

# **Yolo County, California Realignment Strategic Plan**

Draft Strategy Briefs  
January 12, 2015

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Tracie Olson (Public Defender): 2a1., 5f.

Jonathan Raven (District Attorney): 2b., 2c., 2d., 2f.

Ray Simmons (Probation): 2e., 3h.,

Brent Cardall (Probation): 3a., 3g., 3j., 4e.5a., 5c., 5e.,

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## Yolo County Realignment Strategic Plan

Objectives	Tasks	Responsible	Outcome / Output Measure(s)	Allocated Funding	Timeline		
					1-2 yr	3-4 yr	5 yr
<b>Goal 1: Ensure a safe environment for all residents and visitors by reducing and preventing local crime</b>							
1a. Law enforcement agencies will develop community-based primary and secondary crime prevention strategies by 2017.	1a1. Law enforcement agencies will conduct a gap analysis of crime prevention strategies and programs in their jurisdictions.	Davis PD Woodland PD Winters PD West Sacramento PD Yolo Co. Sheriff's Office	<ul style="list-style-type: none"> <li>Prevention plans are written and presented to CCP by 2017</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X		
	1a2. Identify community-based primary and secondary prevention strategies and present to the CCP with funding recommendations.						
	1b. Increase "on-view" law enforcement by 2017.	1b1. Explore methods of shifting officers from administrative to street-based work. <ol style="list-style-type: none"> <li>Davis P. D. will distribute Work Analysis report with other LE agencies in the County</li> <li>Other police departments will conduct similar analysis and report to CCP on results</li> </ol> 1b2. Increase support for neighborhood watch groups (NWGs), including resources, volunteer recruitment, and support. <ol style="list-style-type: none"> <li>Departments utilize volunteer coordinators or paid positions to coordinate Neighborhood Watch efforts</li> <li>Publish education materials on benefits of NWGs utilizing National Night Out and social media including Next Door</li> <li>Identify high crime areas within each city for potential new NWG to be formed</li> </ol> 1b3. Develop data collection and reporting mechanisms to measure activities. <ol style="list-style-type: none"> <li>Re-establish data group to agree on baseline, minimal data needed to meet needs of CCP and its strategic plan</li> <li>Recommend to CCP that Police Chiefs commit to collecting recommended data</li> </ol>	Davis PD Woodland PD Winters PD West Sacramento PD Yolo Co. Sheriff's Office	<ul style="list-style-type: none"> <li>Reports from Police agencies with results of analysis</li> <li>Number of neighborhood contacts</li> <li>Report on reduced crime in NWG areas</li> <li>CCP and law enforcement agree to collect needed data</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> <li>- 2 Unfunded Volunteer Coordinator Positions \$200,000</li> <li>- Cost of Educational Materials (\$10,000) (West Sacramento and Woodland)</li> <li>AB 109 CCP Funding</li> </ul>	X	

<sup>2</sup> Objectives should be SMART: Specific, Measurable, Attainable, Realistic, and Time-limited  
 Realignment Strategic Plan  
 Crime and Justice Institute at CRJ

Objectives	Tasks	Responsible	Outcome / Output Measure(s)	Allocated Funding	Timeline		
					1-2 Yr	3-4 Yr	5 Yr
1c. Implement a comprehensive continuum of substance abuse services focused on prevention by 2016.	<p>1c1. Provider/Stakeholder Group to review existing plan developed by Supervisor Thomson/Mark Bryan</p> <p>1c2. Youth Summit Group will determine what is needed to update gap analysis included in Thomson/Bryan report</p> <p>i. Updated report will include an outline of needs to fill gaps</p>	Provider/Stakeholder Group CCP	<ul style="list-style-type: none"> <li>Updated gap analysis is completed and plan submitted to CCP for approval.</li> </ul>	AB 109 CCP Funding	X		
1d. Create an integrated criminal justice system database that provides consistent reporting of data and drives decisions by 2016.	<p>1d1. Explore the potential for an integrated criminal justice system database, focusing on the probation case management system RFP and potential use of Law Suite.</p> <p>i. Upon selection of vendor, Probation will demonstrate integration ability to criminal justice partners</p> <p>1d2. Criminal Record Access Management (CRAM) group will be asked to develop a plan for integrating systems</p>	Probation CCP CRAM	<ul style="list-style-type: none"> <li>Justice Partners agreement on integration potential</li> <li>Plan to integrated databases recommended to CCP and BOS</li> </ul>	Board of State and Community Corrections Planning Allocations	X		
<b>Goal 2: Restore victims and the community</b>							
2a. Implement a process of reporting on and using social media to communicate with and gather input from communities about community-specific crime issues by 1-31-2015.	<p>2a1. Develop a plan for using social media to communicate with and gather input from communities about community-specific crime issues.</p> <p>i. Each law enforcement agency will develop a plan for using social media using general guidelines from County PIO. Probation and the Public Defender will coordinate a sub-committee of public information officers focused on the CCP website and disseminating department releases and reports to communities.</p> <p>2a2. Develop and regularly disseminate a community-level crime report</p> <p>i. Reports will be linked to and from website and agencies.</p>	Law Enforcement County PIO Public Defender Probation	<ul style="list-style-type: none"> <li>Plan complete and submitted to CCP for approval.</li> </ul>	AB 109 CCP Funding	X		
		Law enforcement agencies	<ul style="list-style-type: none"> <li>Community-level crime report developed and disseminated regularly.</li> </ul>	AB 109 CCP Funding			X

Objectives <sup>3</sup>	Tasks	Responsible	Outcome / Output Measure(s)	Allocated Funding	Timeline		
					1-2 yr	3-4 yr	5 yr
2b. Increase the rate of restitution and court ordered payments by FY 2016.	<p>2b1. Identify the baseline data for restitution payments.</p> <p>i. CRAM will be asked to coordinate data on restitution from Yolo County Collection Services and Probation Department.</p> <p>2b2. Implement a process to ensure victims know they have a right to restitution.</p> <p>2b3. Improve communication between the courts and probation regarding restitution collection</p> <p>2b4. Explore using prisoner's jail accounts to pay for restitution.</p> <p>2b5. Evaluate and report to the CCP on the feasibility of moving towards the consolidated collections agency.</p>	<p>CRAM</p> <p>District Attorney Probation</p> <p>Sheriff's Office</p> <p>District Attorney's Office, Courts, Probation, and County Administrator's Office</p>	<p>Plan submitted to CCP that includes:</p> <ul style="list-style-type: none"> <li>Baseline restitution data</li> <li>Methods for enhancing victim communication and improving communication between Probation &amp; the courts.</li> <li>Results of exploring use of jail accounts communicated with CCP.</li> <li>Evaluation of feasibility of consolidated collections agency</li> </ul>	<p>Board of State and Community Corrections Planning Allocations</p>	X		
	<p>2b6. Report regularly on restitution payment volume and percentage</p> <p>i. CRAM results will provide report process</p>	CRAM	<ul style="list-style-type: none"> <li>Baseline restitution rate reported</li> </ul>	Board of State and Community Corrections Planning Allocations	X		
2c. Implement at least one evidence-based restorative justice program by FY 2016.	<p>2c1. Educate staff on restorative justice concepts</p> <p>i. Develop white paper or literature review on restorative justice and the evidence supporting these programs. D.A. and Probation to coordinate</p> <p>2c2. Design and implement program(s)</p>	District Attorney Probation	<ul style="list-style-type: none"> <li>Report on restorative justice and evidence supporting it.</li> <li>At least one evidence-based program is implemented.</li> </ul>	AB 109 CCP Funding	X		
2d. Implement a coordinated victim notification system by 1-1-2015.	<p>2d1. Develop and implement a victim notification system.</p> <p>i. D.A.'s Office to coordinate effort (with involvement of Probation and Sheriff departments) to document notification process and identify gaps that may exist.</p> <p>2d2. Develop and implement a victim satisfaction survey to measure effectiveness.</p> <p>i. Discuss with D.A.'s Office/Victim Advocate</p>	District Attorney Sheriff's Office Probation	<ul style="list-style-type: none"> <li>Victim notification system implemented</li> <li>80% of victims report satisfaction with system</li> </ul>	AB 109 CCP Funding	X		
2e. Expand the number of community service hours completed by 5% by FY 2016.	<p>2e1. Develop baseline data / reporting for DRC, SWIFT, and formalized court-based community service.</p> <p>i. Discuss with Kathy Berger of the Courts to formalize process. Include Sheriff and Probation in SWIP</p> <p>2e2. Determine method to increase community service hours</p>	Sheriff's Office, District Attorney, and Courts	<ul style="list-style-type: none"> <li>Number of community service hours completed increases by 5%</li> </ul>	AB 109 CCP Funding	X		

