

# COUNTY OF YOLO

Health and Human Services Agency

**Karen Larsen, LMFT**  
Director

137 N. Cottonwood Street • Woodland, CA 95695  
(530) 666-8940 • www.yolocounty.org

## Local Mental Health Board

Monday, May 23, 2016

**Public Forum: 6:00 – 7:00 PM\* Regular Meeting: 7:00 PM – 9:00 PM**

Arthur F. Turner Community Library Meeting Room  
1212 Merkley Avenue, West Sacramento, CA 95691

*All items on this agenda may be considered for action.*

*\*This meeting will include a Public Forum beginning at 6:00 PM, followed by a regular meeting from 7:00 PM – 9:00 PM. This agenda reflects the regular meeting agenda items.\**

### 7:00 PM CALL TO ORDER

1. Welcome and Introductions
2. Public Comment
3. Approval of Agenda
4. Approval of Minutes from April 25, 2016
5. Member Announcements
6. Correspondence
  - California Association of Local Mental Health Boards and Commissions Invitation to the 2016 Annual Meeting

### 7:15 PM TIME SET AGENDA

7. Yolo County HHSA Behavioral Health Services Fiscal Year 2016-2017 Requested Budget Presentation – Katy Eckert, Interim HHSA Assistant Director

### 8:00 PM CONSENT AGENDA

8. Mental Health Director's Report – Karen Larsen
  - Substance Use Disorder Prevention, Treatment and Recovery Site Visit
  - HHS Director
  - NAMI Potluck
  - Mental Health Court
  - Certified Community Behavioral Health Clinic
  - Child Welfare Mental Health Services

### 8:15 PM REGULAR AGENDA

9. Board of Supervisors Report – Supervisor Don Saylor
10. Chair Report – Bob Schelen
  - a. LMHB Officer Election
  - b. Strategic Plan Update
  - c. No Place Like Home Resolution General Principles and Guidelines Discussion

Robert Schelen  
**Chair**

James Glica-Hernandez  
**Vice-Chair**

Sally Mandujan  
**Secretary**

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**District 1**  
Bret Bandley  
Martha Guerrero  
Sally Mandujan

**District 2**  
Sarah Hahn  
Nicki King  
Tom Waltz

**District 3**  
Richard Bellows  
James Glica-Hernandez  
Tawny Yambrovich

**District 4**  
June Forbes  
Robert Schelen  
Vacant

**District 5**  
Brad Anderson  
Lisa Cherubini  
Vacant

**Board of Supervisors Liaison**  
Don Saylor

*Alternate*  
Jim Provenza

*If requested, this agenda can be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 and the Federal Rules and regulations adopted implementation thereof. Persons seeking an alternative format should contact the Local Mental Health Board Staff Support Liaison at the Yolo County Health and Human Services Agency, LMHB@yolocounty.org or 137 N. Cottonwood Street, Woodland, CA 95695 or 530-666-8516. In addition, a person with a disability who requires a modification or accommodation, including auxiliary aids of services, in order to participate in a public meeting should contact the Staff Support Liaison as soon as possible and preferably at least twenty-four hours prior to the meeting.*

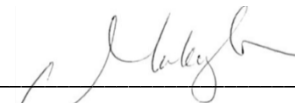
- d. Legislative Ad Hoc Committee Report
- e. Board Committee Reports
  - Communication and Education Committee
    - [Proposed Facebook Community Page for the LMHB](#)
  - Program Committee
  - Budget and Finance Committee

**9:00 PM ADJOURNMENT**

11. Future Meeting Planning and Adjournment – Bob Schelen

- Next Meeting Date and Location – Monday, June 27, 2016, 7:00 – 9:00 PM in the Thomson Conference Room at 137 N. Cottonwood Street, Woodland, CA 95695. The next meeting will include a Public Forum from 6:00 – 7:00 PM, followed by a regular meeting from 7:00 – 9:00 PM

I certify that the foregoing was posted on the bulletin board at 625 Court Street, Woodland CA 95695 on or before Friday, May 20, 2016.

  
\_\_\_\_\_  
Makayle Neuvert, Secretary to the Director  
Local Mental Health Board Administrative Support Staff  
Yolo County Health and Human Services Agency

Item 6. Correspondence





**California Association of Local Behavioral Health  
Boards and Commissions**

February 3, 2016

RECEIVED

MAY 13 2016

Yolo County HHS

DEAR MENTAL/BEHAVIORAL HEALTH BOARD/COMMISSION REPRESENTATIVES,

We would like to take this opportunity to THANK YOU for your annual dues payment of \$500.00. We ask for this contribution to allow us to network and provide training state-wide. We meet quarterly with a 25 member board representing every region in California.

Our Annual Meeting will be Friday June 17th and Saturday June 18th, 2016, in Ontario, CA (San Bernardino County) near the Ontario Airport. Your County Mental/Behavioral Health Board/Commission is welcome to send a representative to this annual June meeting (unless you already have a member who has been elected to the CALBHB/C Board). At this time we will elect officers, conduct our regular business, and receive updates from the California Planning Council and the California Institute for Behavioral Health Solutions. As our guest, your representative will receive meals, lodging (Friday June 17th), and travel reimbursements for this meeting. Let us know ASAP who you choose to send from your Mental/Behavioral Health Board/Commission so we can begin making the necessary arrangements.

With Deepest Appreciation,

Beryl Nielsen  
CALBHB/C Treasury

NapaMam@aol.com  
(707) 224-3489



Item 7. Yolo County HHS Behavioral Health Services

Fiscal Year 2016-2017 Requested Budget Presentation

– Katy Eckert, Interim HHS Assistant Director







*Requested*

# **Yolo County ADMH FY 2016-2017 Budget**

**Local Mental Health Board  
May 22, 2016**

*Presented by:*

**Katy Eckert, Deputy Director  
Yolo County Health & Human Services  
Agency**

# ADMH FY2015-16 Budget

Budget Category	FY1415 Actual	FY1516 Budget	FY1617 Requested	% Change
<b>APPROPRIATIONS</b>				
Salaries & Benefits	8,446,087	11,231,760	8,219,214	-27%
Services & Supplies	14,040,818	18,797,935	19,128,163	2%
Other Charges	283,707	40,096	20,000	-50%
Capital Assets - Equipment	159,718	49,548	0	-100%
Other Financing Uses	14,414,850	9,560,317	9,456,194	-1%
Intrafund Transfers	-10,179	-130,599	3,327,356	
<b>Total</b>	<b>37,335,001</b>	<b>39,549,057</b>	<b>40,150,927</b>	<b>2%</b>
<b>REVENUES</b>				
General Fund	402,164	402,164	402,164	-
1991 Realignment I	5,397,149	5,475,646	5,871,657	7%
2011 Realignment II	936,992	3,367,688	3,534,537	5%
Federal / State	22,299,392	20,793,189	19,429,940	-7%
Miscellaneous	5,018	41,531	5,000	-88%
Fees & Charges	5,244,369	6,988,697	6,651,343	-5%
Grants / Other	456,513	0	243,540	NA
Other	1,852	0	0	-
Other Financing Sources	10,000	615,307	0	-100%
Use of Fund (Fund Balance)	0	1,864,835	4,012,746	115%
<b>Total</b>	<b>34,753,450</b>	<b>39,549,057</b>	<b>40,150,927</b>	<b>2%</b>

