

Law & Justice Services

	Page	Appropriation	Total
Child Support Services	134	<u>\$5,948,363</u>	\$5,948,363
Conflict Indigent Defense	N/A	<u>\$1,055,216</u>	\$1,055,216
District Attorney	143		
Prosecution	148	\$14,942,810	
Investigation	N/A	\$3,429,852	
Consumer Protection	149	\$2,747,133	
Neighborhood Court	150	\$399,178	
Victim Services	153	<u>\$1,173,322</u>	
			\$22,692,295
Probation	156		
Administration	N/A	\$296,508	
Adults	161	\$10,816,275	
Youth	164	<u>\$18,621,470</u>	
			\$29,734,253
Public Defender	171	<u>\$8,463,637</u>	\$8,463,637
Sheriff-Coroner	185		
Animal Services	189	\$3,060,762	
Administration	190	\$4,279,822	
Coroner	191	\$1,158,805	
Detention	191	\$26,150,337	
Patrol	192	\$11,899,330	
Public Administrator	190	<u>\$361,789</u>	
			<u>\$46,910,845</u>
	TOTAL		\$114,804,609

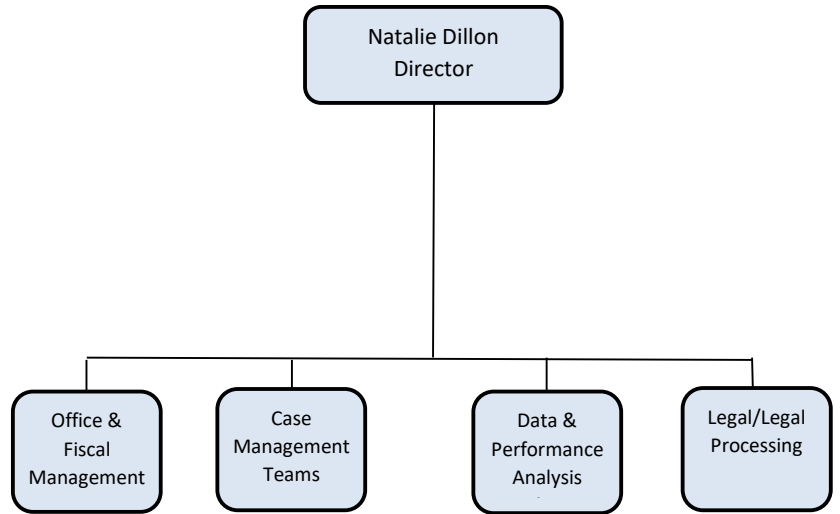


Natalie Dillon
Director

MISSION STATEMENT

The mission of the Department of Child Support Services is to promote the well-being of children and the self-sufficiency of families by assisting both parents to meet the financial and medical needs of their children through the professional establishment and enforcement of child support orders.

CHILD SUPPORT SERVICES



Description of Major Services

The Department of Child Support Services (CSS) assists parents and guardians with court-ordered child and medical support. Child support services include locating a parent; establishing paternity; and establishing, modifying, and enforcing a court order for child support or medical insurance coverage. CSS works collaboratively with the courts, employers, HHSA, Empower Yolo, and various State and Federal agencies.

2019-20 Summary of Budget

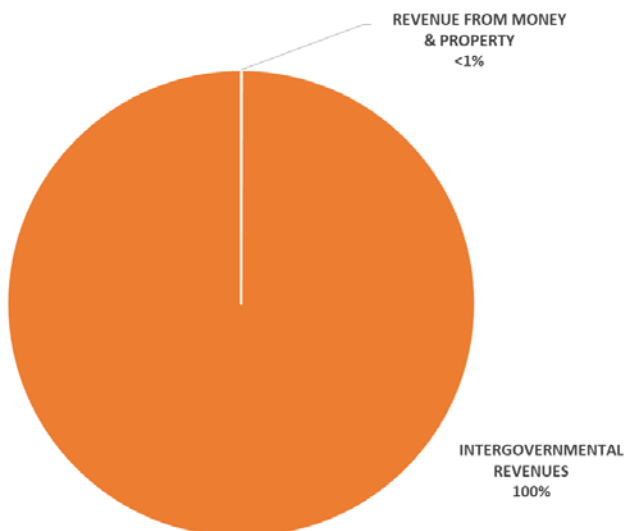
Program	Expenditures	Revenue	Use of Fund Balance	Net County Cost
Child Support Services	5,948,363	5,948,363	0	0
Total	5,948,363	5,948,363	0	0

SUMMARY OF CHILD SUPPORT SERVICES 2019-20 BUDGET

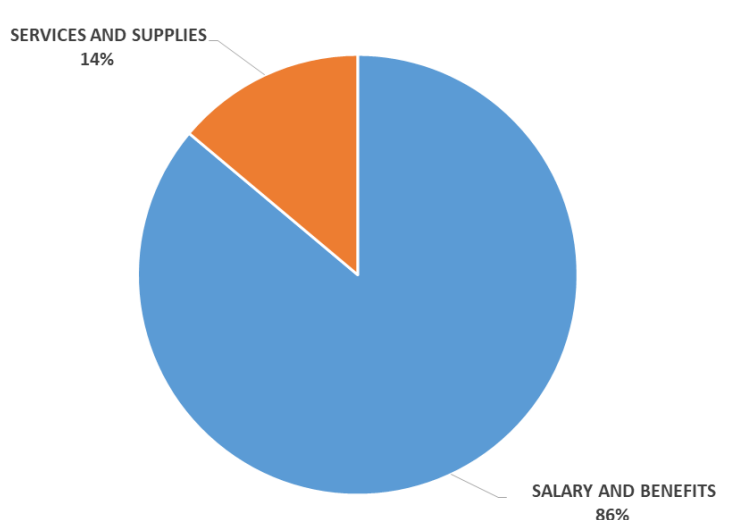
SUMMARY OF CHILD SUPPORT SERVICES 2019-20 BUDGET

	2016-17 Actuals	2017-18 Actuals	2018-19 Budget	2019-20 Requested	2019-20 Recommended
REVENUE					
REVENUE FROM MONEY & PROPERTY	3,758	7,377	2,000	2,000	2,000
INTERGOVERNMENTAL REVENUES	5,726,180	5,445,570	5,946,363	5,946,363	5,946,363
MISCELLANEOUS REVENUES	(69)	270	0	0	0
OTHER FINANCING SOURCES	0	7,285	0	0	0
TOTAL REVENUE	5,729,869	5,460,502	5,948,363	5,948,363	5,948,363
APPROPRIATION					
SALARY AND BENEFITS	4,626,238	4,580,585	4,876,923	5,121,699	5,121,699
SERVICES AND SUPPLIES	1,099,374	955,714	1,170,508	826,664	826,664
CAPITAL ASSETS	19,097	0	25,000	0	0
OTHER FINANCING USES	(130,244)	(118,178)	(124,068)	0	0
TOTAL APPROPRIATION	5,614,465	5,418,121	5,948,363	5,948,363	5,948,363
USE OF FUND BALANCE	(115,404)	(42,381)	0	0	0
NET COUNTY COST	0	0	0	0	0
Funded Staffing	49.0	46.0	42.0	42.0	42.0

Revenues



Expenditures



Child Support Services

2018-19 GOALS, STRATEGIES & ACCOMPLISHMENTS

2018-19 Goals & Strategies	2018-19 Accomplishments/Status
Goal 1: Customer Satisfaction with a rating of 5.0 (Thriving Residents).	
<p>Strategies for 2018-19 Yolo County Child Support Services (CSS) emails a customer service survey to all customers who walk into or call (the toll-free line) our office. We rate our cumulative score based on a 5-point scale on questions related to timeliness of service, respect, acknowledgment, satisfaction, question/issue resolution, and clarity on next steps. We will monitor data and focus on more efficient delivery of services; cross-training and/or reorganize where beneficial.</p>	<ul style="list-style-type: none"> ❖ The Yolo County CSS average customer service rating has hovered around 4.0 for the last several years. Our cumulative average through the 1st Quarter of Federal Fiscal Year 18/19 was 4.01 out of 5. Through the 2nd Quarter, our reporting shows 3.94. ❖ We are exploring the use of text and electronic signatures to improve customer satisfaction. Additionally, recently made to Customer Connect, our online self-service portal, will increase access to information and self-service opportunities.
Goal 2: Improve Cost Effectiveness (Thriving Residents)	
<p>Strategies for 2018-19 Cost effectiveness is a ratio of every dollar spent in the administration of our local program to what has been collected and distributed in Child Support. For FFY 16/17, we collected and distributed \$2.64 for every dollar spent; which was an increase of \$.41 or about 18% more effective from FFY 14/15. By increasing collections and providing shared services with other county child support agencies, our goal is to increase our cost-effectiveness to \$2.72 in FFY 17/18, which would be a 3% increase.</p>	<ul style="list-style-type: none"> ❖ Midyear calculations are not good indicators of year-end cost-effectiveness due to the quarterly claiming process. However, we finished Federal Fiscal Year 17/18 with total cost-effectiveness of \$2.85. This accomplishment exceeded our year-end goal by nearly 5%. ❖ We are currently exploring the regionalization of child support operations with the local child support agencies in Sutter and Colusa Counties. The long term vision would be to capitalize on economies of scale to operate a more efficient and cost-effective organization.
Goal 3: Time to Order (Thriving Residents)	
<p>Strategies for 2018-19 Time to order is the average days from the point of case opening within the Federal Fiscal Year (FFY) to when an order is established on that case. In FFY 14/15, our average time to order was 174 days. In FFY 17/18, this average was 108 days. Our goal is to maintain our time to order near 100 days. Our strategy is continued emphasis on family engagement and early intervention.</p>	<ul style="list-style-type: none"> ❖ Since it is a running account within the Federal Fiscal Year, data from this metric fluctuates quarterly. The most accurate representation of our performance of this service comes from the year-end reporting periods. ❖ We have hired additional Child Support Assistants to ensure that legal document processing occurs timely and efficiently. ❖ Our department recently received an achievement award from the state director for being among four agencies with the highest increase in stipulated orders from FFY 2014 to FFY 2018.

Child Support Services 2018-19 Goals, Strategies & Accomplishments continued

Goal 4: Time to Payment (Thriving Residents)

Strategies for 2018-19

Time to payment is the average number of days from the point a monetary order has been received within the Federal Fiscal Year (FFY) to when the first payment has been made on that case. Through FFY 17/18, we maintained an average of 35 days. Our goal is to facilitate case payment as soon as possible by working with both parents and most often, their employers. Our strategy is the continued practice of early intervention (EI) and family engagement efforts.