Objectives	Tasks	Responsible	Outcome / Output Measure(s)	Allocated Funding	Timeline				
					1-2 yr	3-4 yr	5 yr		
2f. Develop a baseline of victim satisfaction in Yolo County by 2016.	<p>2f1. Develop a new victim satisfaction survey to encompass the entire system (law enforcement, DA, and probation)</p> <p>i. Discuss with D.A.'s office</p> <p>2f2. Conduct a baseline victim satisfaction &amp; needs survey.</p> <p>2f3. Compare needs data to current services &amp; identify areas for enhancement</p>	District Attorney	<ul style="list-style-type: none"> <li>Identified areas to improve victim satisfaction</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				
<b>Goal 3: Hold offenders accountable</b>									
3a. Expand the juvenile and adult community review boards to West Sacramento by 1-1-2016 date and county-wide by 1-1-2019.	<p>3a1. Expand juvenile and adult community review boards to West Sacramento</p> <p>3a2. Expand juvenile and adult community review boards county-wide</p>	<p>Probation Department</p> <p>Probation Department</p>	<ul style="list-style-type: none"> <li>Achieve successful completion rate of 90%</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> <li>AB 109 CCP Funding</li> </ul>				X	X
3b. Expand neighborhood courts by adding one court in West Sacramento by 7-1-2015.	3b1. Expand neighborhood courts by adding one court in West Sacramento.	District Attorney's Office	<ul style="list-style-type: none"> <li>Identify completion rates of participants by 7-1-2015</li> </ul>	<ul style="list-style-type: none"> <li>\$61,486 (1.5 FTE) Needed to Staff Neighborhood Court</li> </ul>	X				
3c. Increase releases to electronic monitoring to maintain usage at 90% of capacity by 9-1-2015.	<p>3c1. Expand criteria for participation</p> <p>3c2. Conduct a gap analysis of housing/bed availability for program participants</p> <p>3c3. Explore incentivizing good behavior for participants.</p> <p>3c4. Report regularly on program effectiveness data.</p>	Sheriff's Office	<ul style="list-style-type: none"> <li>Program is maintained at a minimum of 90% of capacity.</li> <li>Increase successful completion rate by 5%</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				
3d. Maintain jail population at a maximum of 90% of capacity.	<p>3d1. Conduct an analysis to determine the number of jail beds (by type) needed to remain at or below 90% capacity.</p> <p>3d2. Develop jail usage report for CCP.</p>	Sheriff's Office	<ul style="list-style-type: none"> <li>Jail population is maintained at a maximum of 90% of capacity.</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				
3e. Provide evidence-based in-custody programming to 80% of eligible inmates by 9-1-2015.	<p>3e1. Develop eligibility criteria</p> <p>3e2. RFP needed to select substance abuse treatment provider</p> <p>3e3. Develop a process for monitoring and reporting on participation.</p>	Sheriff's Office DRC	<ul style="list-style-type: none"> <li>80% of eligible inmates participate in evidence-based programming</li> </ul>	<ul style="list-style-type: none"> <li>State Department of Health, Discretionary Funds</li> </ul>	X				
3f. Maintain capacity of the Day Reporting Center at 80% by 1-1-2015.	<p>3f1. Expand the DRC to West Sacramento by June 2<sup>nd</sup></p> <p>3f2. Develop referral process to maintain capacity of DRC</p> <p>3f3. Collect data and report on the number served and the success rate of participants.</p>	DRC Sheriff's Office	<ul style="list-style-type: none"> <li>Increase the retention rate by 10%.</li> <li>Maintain recidivism rate of participants below 35% (currently 9.5%)</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				

Objectives <sup>2</sup>	Tasks	Responsible	Outcome / Output Measure(s)	Allocated Funding	Timeline				
					1-2 yr	3-4 yr	5 yr		
3g. Implement a probation case management system by 12-1-2015.	3g1. Evaluate external and internal options to replace the existing probation case management system. 3g2. Chief probation officer will announcement decision of new case management system	Probation	<ul style="list-style-type: none"> <li>Case management system is implemented by 12-1-2015.</li> </ul>	<ul style="list-style-type: none"> <li>Board of State and Community Corrections Planning Allocations</li> </ul>	X				
3h. By 2016, increase the capacity of the pretrial program by 10% and maintain its effectiveness.	3h1. Review existing pretrial expansion proposal. 3h2. Develop data collection and reporting mechanisms 3h3. Develop success/effectiveness definition	Probation	<ul style="list-style-type: none"> <li>Increase numbers served by 10% (current capacity &lt;= 100).</li> <li>Maintain effectiveness at current levels (currently approx. 15% FTA).</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				
3i. Determine available funding for agencies to address increased workload due to AB 109 implementation.	3i1. Identify workload estimates related to AB109 3i2. Track data to report on workload annually	CCP	<ul style="list-style-type: none"> <li>AB109 related funding for staffing is allocated based on workload needs</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				
3j. Develop and/or maintain collaborative partnerships with each local law enforcement agency.	3j1. Develop MOUs with each agency 3j2. Explore and formalize data collection agreements	Probation Department (lead), Sheriff's Office, and other law enforcement	<ul style="list-style-type: none"> <li>MOUs in place</li> <li>Data collection and reporting completed on a monthly basis</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				
3k. Establish a process to monitor and reduce case processing time among criminal justice system partners.	3k1. Explore system levers to reduce case processing time and reduce jail overcrowding, e.g., inmates awaiting pretrial release decisions.	District Attorney's Office Criminal Justice Cabinet	<ul style="list-style-type: none"> <li>A process is in place to monitor Court case processing and identifying drivers of delays</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X				
<b>Goal 4: Build offender competency and support reintegration</b>									
4a. Available services will address an increasing % of identified offender needs annually.	4a1. Implementation of the Risk Need Responsibility (RNR) simulation tool through Justice Reinvestment will provide the means to identify programmatic gaps in services.  4a2. Enhance services to address identified gaps.	CCP CJI JRI Project	<ul style="list-style-type: none"> <li>Gap analysis completed</li> <li>Offender needs are being addressed through program network</li> </ul>	<ul style="list-style-type: none"> <li>Justice Reinvestment Initiative Phase II Funding</li> <li>1 FTE clinician to be assigned by Health Services to support SU/MH assessments</li> </ul>	X				X