## ADMH FY2016-17 Budget by Budget Unit

Budget Category	Core MH	MHSA	AOD / SUD	Total
<b>APPROPRIATIONS</b>				
Salaries & Benefits	7,228,767	560,760	429,687	8,219,214
Services & Supplies	12,976,164	3,852,893	2,299,106	19,128,163
Other Charges	20,000			20,000
Capital Assets - Equipment				
Other Financing Uses	8,609,957		846,237	9,456,194
Intrafund Transfers	-4,643,419	7,621,055	349,720	3,327,356
<b>Total</b>	<b>24,191,469</b>	<b>12,034,708</b>	<b>3,924,750</b>	<b>40,150,927</b>
<b>REVENUES</b>				
General Fund	377,364		24,800	402,164
1991 Realignment I	5,871,657			5,871,657
2011 Realignment II	2,688,300		846,237	3,534,537
Federal / State	9,380,951	8,201,263	1,847,726	19,429,940
Miscellaneous	5,000			5,000
Fees & Charges	5,624,657		1,026,686	6,651,343
Grants / Other				
Other	243,540			243,540
Other Financing Sources				
Use of Fund (Fund Balance)		3,833,445	179,301	4,012,746
<b>Total</b>	<b>24,191,469</b>	<b>12,034,708</b>	<b>3,924,750</b>	<b>40,150,927</b>

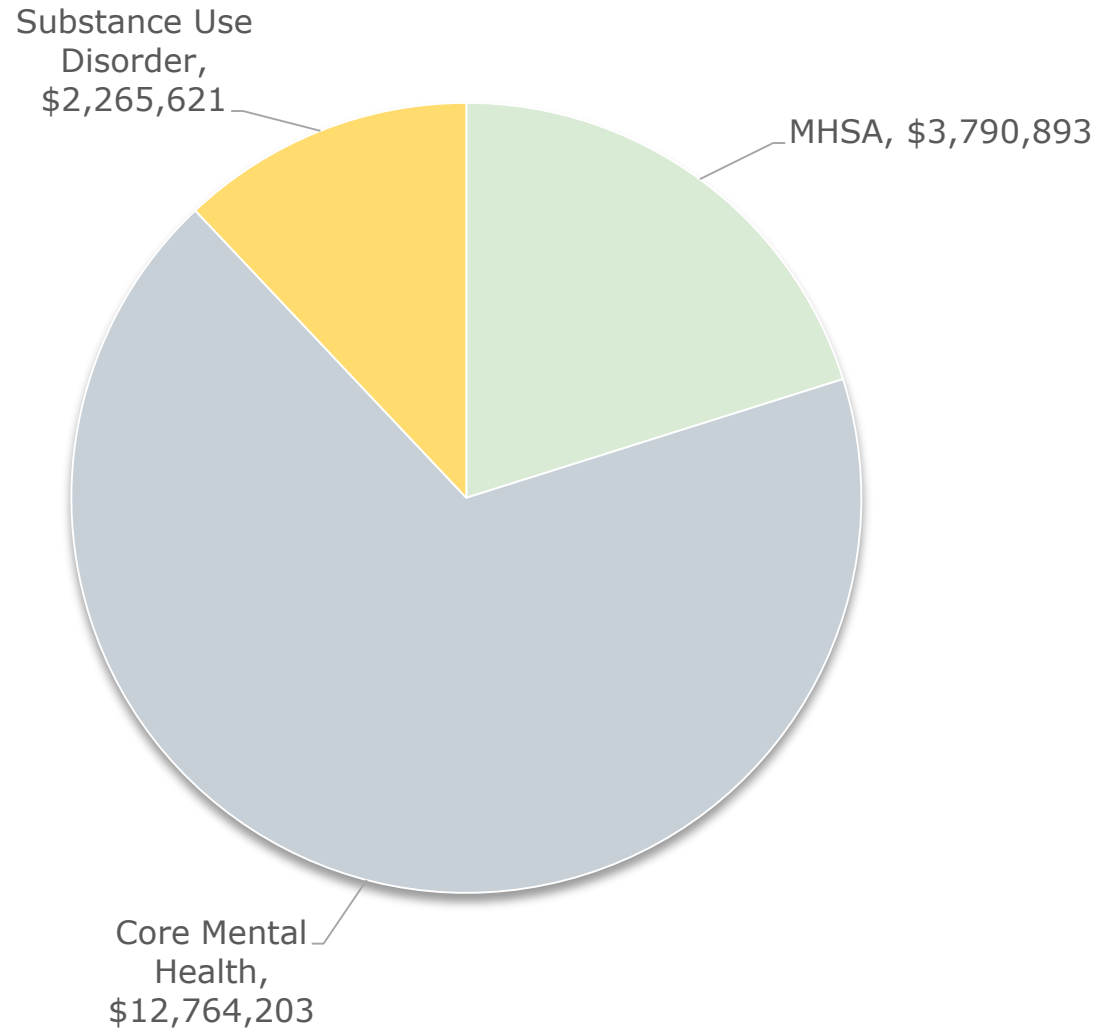
# Accounting Changes

- Expenses relating to Medi-Cal billing
  - Actual cost per unit of service vs. direct charging
  - Administrative costs separated from direct service costs
- Opportunities arising from HHSA integration
  - Children's FSP
- Diagnostic criteria to identify children to enroll in GSD