- ❖ The most accurate data that reflects this service is available at the end of the Federal Fiscal Year reporting period. However, through the 1st Quarter of Federal Fiscal Year 18/19, the department averaged 25 days.
- ❖ The department recently received an achievement award from the state director for being one of the top two medium-sized agencies with the greatest decrease in the number of days from case opening, to order establishment, and then to the first payment for families from FFY 2014 to FFY 2018.

Goal 5: Increased Collections (Thriving Residents)

Strategies for 2018-19

Annually, over the last five federal fiscal years (FFY), our department has increased child support collections. Our goal is to continue to increase our total distributed collections. Our strategies are the deployment of caseload tools to assist Child Support Officers in prioritizing case management work, focus on parental engagement during the establishment of child support orders, and maintain parental participation post order to achieve higher payment outcomes.

- ❖ Through FFY 17/18, CSS collected and distributed over \$14,537,428, or \$1,959 per case. This figure is approximately \$200,000 more than the prior year.
- ❖ Through the 2nd Quarter of Federal Fiscal Year 2018/19, CSS collected and distributed a total of \$7,176,323 in child support. This total is approximately \$50,000 less than we collected during the same month of the prior year. For the first time in over five years, the department is not on target to exceed the previous year's collections.
- ❖ The total caseload continues to decline year over year. The department has maintained best practice case management strategies; however, total staffing declined significantly during this period due generally to retirements and long-term leaves of absences. This drop affected our ability to prioritize these effective strategies.
- ❖ CSS recently received an achievement award from the state director for being one of the top five agencies with the highest increase in distributed collections from FFY 2014 to FFY 2018.

Child Support Services 2018-19 Goals, Strategies & Accomplishments continued

Goal 6: Decrease the number of children who need paternity established (Thriving Residents)

Strategies for 2018-19

Our percentage of children in need of legally established paternity has declined over the last 3 Federal Fiscal Years (FFY). In FFY 16/17, only 2.11% of the children in our caseload need paternity established. Our goal for FFY 17/18 is to reduce this percentage further to 1.90%. Our strategy is continued focus on early intervention and effective family engagement practices.

- ❖ At the close of FFY 17/18, only 2.17% of the children in our caseload needed paternity established, essentially maintaining the performance of the prior year.
- ❖ The department hired Child Support Assistants and Officers to stabilize caseloads and refocus attention on performance outcomes. CSS will also undertake a quality assurance review of data to ensure that data entry is accurate and timely.

Goal 7: Increase the percentage of cases with an order (Thriving Residents)

Strategies for 2018-19

We have steadily increased the percentage of child support cases with orders over the last 3 Federal Fiscal Years (FFY) from 93.1% to 95%. Our goal for FFY 17/18 is to improve our percentage of cases with an order to 95.5%. Our strategy is to focus on early intervention and family engagement practices.

- ❖ Through the 2nd Quarter of the Federal Fiscal Year, CSS has maintained an average of 95.0% of cases with an established order. This success is, so far, the highest achievement in this metric.

CHILD SUPPORT SERVICES GOALS & STRATEGIES for 2019-20

Goal 1: Customer Satisfaction with a rating of 5.0

Strategies for 2019-20

- ❖ CSS will continue to assess the feasibility of adding texting as a vehicle to communicate with customers. If the analysis supports implementation, CSS will commence before the end of 2019-20. We will also conduct an outreach campaign regarding the improved functionality of the Customer Connect self-service portal.

Goal 2: Improve Cost Effectiveness

Strategies for 2019-20

- ❖ CSS is exploring regionalization of child support agencies with Sutter and Colusa counties. The long-term vision is that a regionalized agency will operate more efficiently and cost-effectively. It should be noted that the termination of shared service agreements (whereby Yolo County CSS was performing work for other agencies) will negatively affect our cost-effectiveness ratio.

Goal 3: Time to Order

Strategies for 2019-20

- ❖ CSS will have a continued focus on training new and existing staff to ensure focus on collections and family-centered services. We will also explore new dashboard and data tools for staff to refocus attention on performance outcomes.

Goal 4: Time to Payment

Strategies for 2019-20

- ❖ CSS will continue the practice of early intervention and family engagement efforts.

Goal 5: Increased Collections

Strategies for 2019-20

- ❖ Develop caseload tools to assist Child Support Officers in prioritizing case management work, focusing on parental engagement during the establishment of child support orders, and maintaining parental participation post order to achieve higher payment outcomes.

Goal 6: Decrease the number of children who need paternity established

Strategies for 2019-20

- ❖ CSS will provide staff with refresher training on the Paternity Opportunity Program (POP), and outreach to medical providers about services the agency offers, particularly as the laws regarding parentage are changing.

CHILD SUPPORT SERVICES

Program Summary

CHILD SUPPORT SERVICES Program Summary		BUDGET	
<p><u>Child Support Services</u> Promote the well-being of children and the self-sufficiency of families through the collection and distribution of child support and the establishment of paternity and child support orders.</p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/> <p style="text-align: center; color: #4CAF50;"><i>Program Information</i></p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/>	Child Support Services	Strategic Plan Alignment	
<p>Significant Budget Changes: The Child Support allocation has remained flat for many years, despite increasing operating costs. This has resulted in a significant decrease in staffing and resources and subsequently, the beginning of negative impacts on performance.</p>			
<p><u>Case Management</u> Increase the self-sufficiency of families through the establishment and enforcement of Child Support.</p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/> <p style="text-align: center; color: #4CAF50;"><i>These units ensure that both parents share the financial responsibility for their children. The units locate parents to establish court orders for paternity as well as child and medical support. The units then enforce the court orders, collect and distribute child support payments, maintain payment records, and modify court orders when appropriate.</i></p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/>	❖	<p style="color: #4CAF50;">Thriving Residents</p> <p style="color: #4CAF50;">Operational Excellence</p>	
<p><u>Office Management</u> Increase the efficiency of all department staff and quality customer service.</p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/> <p style="text-align: center; color: #4CAF50;"><i>The staff in this unit are responsible for our receptionist duties as well as handling all incoming mail and document imaging to our statewide child support system (CSE). This unit is also responsible for office supplies, facilities, payroll, and HR functions.</i></p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/>	❖	<p style="color: #4CAF50;">Thriving Residents</p> <p style="color: #4CAF50;">Operational Excellence</p>	
<p><u>Financial Management</u> Maintain accurate Child Support fiscal accounts and accurate public assistance recoupments.</p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/> <p style="text-align: center; color: #4CAF50;"><i>This unit is mandated by regulation and charged with the creation and adjustments of child support accounts in the statewide child support system (CSE). Staff are responsible for auditing payment histories to ensure the accuracy of the child support balances and audits the amount of public assistance (CalWORKs and Foster Care) paid to ensure accurate recoupment of public assistance.</i></p> <hr style="border: 1px solid #4CAF50; margin: 10px 0;"/>	❖	<p style="color: #4CAF50;">Thriving Residents</p> <p style="color: #4CAF50;">Operational Excellence</p>	

CHILD SUPPORT SERVICES CONTINUED		
<p>Legal Improve legal standing to establish, enforce, and collect child support.</p> <hr/> <p><i>Child Support Services has three attorneys on staff who are responsible for the legal work necessary to establish and modify court orders and other court proceedings required to establish, enforce, and collect child support. They handle summons and complaints, modifications, and all special remedies; including contempt and criminal prosecutions. There is additional staff responsible for providing legal processing support.</i></p> <hr/>	❖	<p>Thriving Residents</p> <p>Operational Excellence</p>
<p>Data & Performance Analysis Increase the performance efficiency of all department staff and program operations.</p> <hr/> <p><i>The Data & Performance Analysis team onducts data analysis for performance and organizational improvement.</i></p> <hr/>	❖	<p>Thriving Residents</p> <p>Operational Excellence</p>

PROGRAM																
MEASURE	3.1	Increase Collections														
DATA	<p style="text-align: center;">Child Support Distributed Collections</p> <table border="1"> <caption>Child Support Distributed Collections Data</caption> <thead> <tr> <th>FFY</th> <th>Amount</th> </tr> </thead> <tbody> <tr> <td>12/13 End</td> <td>\$12,721,891</td> </tr> <tr> <td>13/14 End</td> <td>\$12,762,461</td> </tr> <tr> <td>14/15 End</td> <td>\$13,318,715</td> </tr> <tr> <td>15/16 End</td> <td>\$13,870,916</td> </tr> <tr> <td>16/17 End</td> <td>\$14,337,844</td> </tr> <tr> <td>17/18 End</td> <td>\$14,572,356</td> </tr> </tbody> </table>		FFY	Amount	12/13 End	\$12,721,891	13/14 End	\$12,762,461	14/15 End	\$13,318,715	15/16 End	\$13,870,916	16/17 End	\$14,337,844	17/18 End	\$14,572,356
FFY	Amount															
12/13 End	\$12,721,891															
13/14 End	\$12,762,461															
14/15 End	\$13,318,715															
15/16 End	\$13,870,916															
16/17 End	\$14,337,844															
17/18 End	\$14,572,356															
DATA SUMMARY	<p>Total amount of Child Support collected and distributed for a given period. These figures consider Child Support collected and distributed in the form of Current Support (monthly owed), and Child Support Arrearages (past due). This data is obtained via Federal Office of Child Support Enforcement (OCSE) 1,257 reporting.</p>															
PERFORMANCE MEASURE ANALYSIS		RECOMMENDATIONS														
<p>Over the last six federal fiscal years (FFY)s, distributed collections have increased annually from \$12,721,891 in FFY 12/13 to \$14,572,356 in FFY 17/18; an increase of over \$1,850,000 on behalf of county families. The most accurate representation of our performance in this duty is seen at the end of the FFY reporting period as collections are cumulative.</p>		<p>Deployment of data management and performance tools to assist Child Support Officers in prioritizing case management work. Focus on parental engagement during establishment of child support orders and maintaining their participation post order to achieve higher payment outcomes.</p>														
FORECAST																
<p>We continue to implement strategies to improve program performance, specifically child support collections. However, downward caseload trends and reduced staffing levels directly impact our ability to improve collections at our current rate.</p>																

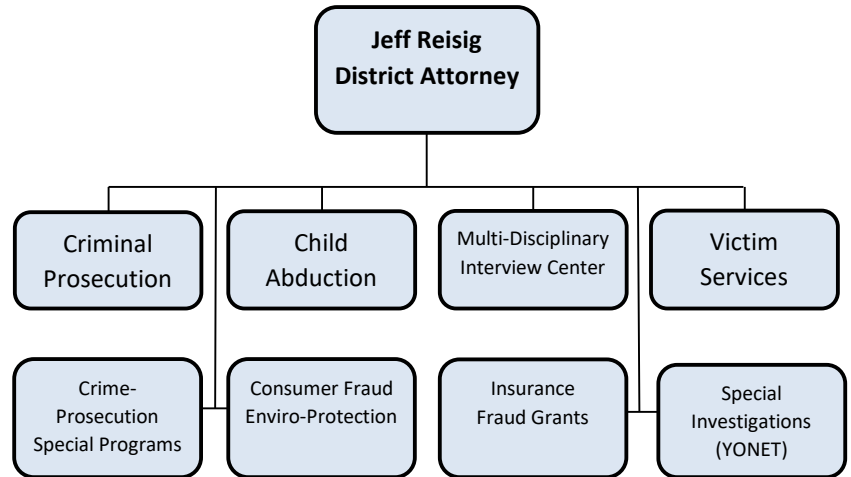
DISTRICT ATTORNEY



Jeff Reisig
District Attorney

MISSION STATEMENT

We pursue truth and justice for victims and our communities with commitment, courage and integrity.