Objectives	Tasks	Responsible	Outcome / Output Measure(s)	Allocated Funding	Timeline		
					1-2 yr	3-4 yr	5 yr
4b. Maintain enrollment of 100% of eligible offenders in benefits by 12-1-2015.	4b1. Conduct a gap analysis to determine the % of offenders who are not enrolled in benefits for which they are eligible.	Probation ADMH DRC DESS	<ul style="list-style-type: none"> <li>100% of eligible offenders are enrolled in benefits.</li> </ul>	<ul style="list-style-type: none"> <li>1 FTE covered by CCP, 1 FTE DESS Social Worker Needed (\$75,000)</li> </ul>	X		
4c. Social worker discharge planning services will identify the needs of inmates by 9-1-2015.	<p>4c1. Conduct a gap analysis to determine the % of offenders needing PD social worker services</p> <p>4c2. Provide updates on delivery of social worker discharge planning services and % of unmet need.</p> <p>4c3. Identify resources to meet need</p>	Probation Public Defender DESS	<ul style="list-style-type: none"> <li>Gap analysis completed</li> <li>Report from team to CCP on identified needs</li> <li>Report from Team to CCP on service delivery and reduce wait list for services.</li> <li>90 of eligible inmates leave custody with benefits immediately accessible.</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding, Justice Reinvestment Initiative Phase II Funding</li> </ul>	X		
4d. Social workers will work with pretrial clients to develop disposition outcomes that emphasize rehabilitation and treatment.	<p>4d1. The social workers will develop an internal referral system to streamline availability of services</p> <p>4d2. Identify resources needed to reduce wait list</p>	Probation, DESS, Public Defender, ADMH	<ul style="list-style-type: none"> <li>70% of clients receive better case outcomes and wait lists are reduced or eliminated</li> </ul>	<ul style="list-style-type: none"> <li>1 FTE covered by CCP, 1 FTE DESS Social Worker Needed (\$75,000... Same as 4B)</li> </ul>	X		
4e. Perform gap analysis of services required to support full reintegration of offenders into the community.	4e1. Conduct gap analysis	Probation, DESS, Public Defender, ADMH	<ul style="list-style-type: none"> <li>Prepare and present a report to the CCP summarizing recommendations for successful re-integration of offenders into the community.</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X		
<b>Goal 5: Reduce recidivism</b>							
5a. Investigate including risk level information in the pre-sentence investigation report for all cases by 12-1-2015.	5a1. Probation will review benefits of including risk information on all cases.	Probation Criminal Justice Cabinet	<ul style="list-style-type: none"> <li>Decision completed on whether or not to expand inclusion of risk information to all cases.</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X		
5b. Evaluate the viability of specialty courts by 12-1-2015.	<p>5b1. Discuss feasibility and benefits of adding specialty courts at Criminal Justice Cabinet meeting</p> <p>5b2. Conduct an analysis to evaluate the viability of specialty courts, including mental health, drug, and veterans courts.</p>	Criminal Justice Cabinet	<ul style="list-style-type: none"> <li>Decision on viability of adding specialty courts.</li> </ul>	<ul style="list-style-type: none"> <li>AB 109 CCP Funding</li> </ul>	X		



Objectives <sup>2</sup>	Tasks	Responsible	Outcome / Output Measure(s)	Allocated Funding	Timeline				
					1-2 yr	3-4 yr	5 yr		
5c. Expand the use of graduated sanctions and incentives by 2-1-2015.	5c1. Develop a method of collecting and reporting on data regarding the use of graduated sanctions within the case management system 5c2. Probation department will review previously drafted incentives proposal and implement.	Probation	<ul style="list-style-type: none"> <li>Fully implemented graduated sanctions and incentives policy in place by 2-1-2015</li> </ul>	AB 109 CCP Funding	X				
5d. Reduce the recidivism rate of all sentenced offenders in the system (probation and jail) by 5% by 2016.	5d1. Once agencies respond to BSCC state recommended definition, CCP will develop consensus on recidivism definition 5d2. Develop baseline measure, and data collection and reporting schedule	CCP Executive Committee CRAM	<ul style="list-style-type: none"> <li>Overall offender recidivism rate decreases by 5%</li> </ul>	AB 109 CCP Funding	X				
5e. Conduct a risk/needs assessment on 100% of probation cases by 7-1-2016.	5e1. Identify processes and resources needed to achieve objective 5e2. Find funding for needed resources 5e3. Develop baseline measure, and data collection and reporting schedule	Probation CCP	<ul style="list-style-type: none"> <li>100% of probation cases have an initial assessment completed within 30 days of intake.</li> </ul>	AB 109 CCP Funding	X				
5f. Increase outreach and reduce waitlist for Public Defender services (expungement) by FY 2016	5f1. Identify and report waitlist to the CCP regularly 5f2. Identify resources needed to reduce waitlist	Public Defender	<ul style="list-style-type: none"> <li>Waitlist is reduced or no longer exists.</li> </ul>	Not funded by CCP, \$20,000 need to continue work	X				

**Goal 1:** Ensure a Safe Environment for all Residents and Visitors by Reducing and Preventing Local Crime.

**Objective 1a:** Law enforcement agencies will develop community-based primary and secondary crime prevention strategies by 2017.

**Strategy 1a1:** Law enforcement agencies will conduct a gap analysis of crime prevention strategies and programs in their jurisdictions.

**Designated Lead Department(s):** Front-line Law Enforcement (Davis PD)

**Partner Department(s):** Davis Police Department (Assistant Chief Darren Pytel), West Sacramento Police Department (Lieutenant Jennifer Grillat), Winters Police Department (Chief Sergio Gutierrez), Woodland Police Department (Lieutenants Anthony Cucchi and Heath Parsons), Sheriff's Office (Captain Dale Johnson)

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**Summary of Process:**

- i. Conduct research into existing professional level studies (USDOJ, BJA, PERF, IACP, etc.) to compile lists of best practice, community-focused, crime prevention strategies.
- ii. Juxtapose those lists against existing programs to determine where gaps exist:
  - a. Identify strengths, weaknesses, and opportunities posed by potential strategies.
  - b. Assess feasibility and community/agency appropriateness.
- iii. Create prioritized lists of potentially implementable strategies.

**Outcome Measurement(s):** Completion of the research and development of the strategies recommended for each individual LE agency.

<b>Anticipated Time Line:</b>	Best practices research completed by:	January 2016
	Gap analysis completed by:	June 2016
	Prioritized lists compiled by:	September 2016

**Goal 1:** Ensure a Safe Environment for all Residents and Visitors by Reducing and Preventing Local Crime.

**Objective 1a:** Law enforcement agencies will develop community-based primary and secondary crime prevention strategies by 2017.

**Strategy 1a2:** Identify community-based primary and secondary prevention strategies and present to the CCP with funding recommendations.

**Designated Lead Department(s):** Front-line Law Enforcement (Davis PD)

**Partner Department(s):** Davis Police Department (Management/Crime Analyst Deanne Machado and Crime Prevention Coordinator Janet Branum), West Sacramento Police Department (Lieutenant Jennifer Grillat), Winters Police Department (Chief Sergio Gutierrez), Woodland Police Department (Lieutenants Anthony Cucchi and Heath Parsons), Sheriff's Office (Captain Dale Johnson)

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**Summary of Process:**

- i. Agencies will identify strategies – drawn from the prioritized list developed through the gap analysis conducted through the Strategy 1a1 exercise – able, with sufficient and appropriate funding, to be implemented within their communities.
- ii. Prepare funding requests and rationales for presentation to CCP Board.

**Outcome Measurement(s):** Comparison of historical crime data prior to strategy/program implementation against crime data with the strategies/programs in place.

**Anticipated Time Line:** CCP Budget Presentations for potential FY 17/18 funding in Spring 2017

**Goal 1:** Ensure a Safe Environment for all Residents and Visitors by Reducing and Preventing Local Crime.

**Objective 1b:** Increase “on-view” law enforcement by 2017.

**Strategy 1b1:** Explore methods of shifting officers from administrative to street-based work.

**Designated Lead Department(s):** Front-line Law Enforcement (Davis PD)

**Partner Department(s):** Davis Police Department (Management/Crime Analyst Deanne Machado), West Sacramento Police Department (Lieutenant Jennifer Grillat), Winters Police Department (Sergeant Jose Ramirez), Woodland Police Department (Management Analyst Elle Murphy – w/Lieutenants Cucchi and Parsons), Sheriff’s Office (Captain Dale Johnson)

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**Summary of Process:**

- i. Davis P.D. will distribute Work Analysis report with other LE agencies in the County
- ii. Other LE agencies will conduct similar analysis and report to CCP on results

**Outcome Measurement(s):** Increased ratio of officers’ street-based work relative to administrative duties.

**Anticipated Time Line:** Work Analysis report examples distributed by June 2015  
Agency reports to CCP by January 2017

**Goal 1:** Ensure a Safe Environment for all Residents and Visitors by Reducing and Preventing Local Crime.

**Objective 1b:** Increase “on-view” law enforcement by 2017.

**Strategy 1b2:** Increase support for neighborhood watch groups (NWG), including resources, volunteer recruitment, and support.