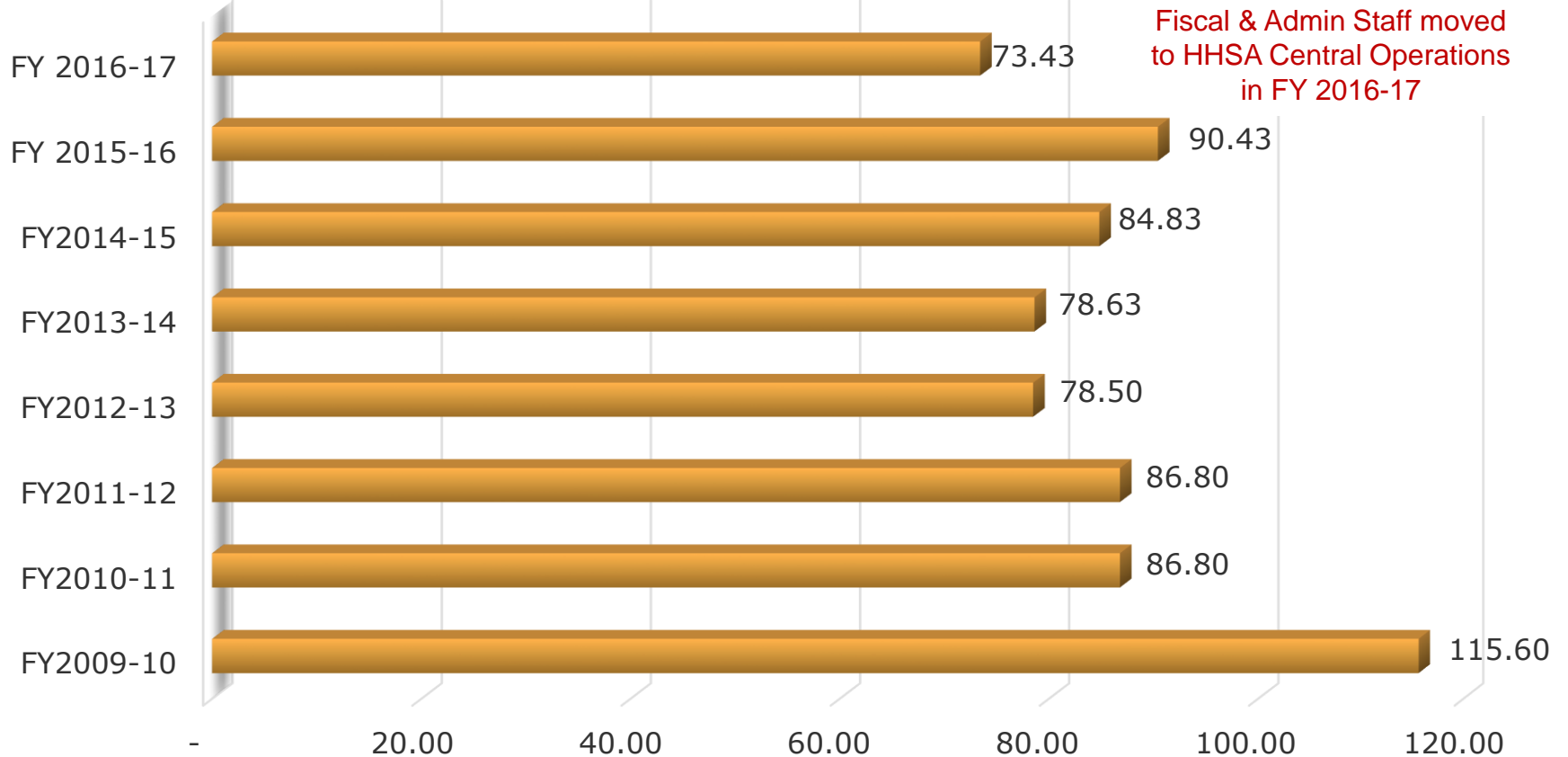
# Hot topics

- State has not set county base funding for 2011 Realignment
- State delays in distribution of 2011 Realignment growth (\$117m)
- State audits 5 years after the year closes (last complete FY 09-10)
- Medi-Cal billing infrastructure
  - Medicare billing
  - Dimension Reports
  - Adding 1.0 FTE Accounting Technician (in HHSA budget)
  - Hiring ADMH Financial Administrative Officer
- Drug Medi-Cal Waiver – coming soon!