Description of Major Services

The District Attorney is responsible for the prosecution of all adult and juvenile felonies and misdemeanors committed in Yolo County. The department is also responsible for environmental and consumer protection and advising the Grand Jury. Grant funds are received to pursue and prosecute automobile insurance fraud, workers' compensation insurance fraud, and welfare fraud. The department uses a combination of local and grant funding to provide comprehensive services for victims of violent crimes, and to operate the restorative justice based Neighborhood Court. The District Attorney is responsible for overseeing the Yolo Narcotic Enforcement Team (YONET), which is a collaborative law enforcement effort to diminish the availability, manufacturing, and sale of illegal drugs in Yolo County. The department also oversees the Multi-Disciplinary Interview Center, which coordinates and facilitates a multi-agency response to child abuse.

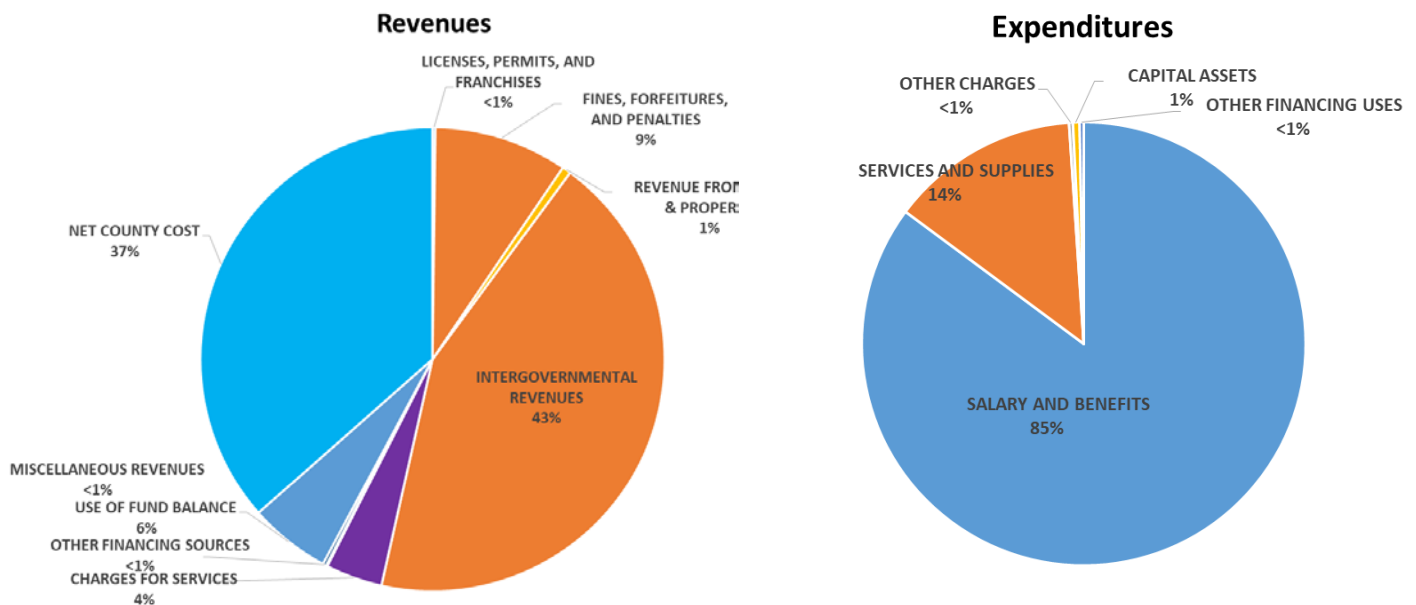
2019-20 Summary of Budget

Program	Expenditures	Revenue	Use of Fund Balance	Net County Cost
Community Corrections	468,048	468,048	-	0
Consumer Protection	2,747,133	2,347,135	399,998	0
Investigation	3,429,852	3,322,841	107,011	0
Neighborhood Court	399,178	153,672	-	245,506
Prosecution	14,474,762	5,759,296	779,822	7,935,646
Victim Assistance	1,173,322	1,070,725	-	102,597
Total	22,692,295	13,121,717	1,286,831	8,283,749

SUMMARY OF DISTRICT ATTORNEY 2019-20 BUDGET

SUMMARY OF DISTRICT ATTORNEY 2019-20 BUDGET

	2016-17 Actuals	2017-18 Actuals	2018-19 Budget	2019-20 Requested	2019-20 Recommended
REVENUE					
LICENSES, PERMITS, AND FRANCHISES	49,437	44,871	45,000	45,000	45,000
FINES, FORFEITURES, AND PENALTIES	3,212,863	3,759,707	1,571,638	2,112,135	2,112,135
REVENUE FROM MONEY & PROPERTY	43,951	120,278	0	138,000	138,000
INTERGOVERNMENTAL REVENUES	7,337,543	7,473,414	8,975,707	9,705,797	9,854,071
CHARGES FOR SERVICES	1,343,511	1,059,524	1,268,249	896,511	896,511
MISCELLANEOUS REVENUES	292,054	93,063	49,000	20,000	20,000
OTHER FINANCING SOURCES	106,150	28,000	28,000	28,000	56,000
TOTAL REVENUE	12,385,509	12,578,857	11,937,594	12,945,443	13,121,717
APPROPRIATION					
SALARY AND BENEFITS	15,206,664	15,685,352	17,289,970	19,438,685	19,438,682
SERVICES AND SUPPLIES	1,823,623	1,920,256	3,077,168	3,145,486	3,145,486
OTHER CHARGES	86,498	135,287	58,000	64,000	64,000
CAPITAL ASSETS	107,532	72,215	222,000	251,000	111,000
OTHER FINANCING USES	(115,418)	(267,563)	(59,000)	(66,873)	(66,873)
TOTAL APPROPRIATION	17,108,898	17,545,547	20,588,138	22,832,298	22,692,295
USE OF FUND BALANCE	(2,743,503)	(2,383,741)	528,649	557,609	1,286,831
NET COUNTY COST	7,466,892	7,350,431	8,121,895	9,329,246	8,283,749
Funded Staffing	112.0	115.0	119.0	118.0	117.0



DISTRICT ATTORNEY 2018-19 GOALS, STRATEGIES & ACCOMPLISHMENTS	
2018-19 Goals & Strategies	2018-19 Accomplishments/Status
Goal 1: Violent Crimes Investigation and Prosecution (Safe Communities)	
<p>Strategies for 2018-19 To focus on crimes against children, gun crimes, high tech investigations, human trafficking, and gangs.</p>	<ul style="list-style-type: none"> ❖ In 2018, the District Attorney prosecuted more than 7,012 criminal cases. Of these cases, a large volume of these cases are for violent crimes. A few examples are: <ul style="list-style-type: none"> ○ Investigated, in collaboration with Woodland PD and the Sheriff Dept., a double homicide of two teenagers. One defendant plead guilty, one was found guilty, and the prosecution of the remaining defendants is pending. ○ Prosecuted two gang members for the homicide of a Good Samaritan trying to help an injured girl. Both defendants were found guilty. ○ Prosecuted a gang member who shot at police officers as they were conducting a homicide investigation. It was determined that this person had committed a murder prior to the above offense. The defendant was found guilty of both offenses.
Goal 2: Diversion/Restorative Justice (Thriving Residents and Safe Communities)	
<p>Strategies for 2018-19 To focus on Neighborhood Court, Homeless Neighborhood Court, Mental Health Court, and Addiction Intervention Court.</p>	<ul style="list-style-type: none"> ❖ In collaboration with Health & Human Services, Public Defender, Probation, and the Courts, graduated five defendants from Mental Health Court and three from Addiction Intervention Court. ❖ Decriminalized mental illness by expanding diversion through collaboration with Health & Human Services, Public Defender, and other treatment providers—the group expanded NHC for 24 mentally ill individuals who committed felony and misdemeanor offenses ❖ The department referred 170 individuals with substance use disorder and mental illness through Steps to Success (NHC) in collaboration with Health & Human Services, Public Defender, Empower Yolo, CCHC, and Legal Services of Northern California. ❖ Neighborhood Court is starting a pilot program in May, Level II NHC, with the Day Reporting Center for felony cases with a target of 20 cases

District Attorney 2018-19 Goals, Strategies & Accomplishments continued

Goal 3: Environmental Protection (Sustainable Environment and Flourishing Agriculture)

Strategies for 2018-19

Protecting the environment and Ag lands from illegal and hazardous cannabis growing practices.

- ❖ Successfully prosecuted or settled cases on illegal cannabis growers.
- ❖ Working with law enforcement partners to help abate conditions that cause environmental degradation.

DISTRICT ATTORNEY GOALS & STRATEGIES for 2019-20

Goal 1: Diversion/Restorative Justice (Thriving Residents & Safe Communities)

Strategies for 2019-20

- ❖ Create a division of Diversion & Reentry.

Goal 2: Improve Prosecution Processes (Safe Communities & Thriving Residents)

Strategies for 2019-20

- ❖ Collaborate with internal and external stakeholders to develop balanced criminal justice policies and procedures.

Goal 3: Cutting Edge Investigative Techniques (Safe Communities)

Strategies for 2019-20

- ❖ Genealogical DNA testing.

DISTRICT ATTORNEY Program Summary

<u>Program Title</u> Program Purpose <hr/> <i>Program Information</i> <hr/>							
	Criminal Prosecution	Special Investigations	Neighborhood Court	Victims Assistance	Consumer Fraud/ Environ. Protection	MDIC	CCP

Significant Budget Changes: The 2019-20 Recommended Budget includes one new limited-term Deputy District Attorney position, funded by Consumer Fraud/Environmental Protection funds. The budget also includes two new and one replacement hybrid vehicles, funded by special fund revenues. Other significant adjustments include funding for various promotions, an increase in extra help, and funding for continued implementation of the LawSuite System.