**Designated Lead Department(s):** Front-line Law Enforcement (Davis PD)

**Partner Department(s):** Davis Police Department (Police Services Supervisor Michele Sharitz), West Sacramento Police Department (Lieutenant Jennifer Grillat), Winters Police Department (CSO Gail Jiminez), Woodland Police Department (Management Analyst Elle Murphy – w/Lieutenants Cucchi and Parsons), Sheriff’s Office (Captain Dale Johnson)

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**Summary of Process:**

- i. Departments utilize volunteer coordinators or paid positions to coordinate Neighborhood Watch efforts.
- ii. Publish education materials on benefits of NWGs utilizing National Night Out and social media including Next Door.
- iii. Identify high crime areas within agency’s jurisdiction for potential new NWG to be formed.

**Outcome Measurement(s):** Actual count of NWGs and volunteers. Comparison to pre-strategy.

**Anticipated Time Line:** Agency Neighborhood Watch Coordinators established by January 2016  
Published educational material by July 2016  
High crime areas identified by July 2016



# County of Yolo

## PROBATION DEPARTMENT

PROBATION OFFICES  
2780 East Gibson Road  
Woodland CA 95776  
(530) 406-5320  
FAX (530) 661-1211

JUVENILE DETENTION  
2880 East Gibson Road  
Woodland CA 95776  
(530) 406-5300  
FAX (530) 669-5802

Email: [probation@yolocounty.org](mailto:probation@yolocounty.org)



Community Corrections

Brent Cardall  
Chief Probation Officer

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 1:** Ensure a Safe Environment for all Residents and Visitors by Reducing and Preventing Local Crime

**Objective 1b, Strategy 3:** Develop data collection and reporting mechanism to measure activities.

**Designated Lead Department(s):** Probation (Nate Palmer)

**Secondary Department(s):** Probation (Austin Trujillo), District Attorney (Craig Walker), Public Defender (Tracie Olson), Davis Police Department (Deanne Machado), Health Services (Karen Larsen), Sheriff's Office (Lorrie Marin), Superior Courts (Cathy Berger), Woodland Police Department (Elizabeth Jacobson), Winter Police Department (Karla Ferguson), West Sacramento Police Department (Elaine Carlton)

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**Summary of Process:** Participating agencies will re-establish the Data Work Group to agree on baseline data needed to meet needs of CCP and its strategic plans. This has been accomplished by working with the Criminal Records Access Management (CRAM) Group Chaired by Craig Walker to combine the agenda of the CCP Data Workgroup with that of CRAM. A review of the existing data elements will be conducted with the group. Once guidelines are established with CRAM, the Data Work Group will recommend to the CCP a process for regularly updating reporting information, expanded reports related to new CCP projects, and additional planning support to other CCP Strategic Plan objectives including 1d: Integrate Criminal Justice System Databases and 2e: Reduce Recidivism by 5%. Regular reports on new data and progress will be made to the CCP and the Board of Supervisors.

**Outcome Measurement(s):** CCP and Law Enforcement agencies agree to collect comprehensive data under the following categories: Probation Data, Sheriff's Data, Police Department Data, Court/District Attorney, Rehabilitative Services, and CCP Fiscal Data

**Anticipated Time Line:** Establish meetings beginning November 19<sup>th</sup>, 2014. First anticipated CCP Dashboard update expected by December 8<sup>th</sup>.

Goal 1, Objective 1b, Strategy 3



# County of Yolo

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Community Corrections

Brent Cardall  
Chief Probation Officer

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 1:** Ensure a Safe Environment for all Residents and Visitors by Reducing and Preventing Local Crime

**Objective 1c.:** Implement a comprehensive continuum of substance abuse services focused on prevention by 2016.

1c1. Provider/Stakeholder Group to review existing plan developed by Supervisor Thomson/Mark Bryan

1c2. Youth Summit Group will determine what is needed to update gap analysis included in Thomson/Bryan report

i. Updated report will include an outline of needs to fill gaps

**Designated Lead Department(s):** Department of Health Services – Alcohol, Drug and Mental Health (Karen Larsen)

**Partner Department(s):** 1c1. Department of Health Services – Public Health and Alcohol, Drug and Mental Health; District Attorney; Board of Supervisors District 2 and 4

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**Summary of Process:** Two meetings with partner departments have occurred wherein the group reviewed the action plan from the 2008 Youth Substance Abuse Summit in relation to the existing prevention and treatment services available in Yolo County. Going forward, the Department of Health Services is evaluating the evidence based practices for prevention services statewide and also evaluating the efficacy of the existing services within Yolo County. Discussions will focus on strategies for educating parents and youth in local prevention / early intervention programs, including Friday Night Live (FNL). The effort may utilize the news publication Sacramento News and Review to develop a prevention publication to be distributed through-out the districts.

**Outcome Measurement(s):** Updated GAP analysis is completed and plan submitted to CCP for approval.

**Anticipated Time Line:** 1-2 Years / Continue meetings that began in August 2014 regarding the prevention publication

Goal 1, Objective 1c, Strategy 1c1. & 1c2.



# COUNTY OF YOLO

**Public Defender's Office**  
Tracie Olson, Public Defender

814 North Street  
Woodland, CA 95695  
Telephone No.: (530) 666-8165  
Fax.: (530) 666-8405

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 2:** Restore victims and the community.

**Objective 2a:** Implement a process of reporting on and using social media to communicate with and gather input from the communities about community specific crime issues by 1-31-2015.

**Strategy 1:** Develop a plan for using social media to communicate and gather input from communities about community-specific crime issues. Each law enforcement agency will develop a plan for using social media using general guidelines from County PIO.

Probation and the Public Defender will coordinate a sub-committee of public information officers focused on the CCP website and disseminating department releases and reports to communities.

**Strategy 2:** Develop and regularly disseminate a community-level crime report. Reports will be linked to and from website and agencies.

**Designated Lead Department(s):\*** Tracie Olson (Public Defender), Jon Raven (District Attorney)

\*Note: these efforts are focused solely on developing and implementing a protocol to disseminate CCP information to the public. Lead(s) for the other strategy components are unknown to me.

**Partner Department(s):** Public Defender, DA, Probation, Law Enforcement, County PIO, County OES

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### Summary of Process:

\*Sub-committee identified. On 12-15-2014, PD (Tracie Olson), DA (Jon Raven), Probation (Nate Palmer), County PIO (Beth Gabor) and County OES (Dana Carey) representatives met to explore the feasibility of using the County's existing capacity (Everbridge) to push information to subscribers en masse. A protocol for use of Everbridge as well as use of other traditional outlets (websites, press releases) will be established and submitted to the CCP for approval. The



final product will include a recommended protocol to ensure the CCP approves of the information content before release.

**Outcome Measurement(s):**

**Strategy 1:** Plan completed and submitted to CCP for approval.

**Strategy 2:** Community-level crime report developed and disseminated regularly.

**Anticipated Time Line:** \*Plan for use of social media to disseminate information to the public to be submitted for CCP approval by February 2015.

**Goal 2:** Restore victims and the community.

**Objective 2a:** Implement a process of reporting on and using social media to communicate with and gather input from communities about community-specific crime issues by 1-31-2015.

**Strategy 2a2:** Develop and regularly disseminate a community-level crime report.

**Designated Lead Department(s):** Front-line Law Enforcement (Davis PD)

**Partner Department(s):** Davis Police Department (Management/Crime Analyst Deanne Machado), West Sacramento Police Department (Lieutenant Jennifer Grillat), Winters Police Department (CSO Gail Jiminez), Woodland Police Department (Crime Analyst Liz Jacobson), Sheriff's Office (Mashan Wolfe)

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**Summary of Process:**

- i. Reports will be linked to and from website and agencies.