# FY1617 Contract Totals

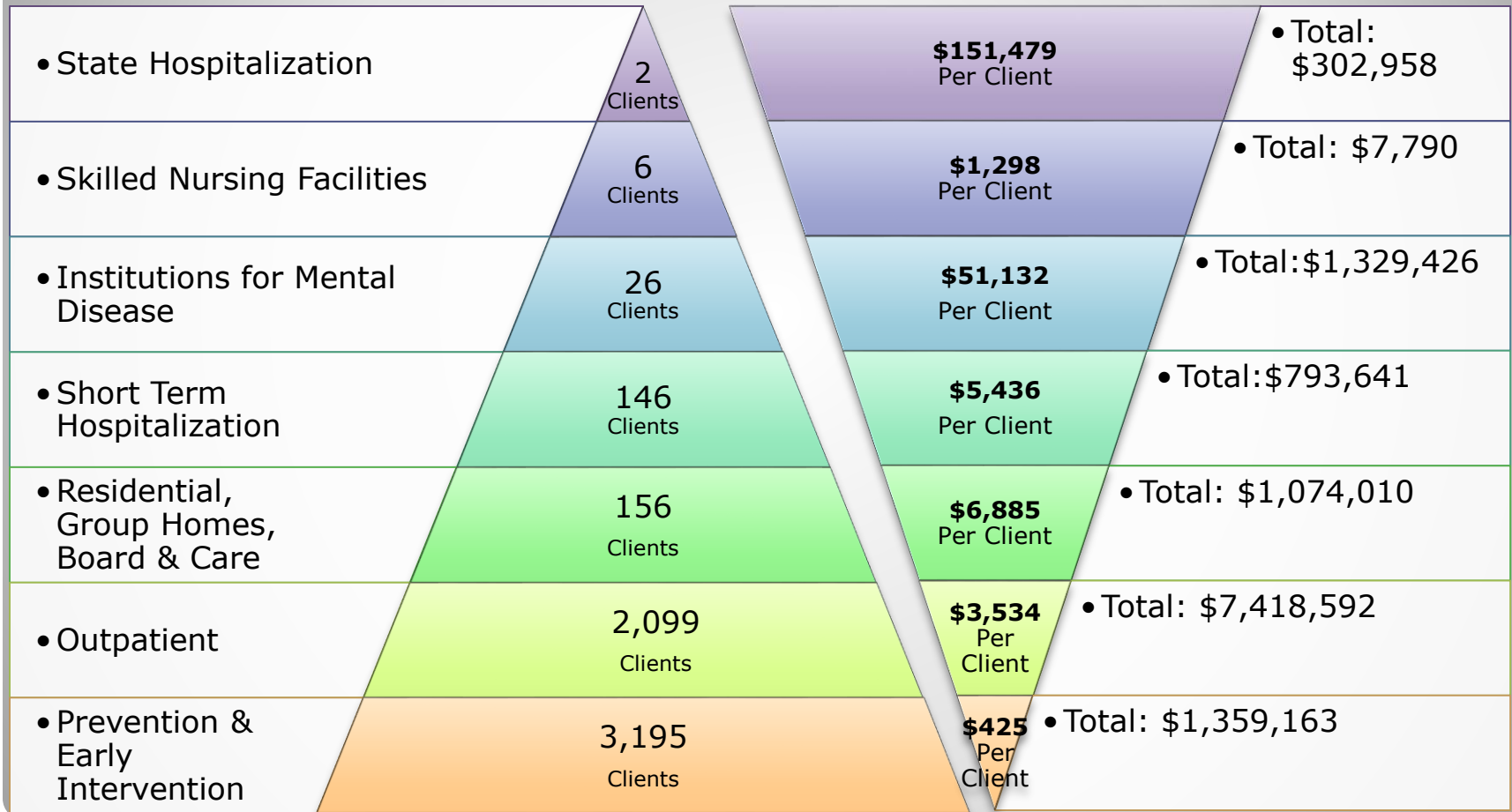


# Employee FTEs



# Behavioral Health Services Levels of Care

## Number of Clients Served vs. Resources Spent FY 14/15





# Questions and Comments?

Thank You

# Definition of Terms

- 1991 Realignment  
Mental Health funding based on formulas and a county percentage of statewide sales tax and motor vehicle license fee revenues.
- 2011 Realignment  
Mental Health and Substance Use Disorder funding based on formulas and a county percentage of statewide sales tax revenues.
- Other Financing Uses  
The expense incurred when moving funds from a “savings” account to a “checking” account to use for operations.
- Other Financing Sources  
The revenue received from funds moving from the “savings” account to the “checking” account to use for operations.
- Intrafund Transfers  
Expense reimbursements where one program area incurred a cost on behalf of another program area.

Item 8. Mental Health Director's Report – Karen Larsen



# Yolo County Health and Human Services Agency

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## BEHAVIORAL HEALTH SERVICES

### Local Mental Health Board Mental Health Director's Report May 23, 2016

#### **Substance Use Disorder Prevention, Treatment and Recovery Site Visit**

On April 26, 2016, the Department of Health Care Services did an on-site review of our policies, procedures, and programs associated with Drug Medi-Cal and the Substance Abuse Prevention and Treatment block grant. The site visit is similar to the EQRO visit associated with our mental health services. The State will be issuing a report within 30 days which we can share with the Board. They also offered technical assistance moving forward on areas where we may be deficient.

#### **HHSA Director**

On May 3, 2016, Karen Larsen was appointed as HHSA Director for Yolo County. Karen will maintain her Mental Health Director and Alcohol and Drug Administrator designation and continue to stay closely linked and leading behavioral health efforts locally. Karen has appointed Sandra Sigrist as the Adult and Aging Branch Director and feels confident in Sandra's ability to continue the work of integration and forward progress for our adult and aging services.

#### **NAMI Potluck**

On May 4, 2016, Karen Larsen, Michele Kellogg, Diana White, and Dr. Leigh Harrington attended the NAMI-Yolo meeting to provide an overview of the public mental health system, our successes, challenges, and plans for the future. The conversation was rich and rewarding and reminded us all why we work in this field.

#### **Mental Health Court**

On May 9, 2016, both probation and HHSA submitted requests to the Community Corrections Partnership (CCP) requesting funding for staffing to expand Mental Health Court. The CCP had concerns regarding funding sustainability associated with the request and we will be re-visiting at the June 13 CCP meeting.

#### **Certified Community Behavioral Health Clinic**

On May 13, 2016, Yolo County submitted a letter of interest to become a Certified Community Behavioral Health Clinic (CCBHC). CCBHC could completely transform the mental health system for consumers and the counties serving them. Services would be comprehensive, including physical health care and would provide more robust funding for counties. The benefits to the County associated with becoming a CCBHC: Enhanced federal share of costs for outpatient behavioral health services for people other than Medi-Cal expansion population for which federal share is now 100% (share of costs goes from 50% to 65% for two years starting in July 2017 with a likelihood that federal law will allow this to be extended). This means that for \$1 million of services that now require \$500,000 of County funds, there would only be \$350,000 required. The freed-up \$150,000 could be used to purchase \$300,000 in new services, so that \$1 million becomes \$1.3 million with the same County costs! Statewide that could be more than \$1 billion of new federal funding over two years. It comes with a prospective payment system (PPS) meaning that payment is guaranteed based upon estimated costs for each individual in each of several categories based upon level of function on a monthly all inclusive payment served each month. There are no cost reconciliations. There are performance bonus payments and a much more liberal definition of eligible costs. Unfortunately, only two counties in California will be chosen to

participate in the pilot and we aren’t sure we can do the heavy lifting necessary to become certified by October 1, 2016.

### **Child Welfare Mental Health Services**

In an effort to improve our penetration rates for foster youth needing mental health services and improve our compliance with Katie A mandates, we will be shifting internal staff from our Transition Aged Youth (TAY) team into integrated Child Welfare Services teams. Existing TAY clients (approximately 60) will be served through a combination of contract providers (Turning Point, Yolo Family Service Agency, and CommuniCare) and our internal Full Service Partnership (FSP) and Moderate Teams, depending on individual needs.

Item 10-d. Legislative Ad Hoc Committee Report







## P R E S S   R E L E A S E

**FOR IMMEDIATE RELEASE**

April 25, 2016

**Contacts:**

Elena Lee, Office of Asm. Chiu, (916) 319-2017

Opio Dupree, Office of Asm. Thurmond, (916) 319-2015

### **Assembly Democrats Unveil Plan to Address Housing Affordability Crisis, Alleviate Poverty**

*Proposal for more than \$1.3 billion for FY 2016-17 Budget would address challenges ranging  
from homelessness to homeownership*

**Sacramento, CA** – More than a dozen members of the Democratic Assembly Caucus today unveiled a plan that would deliver relief to California families struggling to keep up with skyrocketing rents. In a letter to Assembly Budget Subcommittee 4 Chair Asm. Adrian Nazarian, the caucus members, led by Housing Committee Chair Asm. David Chiu (D-San Francisco) and Asm. Tony Thurmond (D-Richmond), proposed more than \$1.3 billion to stabilize families after median rents have soared by 20 percent since 2008, while median incomes have dropped by 8 percent. “Californians cannot wait,” they wrote. “Immediate action is needed...in this budget year to address our housing crisis.”

“California’s housing affordability crisis tarnishes the promise of our great state, exacerbating traffic congestion, climate change and income inequality,” said Asm. Chiu. “As chair of the Assembly Housing Committee, I am proud to work with my colleagues to prioritize a comprehensive approach that will help Californians who are homeless, struggling to pay the rent, and trying to buy their first home.”