The budget does not include and funding from the Justice Assistance Grant, which has largely funded the Neighborhood Court Program in prior years. The department has submitted an application for this competitive grant, but the status of funding award will not be known until later in the fiscal year.

PROSECUTION

<u>Criminal Prosecution</u> Ensure that offenders are held accountable for violations of felony and misdemeanor crimes within Yolo County. <hr/> <i>The program provides services towards the prosecution of felony and misdemeanor crimes committed in Yolo County by adults and juveniles.</i> <hr/>	❖	❖	❖	❖	❖	❖	❖	Safe Communities
<u>Elder Abuse</u> Ensure offenders are held accountable for the physical and financial abuse of senior citizens and increase senior citizen awareness of ways to protect themselves from becoming victims of fraud. <hr/> <i>The program investigates and prosecutes financial and physical abuse of senior citizens, and provides training and awareness to teach the elderly ways to protect themselves from becoming victims of fraud scams. One full-time attorney and one partial Enforcement Officer funded by General Fund for Elder Abuse prosecution and to conduct community-wide fraud prevention.</i> <hr/>	❖	❖		❖	❖			Thriving Residents Safe Communities

DISTRICT ATTORNEY PROGRAMS CONTINUED

<p><u>Witness Protection</u> Ensure the safety of potential witnesses in criminal prosecutions.</p> <hr/> <p><i>The program protects the identity of potential witnesses who may fear retaliation from the defendant or the defendant's associates.</i></p> <hr/>	❖	❖	Neighborhood Court	❖	Consumer Fraud/ Environ. Protection	❖	❖	Safe Communities
<p><u>Public Safety Realignment (AB 109)</u> Ensure accountability and reduce the recidivism of offenders in the restorative justice diversion programs of Neighborhood Court, Mental Health, and Post Release Community Supervision.</p> <hr/> <p><i>The program was instituted by state law to reduce State prison overcrowding, cost, and recidivism. Certain State prison inmates are returned to the county to finish serving time in the county jail or placed into an electronic-monitoring supervision program. The State distributed a formulated fiscal allocation to each county to assist in offsetting associated costs.</i></p> <hr/>	❖	❖	❖	❖		❖	❖	Safe Communities
<p><u>Consumer Fraud</u> Ensure offenders are held accountable, in both criminal and civil courts, for using unfair business practices to defraud consumers.</p> <hr/> <p><i>The program protects consumers from illegal, fraudulent, deceptive business practices, including advertising.</i></p> <hr/>	❖	❖		❖				Safe Communities
<p><u>Environmental Protection</u> Ensure offenders are held accountable for practices that would damage and endanger the health and safety of Yolo County residents and the county's natural resources.</p> <hr/> <p><i>The program prosecutes those who would damage and endanger the citizens and the environment of Yolo County. Ensures Yolo County residents' health and safety are protected, and the integrity of the county's natural resources are maintained now and into the future.</i></p> <hr/>	❖	❖			❖			Sustainable Environment Safe Communities

DISTRICT ATTORNEY PROGRAMS CONTINUED

<p><u>Child Abduction</u> Enforce compliance of child custody/visitation orders and assist in locating/returning children maliciously taken, detained, or concealed in violation of court orders through any appropriate civil and criminal proceedings.</p> <hr/> <p><i>This unit performs all actions necessary to locate and return children, by use of any appropriate civil or criminal proceeding, and to obtain compliance with court orders relating to child custody or visitation. A critical function of the unit is to locate missing or concealed offenders and children. The Child Abduction Unit provides training on child abduction and enforcement of child custody and visitation orders for local law enforcement.</i></p> <hr/>	❖ Criminal Prosecution	❖ Special Investigations	❖ Neighborhood Court	❖ Victims Assistance	Consumer Fraud/ Environ. Protection	❖ MDIC	❖ CCP	<p align="center">Thriving Residents</p> <p align="center">Safe Communities</p>
<p><u>Neighborhood Court</u> Reduce recidivism among offenders in the program and ensure victim and community restoration.</p> <hr/> <p><i>The program, which is funded with county general funds and an annual grant, supports an adult criminal diversion program based on restorative justice that addresses criminal violations that impact the quality of life in the community. Restorative justice is accomplished in Neighborhood Court by involving the victim, the offender, and community members.</i></p> <hr/>	❖		❖				❖	<p align="center">Safe Communities</p> <p align="center">Operational Excellence</p>
<p><u>Office Traffic Safety (OTS) DUI</u> Ensure that DUI and DUID offenders are held accountable and deter DUI/DUID activity in Yolo County.</p> <hr/> <p><i>Grant funding that affords the department greater presence to deter DUI activity through “on-scene” investigation and prosecution as well as “vertical prosecution” of the offense. If appropriate, the attorney may provide the individual an opportunity to enter into a DA-sponsored diversion program.</i></p> <hr/>	❖	❖		❖				<p align="center">Safe Communities</p>

DISTRICT ATTORNEY PROGRAMS CONTINUED

<p>High Tech-Forensic Crimes Unit Improve the timely resolution of criminal cases with the identification of inculpatory or exculpatory technological evidence and improve supervision compliance of probationers and parolees through technology monitoring.</p> <hr/> <p><i>General Fund, CCP and Law Enforcement funds utilized to provide extraction and analysis of digital evidence critical to the most serious felony prosecutions, including but not limited to homicides, sexual assault, and child sexual predators. It provides trained digital forensic examiners to testify as expert witnesses. It also aids in the supervision of parolees and probationers.</i></p> <hr/>	❖ Criminal Prosecution	❖ Special Investigations	Neighborhood Court	❖ Victims Assistance	Consumer Fraud/ Environ. Protection	MDIC	❖ CCP	Safe Communities
<p>Vehicle Theft Deterrence and DUI Prosecution Deter vehicle theft and Ensure offenders of vehicle theft cases and DUI are held accountable.</p> <hr/> <p><i>Vehicle License/Registration fees fund the program that is aimed to deter, investigate, and prosecute vehicle code theft crimes and DUI investigations and prosecution.</i></p> <hr/>	❖	❖		❖			❖	Safe Communities
<p>JAG To assist local law enforcement in solving problems, improve public safety, and enhance the quality of life for community members.</p> <hr/> <p><i>Grant funds assist in funding a portion of an attorney as a community prosecutor. Community Prosecution involves a long-term proactive partnership among the prosecutor’s office, law enforcement, the community, and public and private organizations. The partnership leverages the authority of the prosecutor’s office to solve problems, improve public safety, and enhance the quality of life of community members.</i></p> <hr/>	❖	❖						Safe Communities

DISTRICT ATTORNEY PROGRAMS CONTINUED

INVESTIGATIONS

<p>Yolo Narcotic Enforcement Team (YONET) Eliminate illegal narcotics from the community and hold offenders accountable for violations of narcotics trafficking laws involving mid- to upper-level narcotics traffickers.</p> <hr/> <p><i>YONET is a collaborative effort of the Yolo County District Attorney, Sheriff-Coroner, and Probation departments; the Davis, UC Davis, West Sacramento, Winters, and Woodland police departments; and the California Highway Patrol. Their host agencies budget the costs of their contributing agents.</i></p> <p><i>YONET receives additional operational support from the County Special Weapons and Tactics (SWAT) team, the National Guard, the Department of Justice and various specialized street teams from the local agencies to provide air support and personnel during entries, service of search warrants and interdiction operations. Narcotic agent training is mandatory and is provided by various sources including but not limited to the California Narcotic Officers Association, the Department of Justice and Robert Presley's Institute of Criminal Investigation.</i></p> <hr/>	❖ Criminal Prosecution	❖ Special Investigations	Neighborhood Court	Victims Assistance	Consumer Fraud/ Environ. Protection	MDIC	❖ CCP	Safe Communities
<p>Insurance Fraud Unit Increase insurance fraud awareness and deter insurance fraud.</p> <hr/> <p><i>The program is funded by grants from Automobile Insurance Fraud, Worker's Compensation Fraud, and Life Insurance & Annuities Fraud.</i></p> <p><i>The areas of specialized investigation and prosecution are Worker's Compensation Insurance Fraud, Automobile Insurance Fraud, and Life Insurance and Annuities Fraud. The various grants currently fund two full-time investigators, one full-time attorney, and one half-time Enforcement Officer. The YoU RAT (Yolo Unlicensed Response Apprehension Team) program, designed to identify unlicensed and uninsured construction employers, has netted over 250 arrests.</i></p> <hr/>	❖	❖		❖	❖			Safe Communities

DISTRICT ATTORNEY PROGRAMS CONTINUED

Victim Services

<p>Victim Services Unit Support victims of crime by allowing their voices to be heard, increasing compensation/supports, and increasing wellness as well as increasing offender knowledge of victim impact.</p> <hr/> <p><i>It is the goal of the Victim Services Program to serve crime victims with comprehensive services and to lead victims through the criminal justice process with as little trauma as possible. Staff refers victims to appropriate service agencies to facilitate recovery from adverse effects occurring as a result of the crime. Penal Code Section 13835 and Proposition 9 (as of November 2008) set forth the mandated services for victim services programs.</i></p> <p><i>Staff includes a program manager, three victim advocates/assistants, a senior social worker, a legal secretary, three extra-help program assistants, and three interns. Advocate services include court accompaniment, assistance with completing State Victim of Crime applications for mental health and medical expenses, assistance submitting victim-impact statements to the court at the time of defendant's sentencing, and follow up counseling as needed.</i></p> <hr/>	❖ Criminal Prosecution	❖ Special Investigations	❖ Neighborhood Court	❖ Victims Assistance	❖ Consumer Fraud/ Environ. Protection	❖ MDIC	❖ CCP	<p>Safe Communities</p>
<p>Multi-Disciplinary Interview Center (MDIC) Ensure a coordinated multi-agency response to support child abuse victims and reduce system-inflicted trauma.</p> <hr/> <p><i>The MDIC coordinates and facilitates a multi-agency response to child sexual abuse. It provides forensic and child welfare interviews, sexual assault evidentiary exams, investigative assistance, clinical mental health services, advocacy, assistance with victims of crime applications, outreach, and support services to all children suspected of being sexually abused. MDIC services are provided in both English and Spanish.</i></p> <hr/>	❖	❖		❖		❖		<p>Thriving Residents</p> <p>Safe Communities</p>