**Outcome Measurement(s):** Achieving implementation.

**Anticipated Time Line:** January 31, 2015

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DISTRICT ATTORNEY

COUNTY OF YOLO

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JONATHAN RAVEN  
CHIEF DEPUTY DISTRICT ATTORNEY

ROB STRANGE  
CHIEF INVESTIGATOR

DEBORAH GEISSER  
CHIEF OF FINANCE, ADMINISTRATION

Yolo County District Attorney CCP Progress Report  
January 8, 2015

CCP Strategic Plan Goal 2 (Restore Victims and the Community) Progress:

Objective	Task	Status	Projected Completion
2b. Increase the rate of restitution and court ordered payments by FY 2016	2b1. Identify the baseline data for restitution payments.	Responsible: CRAM Re: data collection from Yolo County Collection Services and Probation Department	June 2015
	2b2. Implement a process to ensure victims know they have a right to restitution	Responsible: DA Prop 9/Marsy's Law brochure and Restitution brochures sent to victims upon referral to Victim's services.	Implemented and On going
	2b3. Improve communication between the Courts and Probation regarding restitution collection	Responsible: DA Restitution meeting held 10/20/14 and 12/12/14 with Court, Probation, Sherriff, and DA reps.	On going , Next meeting March 2015
	2b4. Explore using prisoner's jail accounts to pay for restitution.	Responsible: Sheriff's Office	June 2015
	2b5. Evaluate and report to the CCP on the feasibility of moving towards the consolidated collections agency.	Responsible: DA Meeting with DA, Court, probation, and County Administrator TBD.	March 2015
	2b6. Report regularly on restitution payment volume and percentage	Responsible : DA CRAM results will provide report process	June 2016
2c. Implement at least one evidence based restorative justice program by FY 2016	2c1. Educate Staff on restorative justice concepts  i. Develop white paper or literature review on restorative justice and the evidence supporting these programs.	Responsible: DA AB109 Victim Advocate assigned to this task, as advocate is already assigned to Neighborhood Court.	March 2015
	2c2. Design and implement program(s).	Responsible: DA Neighborhood Court Established ( Davis and West Sacramento, expanding to Woodland in 2015)	On going

		Yolo County Victim's Services conducting Victim Awareness Class at Day Reporting Center (DRC) every 6 weeks. First class conducted 10/23/14, last class, 12/4/14. Next class 1/22/14. Survey implemented.	On going
<b>2d Implement a coordinated victim notification system by 1/1/2015</b>	<b>2d1. Develop and Implement a victim notification system.</b>  i. DA's office to coordinate effort (with involvement of Probation and Sheriff departments) to document notification process and identify gaps that may exist.	Responsible: DA Discussed at Restitution meeting 10/20/14; YCSO confirmed that notification of release is being done for Electronic Monitoring cases.  AB109 Victim Advocate assigned to document notification process and identify gaps; Advocate will send survey to DA, Probation, and YCSO, supervisors to ask for feedback by the end of February 2015.	March 2015
	<b>2d2. Develop and implement a victim satisfaction survey to measure effectiveness.</b>  i. Discuss with DA office/ Victim Advocate	Responsible : DA Survey Implemented	Complete
<b>2f. Develop a baseline of victim satisfaction in Yolo County by 2016</b>	<b>2f1. Develop a new victim satisfaction survey to encompass the entire system( law enforcement, DA, Probation)</b> i. Discuss with DA office	Responsible: DA Assigned to AB109 Victim Advocate.	Complete
	<b>2f2. Conduct a baseline victim satisfaction &amp; needs survey</b>	Responsible: DA Assigned to AB109 Victim Advocate.  DA's office has discussed adding baseline questions to survey currently in use.	June 2015
	<b>2f3. Compare needs data to current services and identify areas for enhancement</b>	Responsible: DA Assigned to Victim's Services. AB109 Victim Advocate taking lead.	June 2015



Community Corrections

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Brent Cardall  
Chief Probation Officer

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 2:** Restore Victims and the Community

**Objective 2e:** Expand the number of community service hours completed by 5% by FY 2016

**Designated Lead Department(s):** Probation (Ray Simmons)

**Partner Department(s):** Probation (Nate Palmer), District Attorney (Steve Mount), Public Defender (Allison Zuvella), Sheriff's Office (Larry Cecchettini), Superior Courts (Cathy Berger), Day Reporting Center (Maggi Schubert and Marc Nigel)

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**Summary of Process:** The probation department organized a planning meeting in December 2014 to assess the active opportunities for community service in Yolo County. The first meeting concluded a review of current options for community service. Only the courts currently manage compliance check-ins for community service. Both the DRC and Probation's Work Program (if physically unable to perform labor) have community service as a part of participants' program obligations. Outreach to judges is in progress and will be discussed at the next group meeting in late January. Probation will review options to formally manage check-ins for completion of court ordered community supervision through a list of vetted community service providers.

**Outcome Measurement(s):** Number of community service hours completed increases by 5%, establish a formal Community Service Program, Develop baseline data with Courts to measure successful increases of completed hours.

**Anticipated Time Line:** Establish meetings beginning December 5th, 2014.. Completion of Objective by FY 2016



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Community Corrections

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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 3:** Hold offenders accountable

**Objective 3a:** Expand the juvenile and adult community review boards to West Sacramento

**Designated Lead Department(s):** Probation (Chief Cardall), Public Defender (Tracie Olson)

**Partner Department(s):** none

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**Summary of Process:** The Probation Department is in the process of reorganizing staff assignments to continue to support the functions of the juvenile and adult community review boards. It is the department's goal to expand staff coverage to enable the additional sites of the review boards in West Sacramento. That review will also account for capacity to manage JRB and CRB options countywide by 2019.

**Outcome Measurement(s):** Establish additional juvenile and community review boards

**Anticipated Time Line:** West Sacramento complete by 1-1-2016 date and county-wide by 1-1-2019.

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**Community Corrections Partnership Strategic Plan  
(SMART: Specific, Measurable, Attainable, Realistic, Time Limited)**

**Goal/Objective Process Summary**

**Goal 3: Hold Offenders Accountable**

**Objective 3b: Expand Neighborhood Court by adding one court in West Sacramento by 7-1-2015**

**Designated Lead Department(s): DA (Reisig)**

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**Summary of Process:** The Neighborhood Court has been soft launched in West Sacramento. Citizen volunteers have been recruited and trained in our unique restorative justice process. Several cases/conferences have occurred. Additional funding and staff is needed to expand program to a fully operation program by 7-1-15. We have applied for grant funding.

**Outcome Measurement(s):** Identify completion rates by participants.

**Anticipated Time Line:** In Process and Will Be Completed By 7-1-15



# Yolo County Sheriff's Office

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**Tom A. Lopez**  
**Undersheriff**

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**Personnel**  
**Planning & Research**

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**Patrol**  
**Search & Rescue**  
**Aero Squadron**  
**Cadets**  
**Posse Reserves**  
**STARS**

**Animal Services**  
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**Leinberger**  
**Detention**  
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**Inmate Work Programs**

**Monroe Detention**  
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**Food Services**  
**Records**  
**Transportation**

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 3:** Hold Offenders Accountable

**Objective 3c:** Increase releases to electronic monitoring to maintain usage at 90% of capacity by 9-1-2015

**Designated Lead Department(s):** Sheriff's Office (Captain Larry Cecchetti)

**Partner Department(s):** None

**Summary of Process:** We have modified criteria to make more arrestees eligible for electronic monitoring (EM). As such, we had been running at about 75% - 80% of our goal of 100 on the program at any one time. Due to the passage of Proposition 47 reducing felonies to misdemeanors, many inmates have had their sentences reduced by the courts to credit for time served. We also do not house arrestees who come into custody solely for misdemeanor crimes.

When individuals come to the detention facilities to surrender themselves on outstanding arrest warrants or to serve court-ordered jail time, they are immediately evaluated for eligibility for the EM program. This aggressive approach by our EM staff has allowed us to maintain at about 60% of our goal, despite the recent, drastic release of inmates due to Prop 47.