“California has failed to deliver adequate and affordable housing options to our residents for too many years,” said Asm. Thurmond. “This funding request will benefit families across the state; both rural and urban Californians, with rental and home ownership needs. This is the first step towards ensuring that families can have a better quality of life by providing affordable options in the neighborhoods where they work.”

“California has some of the least affordable communities in the nation, with too many Californians unable to live where they work, and too many others seeing their monthly budgets eaten up by housing costs,” said Assembly Speaker Anthony Rendon (D-Paramount). “Increasing affordable housing is good for kids, good for jobs and good for state and local budgets.”

State and federal funding for the development and preservation of affordable homes has plummeted by 79 percent since the elimination of redevelopment agencies in 2012 and the exhaustion of state housing bonds. The result is a \$1.7 billion per year loss in state startup money that leverages federal matching dollars and private loans necessary to make affordable developments feasible. While other critical state programs that were cut during the Great Recession have since been restored, affordable housing funds are not among them. When housing costs are factored in, California has the highest poverty rate in the nation.

The Assembly Democrats’ plan represents a one-time budget investment in five priority areas to meet the range of housing needs for working, lower-income families and Californians who are homeless or at risk of becoming homeless:

- Rental housing for lower income working families;
- Homeownership opportunities and rental housing for working families;
- Affordable housing for rural California, including for farmworkers and their families;
- Seismic retrofitting of “soft-story” homes; and
- Housing assistance and production for homeless individuals and their families.

The attached letter contains a full breakdown of the spending proposal.

The Assemblymembers present noted that while ongoing investment is needed to address a housing affordability crisis that leaves 1.5 million families without a secure place to call home, a one-time investment of surplus funds in this year’s budget is a sound investment for California that will reduce the future costs of homelessness and healthcare. What’s more, with the poorest 25 percent of Californians spending more than two-thirds of their income on housing, creating affordable places to live is a crucial step toward reducing poverty.

A hearing on the budget proposal has been requested for May.

###

## Voices for Affordable Housing

“It’s imperative that we make a meaningful investment in affordable housing and make policy changes that protect and expand our toolbox to create more affordable units. We must ensure that hard working families in California have a stable and affordable place to call home.” –

**Assemblymember Kevin Mullin (D-South San Francisco)**

“No one should be driven, by no fault of their own, from the communities they love, grew up in, and want to raise their families in. And no one should be forced to choose between a roof over their head or food for the family. But skyrocketing rents and lack of sufficient housing supply are placing tens of thousands of Californians in those exact situations. The budget proposal the Assembly unveiled today will help to halt these disturbing trends by restoring crucial funding that was lost with the elimination of redevelopment.” --**Assemblymember Rob Bonta (D-Oakland)**

"Access to safe and affordable housing isn't just a Los Angeles or San Francisco problem," said Assemblywoman Autumn R. Burke. "The housing crisis is hitting every community and it demands a serious investment in programs to end homelessness, increase our stock of affordable housing, and expand home ownership." --**Assemblywoman Autumn R. Burke (D-Inglewood)**

“The lack of affordable housing and our growing homeless population has become a crisis in California. The Central Coast region is no exception. Homelessness has become a humanitarian crisis in Salinas, particularly in the city’s Chinatown neighborhood. According to a recent report, Salinas has the fastest-rising rental prices in California. I am thankful Speaker Rendon and my colleagues in the Assembly are willing to make this commitment to help our homeless and make the American Dream accessible again.” –**Assemblymember Luis A. Alejo (D-Salinas)**

"The California budget is our state's biggest commitment to the health and well-being of our constituents and our economy. Safe and affordable housing for our families and workforce is not a lofty aspiration for the eighth largest economy in the world. The state has a moral responsibility to step up during this crisis." --**Assemblymember Roger Hernández (D-West Covina)**

“California's housing-affordability crisis is a solvable problem, but not a simple problem. It requires a number of complementary policy solutions. Too many families and individuals will always remain priced out of our ownership and rental market, which is why state investment in affordable development is imperative. Housing California fully supports state investment to make housing more affordable to the individuals and families struggling the most.” --**Shamus Roller, Executive Director of Housing California**

“The California Coalition for Rural Housing strongly supports the efforts of the Assembly Housing Working Group to provide funding for the production and preservation of affordable homes in California. In rural and small communities throughout the state, there is a huge pent-up need for decent homes for rent and purchase by the state’s farm workers, Native Americans, large families and the elderly and disabled who often live in squalid conditions and are critical to

California's sustainability and economic well-being. This package will be the first new investment in these areas in 10 years." --**Rob Wiener, California Coalition for Rural Housing**

"The California Housing Partnership applauds the Assembly's leadership in proposing a major new state investment in affordable homes for California's low-income workers, seniors and families. This proposed one-time investment from the state's current budget surplus is a fiscally conservative yet meaningful step toward addressing the housing needs of the 1.5 million California households that are either homeless or struggling to pay rent." --**Matt Schwartz, President & CEO, California Housing Partnership**

"This plan recognizes that our state's housing affordability crisis is hurting California businesses and sending California jobs out of state. California's affordable home developers are ready to deploy this much-needed investment to put affordable homes within reach of the state's neediest individuals and families, create jobs, and strengthen communities." --**Ray Pearl, Executive Director of the California Housing Consortium**

"The dramatic loss of funding in recent years to construct and preserve homes affordable to our low-income clients has been devastating. We applaud the Assembly for its tremendous leadership in proposing the first substantial new state investment in affordable homes since the passage of Proposition 1C in 2006. This is an important and meaningful step forward in ensuring that every Californian has a safe, affordable place to call home." --**Anya Lawler, Policy Advocate, Western Center on Law & Poverty**

"CSH greatly appreciates the work put into this proposal. If passed, this budget package will end and prevent homelessness and other housing crises faced by thousands of Californians. It not only would go a long way toward breaking the cycle of despair for Californians experiencing homelessness and struggling with poor health, it makes fiscal sense, in decreasing the financial burden homelessness creates for our communities and the State." --**Sharon Rapport, Associate Director, Corporation for Supportive Housing**

"Habitat for Humanity will leverage this important funding to provide more desperately needed affordable homeownership opportunities for Californians." --**Janice Jensen, Habitat for Humanity California**

"Despite low mortgage rates and more positive signs for job and income growth, California continues to see housing costs soar – a result of supply failing to keep pace with demand. In this environment, affordability is a key concern. California homebuilders are pleased to support the effort today to ensure the state makes a small down payment in the housing needs of its residents. Though more needs to be done, this will give California housing markets a much needed boost." --**Richard Lyon, Senior Vice President, California Building Industry Association**