PROGRAM

MEASURE	3.1	Recidivism Rates of Neighborhood Court graduates
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DATA	Overall Recidivism				
	Year	Conviction (1 yr)	Conviction (3 yr)	Arrest (1 yr)	Arrest (3 yr)
	2013	1/59 (1.69%)	3/59 (5.08%)	2/59 (3.39%)	5/59 (8.47%)
	2014	4/174 (2.3%)	12/174 (6.9%)	9/174 (5.17%)	21/174 (12.07%)
	2015	12/179 (6.7%)	13/129 (10.08%)	15/179 (8.38%)	19/129 (14.72%)
	2016	6/219 (2.74%)	N/A	9/219 (4.11%)	N/A
	2017	4/168 (2.38%)	N/A	12/168 (7.14%)	N/A
	TOTAL	27/799 (3.38%)	28/362 (7.73%)	47/799 (5.88%)	45/362 (12.43%)
	First-Time Offender Recidivism				
	Year	Conviction (1 yr)	Conviction (3 yr)	Arrest (1 yr)	Arrest (3 yr)
	2013	1/53 (1.89%)	3/53 (5.66%)	1/53 (1.89%)	4/53 (7.55%)
	2014	4/156 (2.56%)	11/156 (7.05%)	7/156 (4.49%)	19/156 (12.18%)
	2015	7/133 (5.26%)	7/100 (7%)	8/133 (6.02%)	10/100 (10%)
	2016	4/150 (2.67%)	N/A	6/153 (3.92%)	N/A
2017	1/126 (0.79%)	N/A	8/127 (6.3%)	N/A	
TOTAL	17/618 (2.75%)	21/308 (6.81%)	30/618 (4.85%)	33/308 (10.71%)	

DATA SUMMARY	The Neighborhood Court (NHC) uses the following definition of recidivism: rearrest for a new misdemeanor or felony charge within 1 year of program completion. Analysis is also conducted on convictions within one year, and rearrest/conviction within 3 years of completion. Any participant who graduated the program less than 1 year from the date of data collection was excluded from the sample, and any participant who had graduated less than three years prior to data collection was excluded from the three year sample.
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PERFORMANCE MEASURE ANALYSIS	RECOMMENDATIONS
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<p>The overall Recidivism Rate has seen a slight uptick since the previous year’s study was conducted: up to 5.88% from 4.8%. This is within the realm of forecasted outcomes. 2019’s recidivism study was conducted by Metrics Analytics & Consulting, an independent research firm. MA&C determined that NHC participants were 37% less likely to recidivate compared to the control group, which consisted of individuals who were eligible for NHC but did not participate in the program. This outcome demonstrates a compelling level of effectiveness for the NHC program, which operates with the goal of keeping individuals out of the traditional criminal justice system and reducing the risk of recidivism by addressing the underlying causes of misconduct.</p>	<ul style="list-style-type: none"> ❖ Expand analysis of program outcomes by implementing the Self-Sufficiency Matrix, a tool that measures improvement across a wide variety of economic and educational factors. This will allow the program to measure improvement in quality of life for participants who receive enhanced services by conducting this assessment upon enrollment and prior to completion. ❖ Break down recidivism rates further: based on level of offense (misdemeanor/felony) and ORAS risk level.
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FORECAST

Last year’s recidivism check yielded a recidivism rate of 4.8% using the same definition, this year’s results fall within a reasonable variance compared to previous results. We anticipate slight upticks in the recidivism rate over time as the program shifts towards prioritizing more intensive interventions and treatment for more complicated cases and serving offenders with higher levels of criminogenic needs.

TARGET: Below 7% overall recidivism for next year’s study.

PROGRAM								
MEASURE	2.1	Neighborhood Court Program Participation and Completion Rates						
DATA	Participants	Misdemeanor	Felony	Full Service Partnership (FSP)	Completed	Failed	Pending	
	2018	200	179 (89.5%)	9 (4.5%)	2 (1%)	152 (92.7%)	12 (7.3%)	36 (18%)
DATA SUMMARY	The above chart displays the number of Neighborhood Court (NHC) conferences, program completion rates, and the number of completions for the 2018 calendar year. The completion rate percentage calculation does not include pending agreements. There is no standard length of time for an NHC agreement, it is determined based on the needs of participants in order to make completion attainable for individuals in a variety of different circumstances. As such, many of the more recent participants are still pending.							

PERFORMANCE MEASURE ANALYSIS	RECOMMENDATIONS
<p>Over 1,500 charges have been successfully dismissed through NHC since its creation in 2013. NHC maintains a high program completion rate, despite the increasing complexity of cases. These results demonstrate the effectiveness of this approach. During the past four years, the NHC caseload has experienced a dramatic shift away from infraction-level charges and towards a predominantly misdemeanor caseload. The number of infraction cases diverted through NHC has declined by 91.7% since 2014. In 2018, NHC began diverting felony-level charges. This expansion has continued into 2019, with 9 felony cases diverted so far this year (as of 5/8/19, matching the total for the entirety of 2018). As part of ongoing efforts to decriminalize mental illness, NHC also began taking referrals to provide diversion for individuals who receive treatment through a full-service partnership (FSP). Two FSP cases were diverted in 2018, and another two have been diverted in 2019 with 19 pending referrals as of 5/8/19.</p> <p>In 2018 the number of cases diverted through NHC declined due to a combination of staffing instability and a decrease in the number of eligible arrests/citations received from local law enforcement agencies. The District Attorney is addressing this with a wide-ranging expansion of the program’s eligibility criteria. NHC has diverted 94 individuals as of 5/8/19, which suggests that the number of cases for 2019 will rebound to standard levels (~300 per year over the past four years).</p> <p>Due to NHC’s high completion rates and strong recidivism study outcomes, administration is confident in continuing to expand the program to include individuals facing more serious offenses and/or with more substantive prior criminal histories. One such example includes a young couple, who were diverted through NHC for a child endangerment charge. After considering the facts of the case, the District Attorney felt that convictions, which would harm the family’s economic stability and upward mobility, were not the most appropriate outcome. NHC has also diverted several felony welfare fraud cases with substantial dollar amounts owed in restitution, a felony grand theft charge, a felony burglary charge, and felony conspiracy charges.</p>	<ul style="list-style-type: none"> ❖ Engage with partner agencies regarding the expanded eligibility criteria for NHC, which includes felony offenses and less restrictive requirements for prior criminal history. ❖ Work with Public Defender’s Office to identify potential cases under the new eligibility criteria. ❖ Implement ORAS assessment to more effectively identify and address the needs of participants. ❖ Implement partnership with Day Reporting Center to provide services for population with more advanced criminogenic needs, based on risk level. ❖ Continue staff outreach efforts to engage with participants in danger of failure status. ❖ As program begins accepting more felony cases and begins conducting risk assessments, begin calculating separate completion rate based on severity of charges and participant risk level.

FORECAST
<p>The program has consistently remained above a 90% completion rate. However, it is difficult to project outcomes with expansions of eligibility criteria changing the target population. The impact of these changes will be monitored.</p> <p>TARGET: Maintain completion rate above 90% for 2018 and 2019. Divert at least 280 cases in 2019, with at least 5% of the caseload consisting of felony-level charges.</p>



Dan Fruchtenicht
Chief Probation Officer

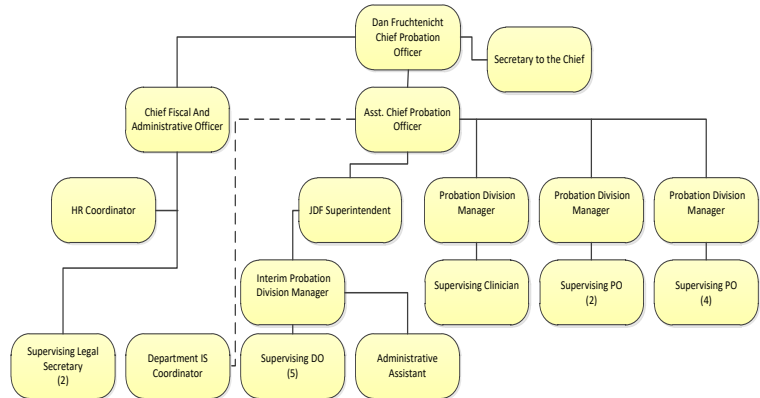
MISSION STATEMENT

*To provide public safety
and foster behavioral
change*

PROBATION

Yolo County Probation Department

Executive & Senior Management with Middle Management, First Line Supervisors



Description of Major Services

Probation Department responsibilities include: supervision, case management and correctional intervention with delinquent youth and their families, as well as the adult community corrections population (pretrial, probation, post-release community supervision and mandatory supervision); monitoring of youth who are placed in out-of-home settings; operating the Juvenile Detention Facility; completion of pre-trial and pre-sentence assessments, investigations and recommendations to assist with judicial decision-making; investigation and assessment of all juvenile referrals and preparation of juvenile dispositional reports and recommendations; and providing alternatives to custody such as the work alternative program for adult and youthful offenders.

2019-20 Summary of Budget

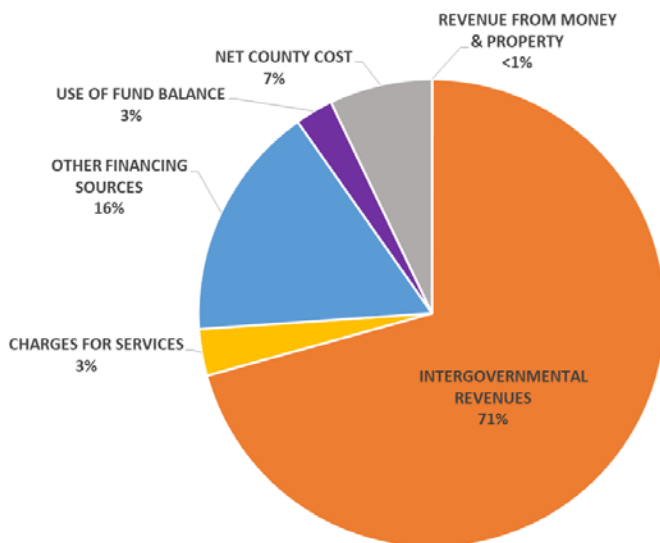
Program	Expenditures	Revenue	Use of Fund Balance	Net County Cost
Administration	296,508	190,320	106,188	0
Adult	5,569,045	4,075,486	429,049	1,064,510
Community Corrections	5,247,230	5,117,408	129,822	0
Juvenile	18,621,470	17,448,975	117,833	1,054,662
Total	29,734,254	26,832,189	782,892	2,119,172