**Outcome Measurement(s):** We will continue to aggressively identify arrestees/inmates who may be eligible for EM and place them into this program whenever possible.

**Anticipated Time Line:** Ongoing

***"Service Without Limitations"***





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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 3:** Hold Offenders Accountable

**Objective 3d:** Maintain jail population at a maximum of 90% of capacity.

**Designated Lead Department(s):** Sheriff's Office (Captain Larry Cecchetti)

**Partner Department(s):** None

**Summary of Process:** Due to the Federal consent decree, the Sheriff's Office cannot house more inmates than we have beds for. The consent decree allows us to implement releases of inmates, in a specifically directed order, once the detention facilities reach 90% population. Historically, both detention facilities run at or slightly below full capacity.

With the passage of Proposition 47 in November, many crimes that were once felonies have now been reduced to misdemeanors. This has not only resulted in offenders arrested solely for misdemeanor crimes being released immediately after booking, but sentenced inmates have returned to court to have their sentences reduced, upon which time many have been released for credit for time already served.

**Outcome Measurement(s):** The jails are currently running at about 80% of capacity.

**Anticipated Time Line:** We will have to wait for the rush of felonies turned misdemeanors to calm to get a more accurate measure of when the misdemeanants eligible for Prop 47 reductions are all sentenced or re-sentenced by the courts.

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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 3:** Hold Offenders Accountable

**Objective 3e:** Provide evidence-based in-custody programming to 80% of eligible inmates by 9-1-2015.

**Designated Lead Department(s):** Sheriff's Office (Captain Larry Cecchetti)

**Partner Department(s):** DRC

**Summary of Process:** To hire a person to oversee and coordinate all of the inmate programs at the Yolo County Monroe and Leinberger Detention Facilities.

**Outcome Measurement(s):** The Sheriff's Office has conducted interviews for Program Coordinator. The top two candidates were sent to background in case the person who finished first doesn't pass.

**Anticipated Time Line:** Background process should be completed by late January and we have already established a work station for that person at the Cameron Building on the Sheriff's campus.

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Community Corrections

Brent Cardall  
Chief Probation Officer

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 3:** Hold Offenders Accountable

**Objective 3f:** Maintain capacity of the Day Reporting Center at 80% by 1-1-2015.

**Designated Lead Department(s):** Probation (Ray Simmons), Sheriff (Larry Cecchetti)

**Partner Department(s):** Sacramento County Office of Education (Maggi Schubert, Mark Nigel, Pete Smith)

---

**Summary of Process:** The Day Reporting Center has worked to manage the enrolled populations of both Probation and the Sheriff's Department. The DRC Steering Committee has operated as the oversight entity of the DRC for the past 2 years. Budgeting, programs, incidents, and planning are all reviewed with the committee before going to the CCP. Prop 47 seems to have had a moderate effect on the active DRC population. In response, the DRC Steering Committee brought forward a proposal to the CCP to develop a scope of services as a part of a larger continuum of care/accountability response to Prop 47. The CCP is currently reviewing that proposal. A meeting will be held at the end of January to determine whether or not to pursue a pilot program based on these early planning sessions. This scope would add a large amount of Prop 47 eligible offenders to the population currently being served at the DRC.

**Outcome Measurement(s):** Increase the retention rate of those enrolled by 10%, Maintain recidivism rate of participants below 35% (currently 9.5%).

- 3f1. Expand the DRC to West Sacramento by June 2nd. (Completed)
- 3f2. Develop referral process to maintain capacity of DRC (In-progress)
- 3f3. Collect data and report on the number served and the success rate of participants. (In-progress)

**Anticipated Time Line:** Meeting continuously to monitor population changes. Completion Process



Community Corrections

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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 3:** Hold offenders accountable

**Objective 3g:** Implement a Probation Case Management System

**Designated Lead Department(s):** Probation (Chief Cardall)

**Partner Department(s):** none

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**Summary of Process:** The Probation Department finished its Case Management request for proposals process in July of 2014. Chief Cardall chose to stay with the Yolo General Services' IT development team. An MOU was signed between departments and the CMS system is currently under development. A progress report was delivered by Probation and IT's CMS Steering Committee to Chief Cardall on the progress made thus far. On track to begin data migration of current version of Law Suite – Probation by July 1, 2015.

**Outcome Measurement(s):** Finish review of RFP, Complete development of CMS System

**Anticipated Time Line:** Decision made by 1-1-15, completion anticipated January 1, 2016



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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 3:** Hold Offenders Accountable

**Objective 3h:** By 2016, increase the capacity of the pretrial program by 10% and maintain its effectiveness

**Designated Lead Department(s):** Probation (Ray Simmons)

**Partner Department(s):** none

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**Summary of Process:** Probation's Pretrial conducted an internal review of caseloads and was able to expand caseload capacity from 100 to 120 with an average monthly population in October of 115. Since the passage of Proposition 47, the caseload of Pre-Trial has fluctuated. It was down to 80, and is now back up to around 105(December 15<sup>th</sup>). Probation, along with several other partners must wait to see how Prop 47 settles out to determine new strategies to achieve this goal without adding additional funding to the program.

**Outcome Measurement(s):** Increase numbers served by 10% (current capacity <=100).  
Maintain effectiveness at current levels (currently approx. 15% FTA).

**Anticipated Time Line:** Meeting continuously to monitor population changes. Completion of Objective by FY 2016



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### Goal/Objective Process Summary

**Goal 3:** Hold offenders accountable

**Objective 3i:** Determine available funding for agencies to address increased workload due to AB 109 implementation.

**Designated Lead Department(s):** Probation (Chief Cardall)

**Partner Department(s):** Community Corrections Partnership, County Administrator's Office, Board of Supervisors

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**Summary of Process:** The CCP Chair will work with individual CCP partners to develop workload estimates and then identify resources to support the needs on an ongoing basis.

**Outcome Measurement(s):** AB109 related funding for staffing is allocated based on workload needs

**Anticipated Time Line:** ongoing



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### Goal/Objective Process Summary

**Goal 3:** Hold offenders accountable

**Objective 3j:** Develop and/or maintain collaborative partnerships with each municipal local law enforcement agency.

**Designated Lead Department(s):** Probation (Chief Cardall)

**Partner Department(s):** West Sacramento Police Department (Chief McDonald), Davis Police Department (Chief Black), Woodland Police Department (Chief Bellini), Winters Police Department (Chief Gutierrez), Sheriff's Office (Sheriff Prieto)

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**Summary of Process:** The Probation Department will continue to maintain MOUs with each police department, work to generate community specific crime data reports, and collaborate operationally to maximize public safety.

**Outcome Measurement(s):** maintain MOUs and collect monthly data submissions from each department

**Anticipated Time Line:** on-going

# Community Corrections Partnership Strategic Plan

(SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

## Goal/Objective Process Summary

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**Goal 4:** Build offender competency and support reintegration

**Objective 4a.:** Available services will address an increasing % of identified offender needs annually.

4a1. Implementation of the Risk Need Responsivity (RNR) simulation tool through Justice Reinvestment will provide the means to identify programmatic gaps in services.

4a2. Enhance services to address identified gaps.

**Designated Lead Department(s):** Department of Health Services (Jill Cook)

**Partner Department(s):** Probation; Sacramento County Office of Education; Public Defender; District Attorney; Sheriff's Department

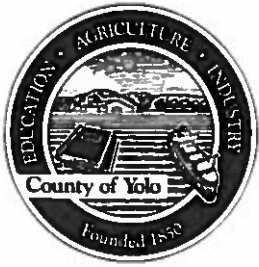
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**Summary of Process:** Yolo County Department of Health Services will hire a full time Clinician I/II to conduct comprehensive substance use and mental health assessments on supervised offenders to assist with appropriate identification of and referrals for treatment services. The clinician will work closely within the probation department as well as at the Day Reporting Center. Probation, Health Services, and Day Reporting Center staff have participated on interview panels in December 2014. In-custody substance use treatment is provided in the Jail and Juvenile Hall through a contract with Phoenix House paid by the Department of Health Services.