###

STATE CAPITOL  
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FAX (916) 319-3182

Assembly  
California Legislature



ASSEMBLY COMMITTEE ON  
HOUSING AND COMMUNITY DEVELOPMENT

DAVID CHIU, CHAIR

邱信福

ASSEMBLYMEMBER, SEVENTEENTH DISTRICT

April 14, 2016

Honorable Adrin Nazarian  
Assemblymember Forty-sixth District  
Chair, Assembly Budget Sub-4 Committee  
State Capitol, Room 4146  
Sacramento, CA 95814

Dear Assemblymember Nazarian,

As you know, California faces an affordable housing crisis that tarnishes the promise of our great state. When the costs of our record high rents and home prices are factored in we have the highest poverty rate in the nation. Since 2008, median rents in California have increased by over 20 percent, as median incomes have dropped by 8 percent. Over 1.5 million low-income families lack access to an affordable rental home, and our state includes 20 percent of our country's homeless population. As affordable housing production by the private sector has significantly diminished, and the state has significantly reduced its investment in affordable housing, now more than ever we need to prioritize the production of new affordable units.

California's homeownership rate is at a record low of 54 percent, as skyrocketing home prices have outpaced median incomes. In high cost areas, teachers, nurses, firefighters, police officers and other middle class public servants can no longer afford to live in the communities they serve. The imbalance of affordable housing near jobs has far-reaching negative impacts, exacerbating traffic congestion, climate change, and income inequality.

A precipitous drop in state and federal divestment in affordable housing has intensified these problems. With the elimination of California's redevelopment agencies and the exhaustion of state housing bonds, California has reduced its funding for the development and preservation of affordable homes by 79 percent - approximately \$1.7 billion a year. No permanent or sustainable source of funding has been created to compensate for this loss. The housing crisis has contributed to a growing homeless population, increased pressure on local social safety nets, created an unstable development and construction marketplace, and has led to the departure of tens of thousands of long-time Californians.

While we continue work on a permanent funding source for affordable housing in the state, Californians cannot wait. Immediate action is needed. We need to make a strategic investment in this budget year to address our housing crisis.



Investing one-time surplus funding in affordable housing production makes sense. Housing does not require ongoing state maintenance or investment, but creates long term benefits: our state programs require state-funded housing to be provided to lower-income families for 55 years. Investment in many state programs results in significant leverage of private, federal, and local investment. Furthermore:

- Affordable housing saves money -- on average, a single homeless Californian incurs \$2,897 per month in county costs for emergency room visits and in-patient hospital stays as well as the costs of arrests and incarceration. Roughly 79 percent of these costs are cut when that person has an affordable home.
- Development creates jobs -- an estimated 29,000 jobs are created for every \$500 million spent on affordable housing production.
- Affordable housing alleviates poverty -- California households with the lowest 25 percent of incomes spend 67 percent of their income on housing, leaving little left over for other essential needs.

As our state economy continues to rebound, we have begun restoring some of the cuts made to many of our state's critical programs, but unfortunately, housing was not one of these areas. Affordable housing resources that were reduced to zero when redevelopment was eliminated must be among these restorations.

For these reasons, we request the following investment into the following key areas to address our housing affordability crisis:

#### **Rental Housing for Lower Income Working Families**

- \$300 million for the Low income Housing Tax Credit (LIHTC). This program funds the construction, rehabilitation, acquisition of multi-family rental housing for families and individuals at 60 percent of area median income (AMI) or below. This one time investment will leverage \$550 million in federal 4% LIHTC and at least \$400 million in federal tax-exempt bond authority.
- \$200 million for the Multi-family Housing Program (MHP). This program funds the construction, rehabilitation, and acquisition of multi-family rental housing for families and individuals at 60 percent of AMI or below.

#### **Homeownership Opportunities and Rental Housing for Working Families**

- \$200 million for the Local Funding Grants for Workforce Housing. This new program will provide funding to local governments for down payment assistance, homeownership assistance, rental housing, and to address displacement for individuals

and families. In high cost areas local governments could serve families that make up to 120 percent of AMI. The program would require local jurisdictions to provide a funding match.

- \$200 million for CalHome. This program provides for grants and loans to local governments and nonprofit organizations for rehabilitation of existing homes, mortgage assistance, real property acquisition, site development, predevelopment, and construction period expenses of homeownership development projects, or permanent financing for mutual housing and cooperative developments. Within this program is the Self-Help Housing Program that provides grants to nonprofit organizations for construction supervision of groups of families building their own homes.

#### **Housing for Farmworkers and their Families**

- \$50 million Joe Serna Farmworker Housing Grant Program. This program finances the new construction, rehabilitation, and acquisition of owner-occupied and rental units for agricultural workers, with a priority for lower income households.
- \$25 million increase to the Farmworker Housing Tax Credit. This program funds the construction, rehabilitation, and acquisition of multi-family rental housing for farmworkers and their families who make up to 60 percent of AMI.
- \$250,000 for the Napa County Farmworker Housing Centers. Napa County is not eligible for funding from the Office of Migrant Services program; however, to maintain the County's three farmworker housing centers, additional funding is needed.

#### **Seismic Retrofit of Soft-Story Homes**

- \$60 million for Personal Income Tax Credit for Seismic Retrofit of Soft Story buildings. This program allows a credit equal to 30 percent of a qualified taxpayer's qualified costs incurred for seismic retrofit construction.

#### **Housing Assistance and Production for Homeless Individuals and Families**

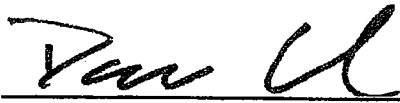
- \$200 million for Multi-Family Housing Program – Supportive Housing. This program funds the construction, rehabilitation, acquisition of rental housing with supportive services for families and individuals who are homeless or at-risk of homelessness whose incomes do not exceed 30 percent of AMI.
- \$60 million for the Medi-Cal Housing Program. This new program would provide rental assistance for people who are homeless and enrolled in Medi-Cal served through a county's 1115 Waiver Whole Person Care Pilot Program. The federal government has authorized \$1.5 billion in funding for funding for services for the Whole Person Care

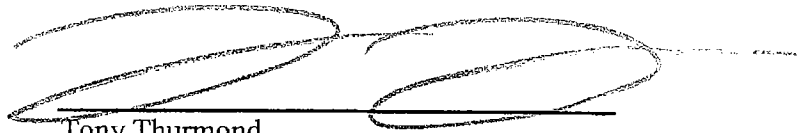
Pilot Program. Ongoing funding for the program would come from future savings by Medi-Cal due to housing high-risk homeless clients.