SUMMARY OF PROBATION 2019-20 BUDGET

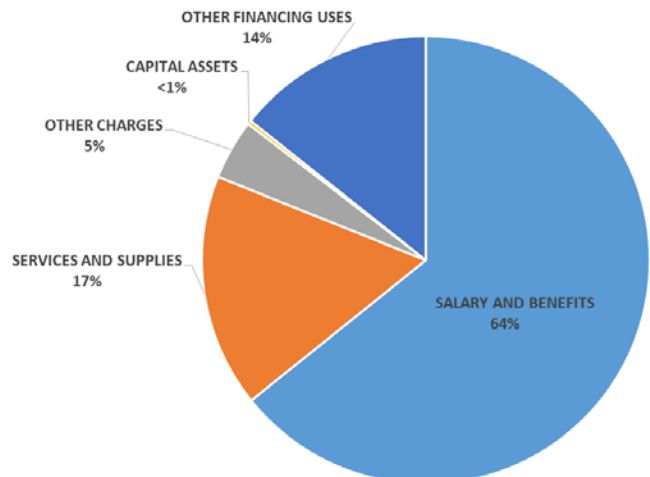
SUMMARY OF PROBATION 2019-20 BUDGET

	2016-17 Actuals	2017-18 Actuals	2018-19 Budget	2019-20 Requested	2019-20 Recommended
REVENUE					
FINES, FORFEITURES, AND PENALTIES	18,165	18,146	0	0	0
REVENUE FROM MONEY & PROPERTY	22,151	44,911	6,500	8,000	8,000
INTERGOVERNMENTAL REVENUES	15,308,170	15,958,786	19,062,162	20,721,414	21,015,965
CHARGES FOR SERVICES	899,908	933,992	991,518	955,460	955,460
MISCELLANEOUS REVENUES	882	951	0	0	0
OTHER FINANCING SOURCES	1,602,711	939,326	2,838,652	4,768,764	4,852,764
TOTAL REVENUE	17,851,986	17,896,112	22,898,832	26,453,638	26,832,189
APPROPRIATION					
SALARY AND BENEFITS	13,268,387	14,013,553	17,184,680	19,150,110	19,098,225
SERVICES AND SUPPLIES	3,272,317	3,736,913	5,095,696	5,132,524	5,007,779
OTHER CHARGES	1,143,720	790,141	1,409,858	1,439,958	1,289,958
CAPITAL ASSETS	132,240	176,120	108,080	84,000	84,000
OTHER FINANCING USES	(100)	0	2,820,902	4,040,469	4,254,291
TOTAL APPROPRIATION	17,816,563	18,716,727	26,619,216	29,847,062	29,734,254
USE OF FUND BALANCE	(2,104,865)	(617,744)	877,209	569,070	782,892
NET COUNTY COST	2,069,442	1,438,359	2,843,175	2,824,354	2,119,172
Funded Staffing	130.0	124.0	134.0	148.0	147.0

Revenues



Expenditures



PROBATION 2018-19 GOALS, STRATEGIES & ACCOMPLISHMENTS	
2018-19 Goals & Strategies	2018-19 Accomplishments/Status
Goal 1: Progress with Historic Courthouse Renovation	
Strategies for 2018-19 Assist with overseeing renovations and plan for the move	In progress. The move is anticipated in October 2019.
Goal 2: Enhance Security Measures at Multipurpose Center (Safe Communities)	
Strategies for 2018-19 Work with contractors to build in additional security and communications	In progress. The contracted vendors have installed the improvements, and the planning consultants are finishing the testing of the upgraded systems, including cameras and radios.
Goal 3: Continue Effective Practices in Community Supervision (EPICS) integration (Thriving Residents and Safe Communities)	
Strategies for 2018-19 Work with University of Cincinnati to conduct second phase of training and annual boosters	Ongoing. The consultant successfully implemented the training. The goal was expanded to include the addition of booster training.
Goal 4: Commence Tier 2 of Positive Behavioral Interventions and Supports (PBIS) (Thriving Residents and Safe Communities)	
Strategies for 2018-19 Provide support for staff and multiple training dates to ensure adoption of PBIS	In Progress. PBIS has been adopted in the Juvenile Detention Facility (JDF).
Goal 5: Expand/Improve Programs for Justice-Involved Youth (Thriving Residents and Safe Communities)	
Strategies for 2018-19 Incorporate Anti-Recidivism Coalition Program Youth Mentorship Services into in-custody services, develop a continuum of care of youth with partners and Probation clinicians	Completed. The JDF implemented the expanded services for youth transitioning back to the community.
Goal 6: Improve Department Training Plan for Field and Detention Staff (Thriving Residents and Safe Communities)	
Strategies for 2018-19 Create individualized training plans for each officer and unit with focuses on strengths and areas of improvement. Tie trainings from detention units to trainings for field staff	Ongoing. Training plans for the JDF and Probation field staff have been completed. The delivery of training is ongoing.

PROBATION GOALS & STRATEGIES for 2019-20

Goal 1: Continue to expand treatment service options both in and out of Custody for all supervised populations

Strategies for 2019-20

- ❖ Initiate Summer Program for Youth within Yolo County Construction Program (YCCP)(Juvenile)
- ❖ AB 372 Pilot Project – Evidence-Based Practices Review (Adult)
- ❖ Applied with County/CBO Partners on the following treatment/service expansion projects:
 - Department of State Hospitals Mental Health Diversion Grant (Adult)
 - Board of State and Community Corrections Adult Reentry Grant (Adult)
 - Board of State and Community Corrections Juvenile Reinvestment Grant (Juvenile)
 - California Health Facilities Financing Authority Community Services Infrastructure Grant (Adult)

Goal 2: Complete Revisions to Sanctions and Incentives Matrix for Field Operations

Strategies for 2019-20

- ❖ Technical Assistance support of revisions to the Department's Incentive and Sanctions Matrix from the Federal Bureau of Justice Assistance Swift, Certain and Fair Resource Center (Adult)

Goal 3: Update and Merge Departmental Policy and Procedure Manuals

Strategies for 2019-20

- ❖ Dedicated retired annuitant, as part of an assigned team working to finalize drafts of the Department Policies and Procedures Manuals within Juvenile Detention Facility and Probation Operations to include critical updates provided by Lexipol Law Enforcement Policies and Training Services

Goal 4: Expand Employee Engagement Initiatives Established through YES Team Outreach Planning, including Internal Communication and Workforce Satisfaction Goals

Strategies for 2019-20

- ❖ Department Employee Engagement Team establishing the following subcommittees going into 2019-20:
 - Exercise and Health Committee: This committee focuses on creating healthy options for employees to include workout groups, weekend activities, and future talks on health awareness.
 - Social Media Committee: This committee is focused on enhancing the department's electronic media presence through website updates and social media.
 - Parties and Events Committee: This committee focuses on creating opportunities to bring the department together through BBQ's, birthday celebrations, welcoming new staff, and "thinking outside the box" to bring fun to the workday.
 - Community Service Committee: This committee focuses on outreach and community service. Activities include, annual events including park clean-ups, the Special Olympics Torch Run, and information sessions for the public to ask questions and learn about Probation.
 - Employee Appreciation Committee: This committee focuses on employee recognition by highlighting the hard work and dedication they provide daily to the department and the community.

Probation 2019-20 Goals & Strategies continued

Goal 5: Finalize updates to the Probation division onboarding process for new hires.

Strategies for 2019-20

- ❖ Finalize the updates and expansion of the department-wide New Officer Onboarding and Training Protocols.

Goal 6: Smooth operational transition into the Historic Courthouse for both clients and staff by Winter 2019.

Strategies for 2019-20

- ❖ The department meets regularly to discuss recommendations on the improvements and to plan the transition of operations to Historic Courthouse once renovations are complete.

PROBATION Program Summary

Program Title	Budget					
Program Purpose	Adult Probation	Juvenile Probation	Juvenile Detention	CCP	Care of court wards	Strategic Plan Alignment
<i>Program Information</i>						

Adults

Significant Budget Changes: The 2019-20 Recommended Budget for Probation includes two new half-time Youth Construction Crew Assistant positions, and a new Deputy Parole Officer to support specialty courts, funded by Community Correction Partnership revenues. The budget also includes two replacement hybrid sedans and funding for implementation of the LawSuite System.

Other significant adjustments include decline in the Work program and other fee revenues due to the availability of alternative electronic monitoring program and fee waivers. As a result, the department is using approximately \$783,000 in various fund balances to bridge funding gaps and cover one one-time costs.

Adult Court Investigations	❖			❖		Safe Communities
Restore victims of crime and accurately assess the risk to community safety.						
<ul style="list-style-type: none"> • Probation officers prepare investigative reports and provide recommendations to the Court regarding felony matters as mandated by law. • Contact victims of crime to ensure their statement and restitution request is factored into sentencing. • Complete risk assessments on offenders to assess the likelihood of recidivism. • Conduct stepparent adoptions investigation and provide the necessary response to the court. 						

PROBATION PROGRAMS CONTINUED

<p>Adult Supervision Increase community safety and improve client stability.</p> <hr/> <ul style="list-style-type: none"> • Supervise more than 2,000 adults in the community, including felons and misdemeanants. • Complete risk assessments to help guide decision-making about appropriate supervision levels. • Complete needs assessments to accurately connect offenders with appropriate treatment and community resources to increase their stability and reduce the risk of re-offense. <hr/>	❖ Adult Probation	Juvenile Probation	Juvenile Detention	❖ CCP	Care of court wards	Safe Communities
<p>Mental Health Court Improve the stability of community members with severe mental illness and improve their independence.</p> <hr/> <ul style="list-style-type: none"> • The Probation Department has assigned an officer to the Court to assist in the Mental Health Court. • Supervise up to 15 severely mentally ill offenders with a treatment-oriented model. • Participate in the Mental Health Court collaborative team. • Encourage independence and compliance with medical and psychiatric treatment plans. <hr/>	❖			❖		Thriving Residents Safe Communities
<p>Addiction Intervention Court Improve behavior and increase the stability/sobriety for each client.</p> <hr/> <ul style="list-style-type: none"> • The Probation Department has assigned an officer to the Court to assist in Addiction Intervention Court. • Supervise up to 15 offenders whose primary criminogenic factor is tied to addiction. • Participate in the Addiction Intervention Court team. • Connect clients with treatment and residential care resources. • Encourage sobriety through a case plan established with the Addiction Intervention Court team. <hr/>	❖			❖		Thriving Residents Safe Communities