**Outcome Measurement(s):** Number of Assessments; Wait time for Assessments; Number of Substance Use Disorder and Mental Health Referrals; Wait Time for Referrals; Wait Time to Enter Treatment; Number of Clients Entering Substance Use Disorder and Mental Health Treatment; Number of Clients Completing recommended treatment

**Anticipated Time Line:** 1.0 FTE Clinician to start in February 2015





# COUNTY OF YOLO

**Public Defender's Office**

Tracie Olson, Public Defender

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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 4:** Build offender competency and support reintegration

**Objective 4b:** Maintain enrollment of 100% of eligible offenders in benefits by 12-1-2015.

**Strategy 1:** Conduct a gap analysis to determine the % of offenders who are not enrolled in benefits for which they are eligible.

**Designated Lead Department(s):** Public Defender's Office (Amanda Amos)

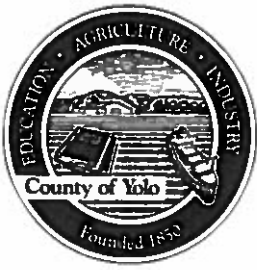
**Partner Department(s):** Probation, Health Services, Sheriff's Office, DESS, DRC

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**Summary of Process:** The designated lead will return from extended leave on or about April 1, 2015. This strategy is on-going. To the extent this strategy covers out-of-custody defendants, the Lead will consult with partner agencies to gather appropriate data.

**Outcome Measurement(s):** 100% of eligible offenders are enrolled in benefits.

**Anticipated Time Line:** 12-1-2015



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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 4: Build offender competency and support reintegration**

**Objective 4c: Social worker discharge planning services will identify the needs of inmates by 9-1-2015.**

**Strategy 1: Conduct a gap analysis to determine the % of offenders needing PD social worker services.**

**Strategy 2: Provide updates on delivery of social worker discharge planning services and % of unmet need.**

**Strategy 3: Identify resources to meet need.**

**Strategy 4: Social workers will collaboratively work with partners to establish a system that will ensure inmates are benefitted with Medi-Cal and related services in anticipation of release from custody.**

**Designated Lead Department(s): Public Defender's Office (Amanda Amos)**

**Partner Department(s): Probation, DESS**

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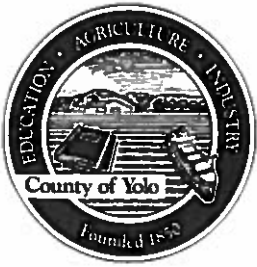
**Summary of Process:** The designated lead will return from extended leave on or about April 1, 2015. I believe all strategies are on-going. The JRI funded jail program coordinator could take over many of these duties after a period of intense training.

**Outcome Measurement(s):**

**Strategy 1: Gap analysis conducted.**

**Strategy 2: Report from team to CCP on identified needs.**

**Strategy 3: Report from Team to CCP on service delivery and reduce wait list for services.**



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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 4:** Build offender competency and support reintegration

**Objective 4d:** Social workers will work with pretrial clients to develop disposition outcomes that emphasize rehabilitation and treatment.

**Strategy 1:** The social workers will develop an internal referral system to streamline availability of services.

**Strategy 2:** Identify resources needed to reduce wait list.

**Designated Lead Department(s):** Public Defender's Office (Amanda Amos)

**Partner Department(s):** Probation, DESS, Health Services

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**Summary of Process:** The designated lead will return from extended leave on or about April 1, 2015. I believe the internal referral system was implemented prior to December 2014. A second social worker to augment this work remains unfunded. A system to track data related to outcomes has been developed and implemented.

**Outcome Measurement(s):**

**Strategy 1:** 70% of clients receive better case outcomes with the services of social workers.

**Strategy 2:** Wait lists are reduced or eliminated.

**Anticipated Time Line:** depends on funding

# Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

## Goal/Objective Process Summary

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**Goal 4:** Build offender competency and support reintegration

**Objective 4e1:** Perform gap analysis of services required to support full reintegration of offenders into the community.

4e1. Conduct re-entry services gap analysis

**Designated Lead Department(s):** Probation (Nate Palmer) on behalf of Chief Cardall and the Justice Reinvestment Initiative Workgroup

**Partner Department(s):** Department of Health Services (Jill Cook/Karen Larsen), DESS, Public Defender (Tracie Olson)

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### Summary of Process:

The CCP Strategic Planning Process identified 4e1 as an objective to review services needed in the community and identify gaps in service. The goal is to reduce the likelihood of those reoffending by resources them for successful re-entry. As part of the Justice Reinvestment Initiative Phase II grant has resourced probation with the funding to conduct an assessment of the needs of the probation population and also the types and quality of the resources available to them in Yolo County. Gaps of services will be identified through this process because each major agency receiving funding for services will be assessed as well. The JRI Site Coordinator, Michael Kane, will assist probation staff to complete this work and provide a report to the CCP. Please see the excerpt from JRI's Phase II programming application below:

### *Justice Reinvestment Initiative*

#### **Strategy A: Improve the Supervision and Treatment of Drug Abusing Offenders on Supervision**

Drug use and possession offenders are the largest offense category on probation supervision in the data reviewed by CJI. Also, as mentioned above, supervision violations are the third most common jail booking behind new offenses and failures to appear. Of those supervised by the probation department, recent data analysis shows 88% of high-risk offenders in Yolo County have some substance use issue. 20% of high-risk offenders have never stayed clean for 6 months or longer while in the community.

The JRI work group identified two areas within this strategy to focus implementation. The first is using evidence-based supervision practices specific to drug offenders to guide supervision of offenders. Offenders are already risk and need assessed and case plans are developed based on the needs assessment. However, the plan is to transition to the Ohio Risk Assessment (ORAS) suite of tools given the availability of multiple tools to be used across decision points in the criminal justice system. This will assist in moving towards a system approach in addressing the risk, need, and responsivity principles. JRI funding and technical assistance in this area would provide training in the moving to the ORAS.

Additional training on evidence-based practices, such as utilizing the Skills for Offender Assessment and Responsivity in New Goals (SOARING 2) eLearning System developed by the Center for Correctional Excellence at George Mason University, would also be implemented. SOARING 2 focuses on the skills associated with using evidence-based practices for the effective management of offenders through e-learning modules for probation officers. The modules are then followed up by coaching by trained SOARING 2 coaches.

Goal 4., Objective 4e., Strategy 4e1.

JRI funding and technical assistance will also provide further policy development in the areas of drug testing, case plan development and graduated sanctions and incentives. This includes training in assessing the appropriate level of intervention for community-based substance abuse services, training for officers regarding the cycles of substance abuse, relapse prevention, appropriate testing regimens and other interventions. These areas of training will assist in probation officers taking a “what works” approach to supervision in hopes of improving outcomes.

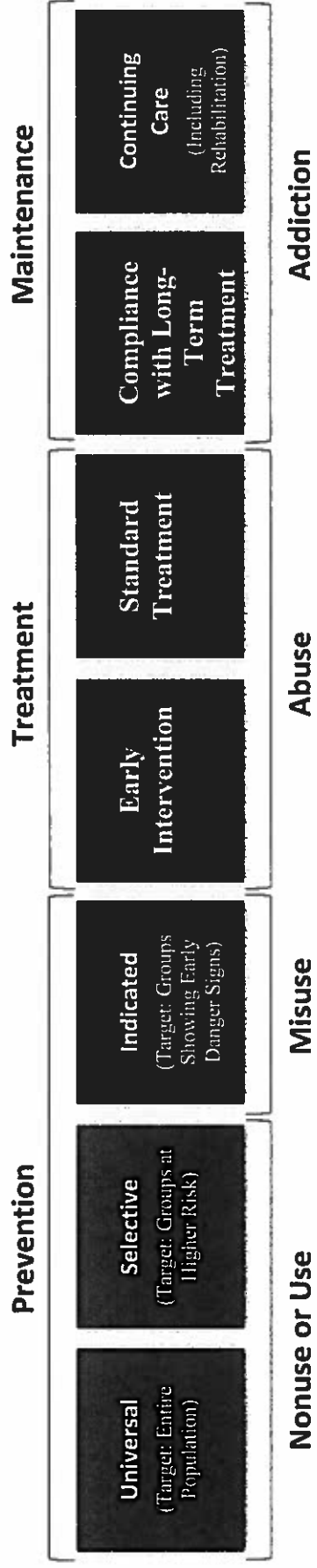
Secondly, improving the offender treatment network in Yolo County will improve the effectiveness of services to which offenders are referred. According to the Alcohol, Drug and Mental Health administration in Yolo County, many providers are not familiar with research that describes effective practices with criminal offenders. This is a concern that needs to be addressed to insure better client outcomes.