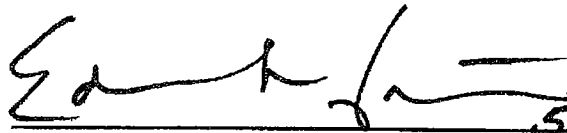
- \$40 million for the Emergency Shelter Grant Program. This program assists persons at risk of becoming homeless with homelessness prevention assistance and rapid rehousing.

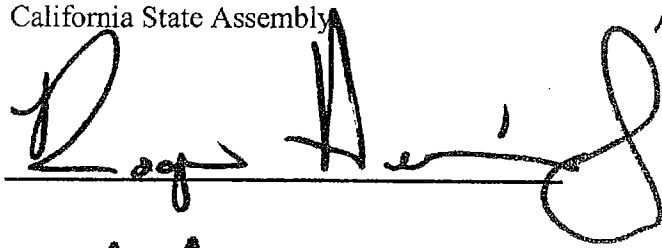
We appreciate your consideration of this request and look forward to working with you to ensure that California's families are served through these vital housing programs.

Sincerely,

  
David Chiu, Chair  
Housing and Community Development  
Committee

  
Tony Thurmond,  
Assemblymember Fifteenth District  
California State Assembly

  
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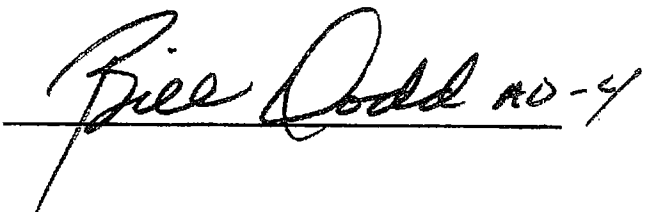
  
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Jon H. Atkins AD 78

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Cc: Speaker Anthony Rendon  
Assemblymember Philip Y. Ting



# LOS ANGELES COUNTY HOMELESS INITIATIVE OVERVIEW

February 2016

- On August 17, 2015, the Los Angeles County Board of Supervisors launched the Homeless Initiative to combat the homeless crisis that continues to plague our communities.
- On February 9, 2016, the County's Chief Executive Officer will present the Board of Supervisors with the coordinated set of recommended County strategies developed by the Homeless Initiative.
- To develop these recommendations, the Homeless Initiative conducted 18 policy summits on nine topics from October 1 to December 3, 2015, which included 25 County departments, 30 cities, and over 100 community organizations
- These policy summits resulted in 47 recommended strategies divided into six areas which are each key to combating homelessness:
  - Prevent Homelessness
  - Subsidize Housing
  - Increase Income
  - Provide Case Management and Services
  - Create a Coordinated System
  - Increase Affordable/Homeless Housing
- The recommended strategies reflect the following key principles:
  - Homelessness is an extraordinarily complex problem which necessitates active, sustained collaboration amongst the County, cities and other public agencies, and a wide array of community partners.
  - The web of established collaborative relationships in Los Angeles County provides a very strong foundation for the implementation of these strategies.
  - These recommended strategies must strengthen and build upon current County efforts by:
    - Directing more resources to proven strategies;
    - Integrating existing programs and services more effectively;
    - Enabling cities to join the County in combating homelessness; and,
    - Identifying opportunities to leverage mainstream criminal justice, health, and social services.
- 12 strategies are identified as "Phase I Strategies" because they will have the greatest impact within the short- and medium-term, with implementation scheduled to commence by the end of the current fiscal year. (See the attached chart for the full list of recommended strategies with the Phase 1 strategies highlighted in red.)

For additional information regarding the Los Angeles County Homeless Initiative, please visit the County Homeless Initiative website at <http://priorities.lacounty.gov/homeless>.



# Recommended County Strategies to Combat Homelessness

## E. Create a Coordinated System

E1 – Advocate with Relevant Federal and State Agencies to Streamline Applicable Administrative Processes for SSI and Veterans Benefits	<b>E5 – Decriminalization Policy</b>	E13 – Coordination of Funding for Supportive Housing
E2 – Drug Medi-Cal Organized Delivery System for Substance Use Disorder Treatment Services	<b>E6 – Countywide Outreach System</b>	E14 – Enhanced Services for Transition Age Youth
E3 – Creating Partnerships for Effective Access and Utilization of ACA Services by Persons Experiencing Homelessness	E7 – Strengthen the Coordinated Entry System	E15 – Homeless Voter Registration and Access to Vital Records
<b>E4 – First Responders Training</b>	<b>E8 – Enhance the Emergency Shelter System</b>	E16 – Affordable Care Act Opportunities
	E9 – Discharge Data Tracking System	E17 – Regional Homelessness Advisory Council and Implementation Coordination
	E10 – Regional Coordination of Los Angeles County Housing Authorities	
	E11 – County Specialist Support Team	
	E12 – Enhanced Data Sharing and Tracking	

## A. Prevent Homelessness

- A1 – Homeless Prevention Program for Families**
- A2 – Discharge Planning Guidelines
- A3 – Housing Authority Family Reunification Program
- A4 – Discharges From Foster Care and Juvenile Probation

## B. Subsidize Housing

- B1 – Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI**
- B2 – Expand Interim Assistance Reimbursement to additional County Departments and LAHSA
- B3 – Partner with Cities to Expand Rapid Re-Housing**
- B4 – Facilitate Utilization of Federal Housing Subsidies**
- B5 – Expand General Relief Housing Subsidies
- B6 – Family Reunification Housing Subsidy
- B7 – Interim/Bridge Housing for those Exiting Institutions**
- B8 – Housing Choice Vouchers for Permanent Supportive Housing**

## C. Increase Income

- C1 – Enhance the CalWORKs Subsidized Employment Program for Homeless Families
- C2 – Increase Employment for Homeless Adults by Supporting Social Enterprise**
- C3 – Expand Targeted Recruitment and Hiring Process to Homeless/ Recently Homeless People to Increase Access to County Jobs
- C4 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or At Risk of Homelessness
- C5 – Establish a Countywide Veterans Benefits Advocacy Program for Veterans Experiencing Homelessness or At Risk of Homelessness
- C6 – Targeted SSI Advocacy for Inmates

## D. Provide Case Management and Services

- D1 – Model Employment Retention Support Program
- D2 – Expand Jail In Reach**
- D3 – Supportive Services Standards for Subsidized Housing
- D4 – Regional Integrated Re-entry Networks – Homeless Focus
- D5 – Support for Homeless Case Managers
- D6 – Criminal Record Clearing Project

## F. Increase Affordable/Homeless Housing

F1 – Promote Regional SB 2 Compliance and Implementation	F3 – Support Inclusionary Zoning for Affordable Housing Rental Units	F5 – Incentive Zoning/Value Capture Strategies
F2 – Linkage Fee Nexus Study	F4 – Development of Second Dwelling Units Pilot Program	F6 – Using Public Land for Homeless Housing

01.21.16

NOTE: “Phase I Strategies” are highlighted in red font and are targeted for implementation by June 30, 2016.