PROBATION PROGRAMS CONTINUED

<p>Work Alternative Sentencing/Transportation Increase community landscape beautification and reduce jail incarceration.</p> <hr/> <ul style="list-style-type: none"> •Provide alternatives to incarceration for adult offenders. •Reserve bed space at the County Jail for more serious offenders. •Allow offenders to give back to the community by providing community work services. •The Probation Department collects adult offender participation fees and garners revenue from State, city, and county agencies that utilize the work crews. •Monitor offender participation in court-ordered community service programs. <hr/>	❖ Adult Probation	❖ Juvenile Probation	Juvenile Detention	CCP	Care of court wards	<p>Thriving Residents</p> <p>Safe Communities</p>
<p>Pre-Trial Supervision Reduce pre-disposition offenses and reduce failures to appear in court.</p> <hr/> <ul style="list-style-type: none"> •Provide alternatives to incarceration for clients pending criminal justice disposition. •Supervise clients pending trial or disposition. •Connect clients to services in the community and assist in creating stability. •Utilize GPS and electronic alcohol monitoring to provide an alternative to bail for release from custody. •Provide resources and reminders to assist clients in appearing for Court. <hr/>	❖			❖		<p>Safe Communities</p>

PROBATION PROGRAMS CONTINUED

Youth

<p><u>The Juvenile Detention Facility</u> Increase youth well-being, increase youth stability, and increase community safety.</p> <hr/> <ul style="list-style-type: none"> •Board of State and Community Corrections approved capacity of 90 youth with an average total daily population of approximately 33 youth during Fiscal Year 2017-18. •Provide care for up to 24 youth from the Federal Office of Refugee Resettlement. •On-site services include education, medical and psychiatric services, mental health screening, assessment and counseling services; as well as evidence-based programs designed to promote social literacy, including, general education diploma readiness, literacy, cognitive self-change, and social skills training. •Community volunteers provide mentorship, prosocial programming, and additional services. <hr/>	Adult Probation	❖ Juvenile Probation	Juvenile Detention	CCP	Care of court wards	<p>Thriving Residents</p> <p>Safe Communities</p>
<p><u>Juvenile Intake</u> Increase community safety and accurately assess the risk to the community.</p> <hr/> <ul style="list-style-type: none"> •Pursuant to the Welfare & Institutions Code, probation officers screen all in-custody and out-of-custody referrals from law enforcement. •Assess youth using a validated risk assessment tool, mental health screening tool, and detention risk assessment tool to determine custody status, appropriate referrals to services, and referral to the District Attorney. •Alternatives to incarceration (contract release, electronic monitoring, and GPS) are utilized whenever possible during the Court process pre-adjudication phase. <hr/>		❖	❖			<p>Thriving Residents</p> <p>Safe Communities</p>

PROBATION PROGRAMS CONTINUED

<p>Juvenile Court Investigations Accurately assess risk and improve the stability of youth and provide recommendations to the Court for case disposition.</p> <hr/> <ul style="list-style-type: none"> • Probation officers assess all youth who are referred to juvenile court, utilizing the Ohio Youth Assessment System to identify criminogenic needs that must be targeted to reduce their likelihood to re-offend. • Contact family, supports, and victims of crime for input and insight into youth behavior. • Generate a case plan, which helps to drive the recommendations to the Juvenile Court for appropriate terms and conditions of probation and targeted treatment interventions. • Incorporate all processes into the legislatively mandated social studies and dispositional reports under the Continuum of Care Reform, which seeks to ensure that all children live as members of committed, nurturing, and permanent families. <hr/>	<p>Adult Probation</p>	<p>❖ Juvenile Probation</p>	<p>❖ Juvenile Detention</p>	<p>CCP</p>	<p>Care of court wards</p>	<p>Thriving Residents Safe Communities</p>
<p>Juvenile Supervision Increase community safety and increase the stability of criminal justice-involved youth.</p> <hr/> <ul style="list-style-type: none"> • Probation officers work to engage youth and families in behavior change programs designed to reduce the likelihood that they will re-offend. • Officers supervise reduced juvenile caseloads to focus and provide higher intensive case management. • Officers work directly with families to prepare them to participate in and benefit from rehabilitative programming. • Officers adapt and implement the case plan identified at disposition. • Alternatives to incarceration supervision (electronic monitoring, GPS) may be utilized at the post-disposition phase of the Court process. • Provide onsite school resource probation officer to a local community school. <hr/>		<p>❖</p>				<p>Thriving Residents Safe Communities</p>

PROBATION PROGRAMS CONTINUED

Care of the Court Wards

Increase the stability and the independence of court wards.

- *Coordinate the services and treatment needs of youth who become wards of the Juvenile Court and who are placed in the SB 163 Wraparound Program or out-of-home into a relative placement, foster home, residential group home, or AB12 Non-Minor Dependent program.*
- *As directed by the Court, Probation officers locate placement for wards of the Court in out-of-home placement settings.*
- *Officers monitor progress and work to safely transition youth to his/her home or another permanent place.*
- *Provide assistance and support for AB12 Non-Minor Dependents.*
- *Provide education and practical job skills for youth in the YCCP Program with the assistance of the Yolo County Office of Education, vocational training resources, and counseling services.*
- *Coordinate reentry of DDJ committed youth back to Yolo communities.*



Thriving Residents

Safe Communities

PROGRAM																	
MEASURE	3.2	% of Supervised Own Recognizance clients terminated for committing new law violations while supervised (Goal = < 5%)															
DATA	<p style="text-align: center;">Calender Year 2018</p> <table border="1"> <caption>Calender Year 2018 Data</caption> <thead> <tr> <th>Quarter</th> <th>Count</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Quarter 1</td> <td>6/175</td> <td>3.4%</td> </tr> <tr> <td>Quarter 2</td> <td>5/173</td> <td>2.9%</td> </tr> <tr> <td>Quarter 3</td> <td>5/178</td> <td>2.8%</td> </tr> <tr> <td>Quarter 4</td> <td>10/190</td> <td>5.3%</td> </tr> </tbody> </table>		Quarter	Count	Percentage	Quarter 1	6/175	3.4%	Quarter 2	5/173	2.9%	Quarter 3	5/178	2.8%	Quarter 4	10/190	5.3%
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DATA SUMMARY	Supervised Own Recognizance (SOR) clients terminated for new misdemeanor or felony offenses has ranged from 2.8% to 5.3% during the 2018 Calendar Year.																
PERFORMANCE MEASURE ANALYSIS		RECOMMENDATIONS															
<p>Supervised OR failure rates for new law violations while supervised were consistent with past measurements of less than 5% (except for Q4 of 2018). The fourth quarter was the highest measured rate since the first quarter of FY 16-17, rising above the 5%. The average annual rate of new law violations for the year was 3.6%. Staffing levels have been constant while client caseloads remain high. Continued success is attributed in part to evidence-based principles applied to case management of clients to include the use of risk and need assessments, case planning and goal setting, referrals to applicable services, regular client contacts and increased field visits. A Supervised OR failure rate for new law</p>		<ul style="list-style-type: none"> - Continue to determine Supervised OR eligibility and suitability through assessments to ensure participation of appropriate clients - Maintain adequate staff to caseload ratio in the Pretrial Services Unit - Continue regular office and field contacts with clients - Continue case management of clients that applies effective practices in community supervision, risk and need assessments, and goal setting - Continue using case plans that address criminogenic needs to promote successful outcomes with clients 															

RESULTS BASED ACCOUNTABILITY: DATA REPORT

violations is expected to continue at less than 5% for Calendar Year 2019.

- Continue providing support to clients through referrals to services to address criminogenic needs
- Continue use of Electronic Monitoring for GPS and alcohol consumption as a preventative intervention

FORECAST

* After a case audit of the tracking documents involving month over month case monitoring occurred at the beginning of May of 2019, staff identified approximately 20 unclosed cases that had resolved but had not been removed from the tracking spreadsheet. Statistics for the Department's Pretrial RBA Data Reports have been updated for the Calendar Year 2018.

If staffing and client numbers remain consistent, Supervised Own Recognizance failure rates arising from new law violations should remain below 5% for the 2019 Calendar Year. To help ensure success, case management of clients will continue to emphasize evidence-based practices shown to help decrease recidivism of new law violations. Only eligible and suitable candidates will be recommended to participate in Supervised OR. Emphasis will be placed on moderate risk clients with limited overrides for low or high risk clients recommended on a case by case basis. In supervising clients, a balanced approach in case management will provide support and services to clients with needs as well as enforce Supervised OR requirements through accountability to program requirements. Regular office and field contacts will continue to be conducted with clients. Case plans for clients will continue to identify risk levels to determine level and intensity of supervision, and identify criminogenic needs that require specific attention to reduce recidivism or limit barriers to success. Effective case management will be tailored to the individual, with referrals to appropriate programming or services if appropriate and necessary.

A point of continued interest is the potential impact of bail reform on pretrial release. SB 10, previously scheduled to begin in October 2019, will not be implemented and instead a statewide ballot referendum will take place in November 2020. The shift in California away from a money-based bail system to an approach emphasizing assessed risk to commit new law violations and failure to appear in court is expected. This could significantly increase the future need for more resources to be directed to pretrial programs.

Previous procedures will be reviewed to ensure best practices are currently being used, with new procedures to be adopted if believed to produce more favorable results. One judge/commissioner remains assigned to regularly hear Supervised OR cases in the arraignment court which tends to enhance consistency. If staffing and supervision levels continue, along with applied evidence-based practices in case management, Supervised OR terminations based on new law violations are forecast to remain below 5% during this fiscal year.