In order to address both of these areas, Yolo County would like to implement the RNR Simulation Tools developed by the Center for Correctional Excellence at George Mason University. This web-based decision-support system was created to help jurisdictions and providers implement the risk, need, responsivity (RNR) framework. These tools integrate the science around effective screening, assessment, programs and treatment matching to improve individual and system outcomes. The tools will also provide a means of identifying programs or services that Yolo County does not currently have or should increase in order to address the needs of the offenders in the system.

**Outcome Measurement(s):** Prepare and present a report to the CCP summarizing recommendations for successful re-integration of offenders into the community.

**Anticipated Time Line:** January 1, 2016

## Substance Use Disorder Continuum of Care Prevention and Treatment



## Substance Use Disorder Continuum of Care Substance Use Disorder Providers

### Prevention

- **Yolo County Friday Night Live**  
<http://www.yolocounty.org/general-government/about-us/programs-services/friday-night-live>
- **RISE Inc.**  
<http://riservicesinc.org>
- **Victor Community Support Services**  
<http://www.victor.org/victor-community-support-services>

### Education

- **Yolo County Day Reporting Center (DRC)**  
<http://www.scoe.net>  
<http://www.yolocountysheriff.com>  
<http://www.yolocounty.org/law-justice/probation>  
<http://www.cdcr.ca.gov>
- **Safety Center**  
<http://safetycenter.org>

### Early Intervention

- **CommuniCare Health Centers PC-1000**  
<http://www.communicarehc.org>

### Outpatient Substance Use Disorder Services

- **CommuniCare Health Centers**  
<http://www.communicarehc.org>

### In Custody Services

- **Phoenix House of California**  
<http://www.phoenixhouse.org/locations/california/>

### Day Treatment Services

- **CommuniCare Health Centers – Perinatal**  
<http://www.communicarehc.org>

### Residential Services

- **Cache Creek Lodge**  
<http://www.cachecreeklodge.com>
- **Fourth and Hope**  
<http://www.fourthandhope.org>
- **Progress House**  
<http://www.progresshouseinc.org>

### Detox Services / Hospitalization

- **Under Discussion**  
(previously "Beamer Street")



# County of Yolo

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Community Corrections

Brent Cardall  
Chief Probation Officer

## Community Corrections Partnership Strategic Plan

(SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 5:** Reduce Recidivism

**Objective 5a:** Investigate including risk level information in the pre-sentence investigation report for all cases

**Designated Lead Department(s):** Probation (Chief Cardall)

**Partner Department(s):** Criminal Justice Cabinet

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**Summary of Process:** The Probation Department will review benefits of including risk information on all cases. At the next Criminal Justice Cabinet, Chief Cardall will review expanding the inclusion of risk information in all applicable court reports.

**Outcome Measurement(s):** Decision completed on whether or not to expand inclusion of risk information to all cases.

**Anticipated Time Line:** By 3-1-2015.





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Community Corrections

**Brent Cardall**  
Chief Probation Officer

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 5:** Reduce Recidivism

**Objective 5b:** Evaluate the viability of specialty courts by 12-1-2015.

**Designated Lead Department(s):** Probation (Chief Cardall), Public Defender (Tracie Olson)

**Partner Department(s):** Criminal Justice Cabinet

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**Summary of Process:** The Probation Department and Public Defenders Office will conduct a review of specialty court programs with the Criminal Justice Cabinet. This review will cover the difficulties and successes of current specialty courts and identify potential pilot opportunities for other special courts.

**Outcome Measurement(s):** Obtain decision on whether to pursue additional specialty courts.

**Anticipated Time Line:** Complete by 3-1-15



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Chief Probation Officer

## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 5:** Reduce Recidivism

**Objective 5c:** Expand the use of graduated sanctions and incentives in Probation Adult Supervision Services

**Designated Lead Department(s):** Probation (Chief Cardall)

**Partner Department(s):** none

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**Summary of Process:** The Probation Department has completed sanctions and incentives matrix, adapted it into Probation Adult Supervision Post-Orders, and completed staff trainings on evidence based practices in applying sanctions and incentives to probation case management.

**Outcome Measurement(s):** Decision completed on whether or not to expand inclusion of risk information to all cases.

**Anticipated Time Line:** By 2-1-2015.



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Community Corrections

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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 5:** Reduce Recidivism

**Objective 5e:** Conduct a risk/needs assessment on 100% of probation cases

**Designated Lead Department(s):** Probation (Chief Cardall)

**Partner Department(s):** none

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**Summary of Process:** The Probation Department will assess internal capacities to need assess Probation's entire felony probation population (approximately 1500 at any given time). Entire high risk-to-reoffend population is risk and needs assessed (700-750 probationers at any given time) as a part of their case management. A report will be completed detailing the staffing needed within Probation's court and supervision units to complete the additional need assessments and manage additional reporting. Additional funding may need to be identified in order to complete the expanded services. That review will be included in the report.

**Outcome Measurement(s):** Report completed on feasibility and resource requirements to expand needs assessments to entire felony probation population, 100% of probation cases have an initial assessment completed within 30 days of intake.

**Anticipated Time Line:** Report completed by 1-1-2016. If implementation is feasible, achieve 100% needs assessment of entire felony probation population by 7-1-16



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## Community Corrections Partnership Strategic Plan (SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 5:** Reduce recidivism.

**Objective 5f:** Increase outreach and reduce waitlist for Public Defender services (expungement) by FY 2016.

**Strategy 1:** Identify and report waitlist to the CCP regularly.

**Strategy 2:** Identify resources needed to reduce waitlist.

**Designated Lead Department(s):** Tracie Olson (Public Defender)

**Partner Department(s):** Public Defender

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**Summary of Process:** The Clinic Director was replaced approximately 2 months ago. Acclimation of the new Director is complete. New tracking procedures have been developed and implemented.

**Outcome Measurement(s):**

**Strategy 1:** Data gathered and reported on on-going basis.

**Strategy 2:** Waitlist is reduced or no longer exists.

**Anticipated Time Line:** Reports can be disseminated as needed. Recommendation is for semi-annual reports.



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(SMART: Specific, Measurable, Attainable, Realistic, Time Limited)

### Goal/Objective Process Summary

**Goal 5:** Reduce Recidivism

**Objective 5d:** Reduce the recidivism rate of all sentenced offenders in the system (probation and jail) by 5% by 2016.

**Designated Lead Department(s):** Probation (Ryan Pistochini)

**Partner Department(s):** Steve Mount (District Attorney), Tracie Olson (Public Defender), Brent Cardall (Probation)

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**Summary of Process:** Subcommittee meeting will occur in mid-January to begin the process of adopting a CCP recidivism definition. Interested CCP members will participate in the subcommittee and formulate a recommended definition for adoption by the full CCP.

**Outcome Measurement(s):** The outcome measurement is a document containing the recommended definition that is collaboratively developed by members of the subcommittee. Additionally, the subcommittee will develop the baseline measure and reporting schedule.

**Anticipated Time Line:** Present recommended definition to the full CCP at the April 2015 meeting.