# COUNTY OF LOS ANGELES

## Sacramento Legislative Office

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SACHI A. HAMAI  
Chief Executive Officer

DONNA SEITZ  
Acting Chief Legislative  
Representative

April 11, 2016

Board of Supervisors  
HILDA L. SOLIS  
First District

MARK RIDLEY-THOMAS  
Second District

SHEILA KUEHL  
Third District

DON KNABE  
Fourth District

MICHAEL D. ANTONOVICH  
Fifth District

The Honorable Adrin Nazarian, Chair  
Assembly Budget Subcommittee #4  
State Capitol, Room 4146  
Sacramento, California 95814

**RE: Housing: Budget Proposal - \$100 Million State Matching Fund Program  
to Combat Homelessness for Fiscal Year 2016-17 - SPONSOR**

Dear Assembly Member Nazarian,

The Los Angeles County Board of Supervisors sponsors a State Budget proposal to request \$100 million in one-time State General Fund in FY 2016-17, to establish a new State Matching Fund Program to Combat Homelessness. The Program would provide 50/50 matching funds for counties and cities that commit their own funds, and/or federal housing subsidies that they administer. Counties and cities could use the funding for a combination of highly-effective strategies as referenced in the attached document.

In Los Angeles County, there has been a significant increase in homelessness, especially those living in tents, makeshift shelters, and vehicles. According to the Los Angeles Homeless Services Authority, the County's homeless population was 39,461 in 2013 and 44,359 in 2015; an increase of 12.4 percent. The homeless population in tents, makeshift shelters, and vehicles increased by 85 percent from 2013 (5,335) to 2015 (9,335).

On February 9, 2016, the Board unanimously approved a comprehensive plan comprised of 47 strategies to combat homelessness throughout the County. These strategies were developed by the Chief Executive Office's County Homeless Initiative, in collaboration with 25 County departments, 30 cities and more than 100 community organizations. To launch the implementation of these strategies, the Board approved \$100 million in new one-time funding. Additionally, the Board directed the Housing Authority of the County of Los Angeles to dedicate an estimated 850 Housing Choice Vouchers for permanent supportive housing for the chronically homeless in FY 2016-17 and FY 2017-18. The County is prepared to leverage these funds to access State matching funds if this proposal is enacted.

Therefore, we urge your support of this proposal, which would strengthen local governments' efforts to combat homelessness.

Sincerely,

Donna Seitz  
Acting Chief Legislative Representative

Martha Guerrero  
Legislative Representative

**c: Each Member and Consultant,  
Assembly Budget Subcommittee #4**

## **STATE MATCHING FUND PROGRAM TO COMBAT HOMELESSNESS FY 2016-17 BUDGET PROPOSAL**

The State can make a critical contribution to helping homeless individuals and families by establishing a new State Matching Fund Program to Combat Homelessness, which would be funded with \$100 million in one-time State General Fund in FY 2016-17. The proposal would provide 50/50 matching funds for counties and cities that commit their own funds, and/or federal housing subsidies they administer.

Counties and cities could use the funding for any combination of the following five highly-effective strategies.

### **Five Key Strategies to Combat Homelessness**

- **Subsidized Housing for Homeless Disabled Individuals Pursuing Supplemental Security Income (SSI).** Providing housing for homeless disabled individuals significantly increases the likelihood that they will qualify for SSI and sustain housing without a subsidy (or with a modest subsidy) upon approval for SSI. For individuals approved for SSI, housing subsidies can be recouped through Interim Assistance Reimbursement, and the recouped funding can be used to provide a housing subsidy for additional homeless disabled individuals pursuing SSI. The State would match county and city contributions for housing subsidies, and could recover its contribution for individuals approved for SSI and use the recovered funding for subsidies for other disabled homeless individuals.
- **Rapid Re-Housing.** These programs target homeless families and individuals who have low- to moderate- barriers to maintaining permanent housing. Rapid re-housing is the most effective and efficient intervention for more than 50 percent of homeless individuals and families based on available data. With short-term financial assistance, case management and targeted supportive services, homeless families and individuals are likely to secure an income adequate to maintain unsubsidized permanent housing. The State would match county and city contributions for rapid re-housing for homeless families and individuals who have a good chance of being able to pay their own rent in six to twelve months, typically through employment.
- **Housing Choice Vouchers for Permanent Supportive Housing.** Federal Section 8 Housing Choice Vouchers (HCV) are the primary source of permanent housing for chronically homeless adults, the homeless population most in need of permanent supportive housing. Supportive housing combines a permanent housing subsidy with case management, health, mental health, substance use disorder treatment, and other services. Public housing authorities can dedicate HCVs that become available through routine turnover for this population; however, funding is needed for the associated services. The State can incentivize public housing authorities to dedicate Section 8 vouchers to chronically homeless adults by providing \$500 per month per person or household for supportive services for three years.

- **Interim/Bridge Housing for those Exiting Institutions.** Institutions and major systems, including hospitals, jails, prisons, and foster care, need to discharge people with appropriate planning and sufficient resources to ensure that they have housing upon discharge. Various forms of interim/bridge housing need to be available to promote successful reintegration into the community and to avoid recidivism. These housing options include shelter beds, stabilization beds, shared recovery housing, recuperative care beds, and board and care. The State would match county and city contributions for up to three months of bridge housing for individuals exiting jails, hospitals, prison, foster care, juvenile probation, and the military.
- **Enhance the Emergency Shelter System.** The emergency shelter system should be an effective point-of-access to and component of an integrated homeless services system. An adequate crisis housing system ensures that individuals, families, and youth have a safe place to stay in the short-term, with access to resources and services that will help them exit homelessness quickly. Emergency shelters must operate 24 hours a day, seven days a week to effectively triage, assess, and connect clients to housing, health and social services. The State would match county and city contributions to enable emergency shelters to remain open 24/7 and function as an effective platform for access to ongoing housing and services.

### **How the State Matching Fund Program Would Work**

Specifically, cities and counties throughout the State would be able to submit applications for this funding through September 30, 2016, and could use the funding for any combination of any of the above five authorized strategies. City and county applications would be required to document approval of the local funding and/or Housing Choice Vouchers which would be matched by the State.

### **Conclusion**

The State has an unprecedented opportunity to support and partner with counties and cities in combatting homelessness statewide. The provision of State matching funds will assist and incentivize localities to respond effectively to the crisis of homelessness which is significantly impacting communities across California.