PROGRAM																	
MEASURE	3.2	% of Supervised Own Recognizance clients terminated for failing to appear in court while supervised (Goal = < 8%)															
DATA	<p style="text-align: center;">Calendar Year 2018</p> <table border="1"> <caption>Calendar Year 2018 Data</caption> <thead> <tr> <th>Quarter</th> <th>Count</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Quarter 1</td> <td>4/175</td> <td>2.3%</td> </tr> <tr> <td>Quarter 2</td> <td>6/173</td> <td>3.4%</td> </tr> <tr> <td>Quarter 3</td> <td>7/178</td> <td>3.9%</td> </tr> <tr> <td>Quarter 4</td> <td>8/190</td> <td>4.2%</td> </tr> </tbody> </table>		Quarter	Count	Percentage	Quarter 1	4/175	2.3%	Quarter 2	6/173	3.4%	Quarter 3	7/178	3.9%	Quarter 4	8/190	4.2%
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DATA SUMMARY	Supervised Own Recognizance (SOR) clients with their probation terminated for failure to appear to court have ranged from 2.3% to 4.2% during the 2018 Calendar Year.																
PERFORMANCE MEASURE ANALYSIS		RECOMMENDATIONS															
<p>Termination rates for failure to appear in court were consistent with past measurements, and significantly less than 8%. The rate for failure to appear in court during the 2018 Calendar Year was 3.5%. The last quarter was the highest rate at 4.2%. Staffing levels have remained relatively consistent but client caseloads have increased. Successes are in part attributed to evidence-based principles applied to case management of clients to include the use of risk and need assessments, case planning, referrals to applicable services, and regular client contacts. A Supervised OR failure rate for failures to appear in court is projected for less than 8% for the 2019 calendar year.</p>		<ul style="list-style-type: none"> - Continue to conduct SOR assessments to determine eligible and suitable clients - Maintain adequate staff to supervision ratios in the Pretrial Services Unit - Continue regular office and field contacts with clients - Continue case management of clients that uses effective practices in supervision, and risk and needs assessments - Continue using case plans that focus on goals to address criminogenic needs to promote successful client outcomes - Continue providing support to clients through referrals to services to address their needs if necessary and appropriate 															

RESULTS BASED ACCOUNTABILITY: DATA REPORT

- Continue providing support specific to increasing court appearances including calling clients to remind them of court dates, discussing transportation options, providing bus passes, and overcoming any appearance obstacles

FORECAST

* After a case audit of the tracking documents involving month over month case monitoring occurred at the beginning of May of 2019, staff identified approximately 20 unclosed cases that had resolved but had not been removed from the tracking spreadsheet. Statistics for the Department's Pretrial RBA Data Reports have been updated for the 2018 Calendar Year quarters.

If staffing and client numbers remain consistent, Supervised Own Recognizance terminations due to failure to appear in court is projected to remain below 8%. To help ensure continued success, participation in Supervised OR will continue to require an assessment to determine risk of failure to appear in court an essential element in determining SOR suitability. Low risk assessments are typically screened toward Straight OR release while high risk clients will more often be recommended for continued custody. However, limited appropriate overrides for Supervised OR on a case by case basis will also be approved. Evidence-based practices in case management will continue to emphasize referring clients to appropriate services and overcoming any barriers to attending court, such as transportation limitations and substance abuse. Effective case management will also emphasize the supportive role of supervision officers who will regularly discuss and attempt to overcome any barriers to appearing in court. Office and field contacts will continue on a regular basis, and with increased staffing more field-oriented supervision is anticipated. Case plans will continue to identify and address criminogenic needs, setting attainable goals and making referrals to appropriate services.

From the previous report, of continued interest is the potential impact of bail reform on pretrial release for the courts. SB 10, originally expected to take effect in October 2019, has been postponed in favor of a ballot referendum for November 2020. The shift in California away from a money-based bail system toward one based more on assessed risk to commit new law violations and failure to appear in court is expected. If staffing and supervision levels continue at current levels, along with continued evidence-based practices in case assessment and management, it is forecast that Supervised OR terminations based on failures to appear to court will remain below 8% in the remainder of the 2019 Calendar Year.



**Tracie Olson
Public Defender**

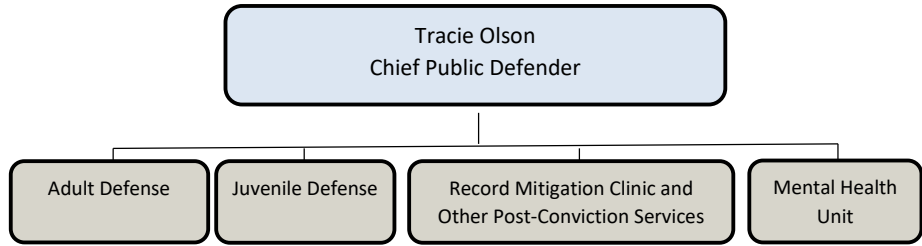
MISSION STATEMENT

The mission of the Public Defender’s Office is to provide quality legal representation through zealous advocacy that protects the liberty and constitutional rights of indigent persons and ensures a fair system of justice.

We strive to be client-centered by advising holistically and assisting clients with the services necessary to address both their legal and social support needs.

We believe in treating every client with compassion and respect as well as pursuing each case with commitment, professionalism and teamwork.

PUBLIC DEFENDER



Description of Major Services

The legal services provided by the Yolo County Public Defender’s Office (YCPD) are mandated by the Federal and State Constitutions. The right to counsel, especially where the government uses its vast powers to deprive an individual of his or her freedom, is one of those fundamental principles of liberty and justice which lie at the base of our civil and political institutions. This right to counsel, however, is meaningless if it is dependent on the financial ability of a person to hire an attorney. Therefore, the law requires the government to provide competent and effective legal counsel to accused persons who are financially unable to hire an attorney. The YCPD provides legal and related services to adult, indigent persons accused of felony and misdemeanor criminal violations; juveniles prosecuted for alleged conduct that would be criminal if they were adults; individuals in mental health (e.g., conservatorship) cases; and other persons whose liberty or parenting interest may be affected by the government.

The YCPD provides primary services to indigent defendants. However, because the State Bar of California Rules of Professional Conduct prohibits an attorney from accepting or continuing legal representation in a matter with a conflict of interest, the YCPD is unable to represent every indigent defendant in need of legal counsel. Attorney-client conflicts of interest exist when a lawyer’s duty on behalf of one client obligates the lawyer to take action prejudicial to the interests of another client. In circumstances where the office must declare a conflict of interest, a pool of criminal defense attorneys provides representation through contracts with the county. Program information for conflict indigent defense services is found in its budget section.

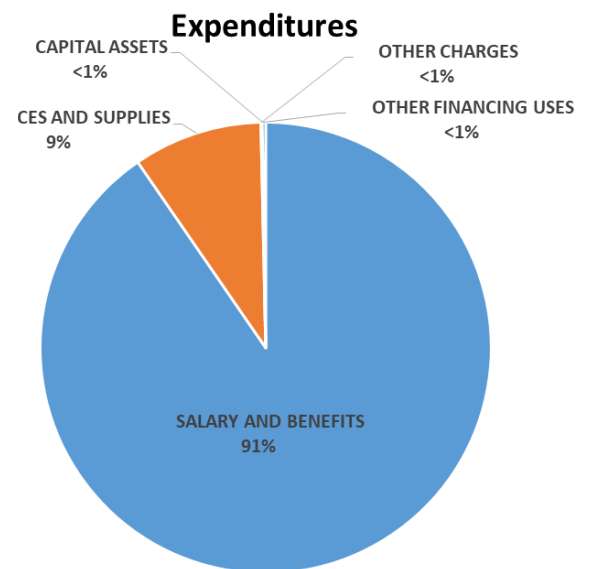
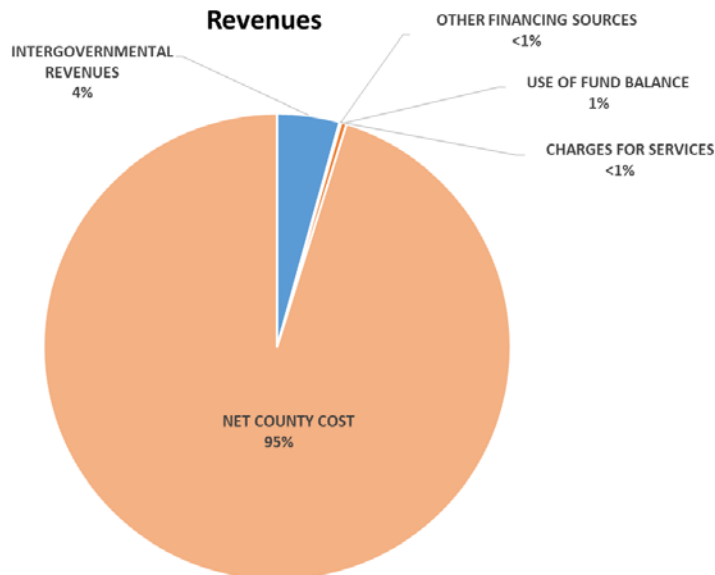
2019-20 Summary of Budget

Program	Expenditures	Revenue	Use of Fund Balance	Net County Cost
Community Corrections	155,931	155,931	0	0
Public Defender	8,307,706	219,262	31,823	8,056,621
Total	8,463,637	375,193	31,823	8,056,621

SUMMARY OF PUBLIC DEFENDER 2019-20 BUDGET

SUMMARY OF PUBLIC DEFENDER 2019-20 BUDGET

	2016-17 Actuals	2017-18 Actuals	2018-19 Budget	2019-20 Requested	2019-20 Recommended
REVENUE					
INTERGOVERNMENTAL REVENUES	330,822	292,191	375,866	365,193	365,193
CHARGES FOR SERVICES	15,511	9,282	10,000	10,000	10,000
OTHER FINANCING SOURCES	22,391	0	0	0	0
TOTAL REVENUE	368,724	301,473	385,866	375,193	375,193
APPROPRIATION					
SALARY AND BENEFITS	6,161,265	6,387,875	7,027,959	7,650,750	7,650,750
SERVICES AND SUPPLIES	683,653	669,899	848,198	884,138	784,138
OTHER CHARGES	1,616	2,945	8,332	8,500	8,500
CAPITAL ASSETS	25,041	44,374	53,000	0	0
OTHER FINANCING USES	19,087	19,598	20,250	20,250	20,250
TOTAL APPROPRIATION	6,890,661	7,124,691	7,957,739	8,563,637	8,463,637
USE OF FUND BALANCE	(30,574)	(78,674)	180,266	0	31,823
NET COUNTY COST	6,552,512	6,901,892	7,391,607	8,188,444	8,056,621
Funded Staffing	36.0	40.0	40.0	41.0	41.0



PUBLIC DEFENDER
2018-19 GOALS, STRATEGIES & ACCOMPLISHMENTS

2018-19 Goals & Strategies	2018-19 Accomplishments/Status
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Goal 1: Provide quality representation through zealous advocacy that protects the liberty, constitutional rights, and livelihood of vulnerable and indigent clients. (Safe Communities, Thriving Residents, Operational Excellence)

Strategies for 2018-19

- ❖ Through training, supervision and other management practices, ensure attorneys and staff understand and adhere to their professional and ethical responsibilities to pursue with knowledge and skill whatever lawful and ethical measures are required to vindicate a client’s cause.

- ❖ Utilize grant funding to support the addition of an immigration trained attorney.

- ❖ Develop education platform to explain the adult institutional privilege paradigm to local inmates and highlight opportunities to improve personal circumstances.

The following data is for the calendar year 2018:

- ❖ Hosted 16 hours of in-house continuing legal education training approved by the California State Bar to meet on-going attorney licensing requirements and to augment outside specialty training opportunities.

- ❖ Of the new adult cases filed by the prosecution in 2018, the YCPD was appointed to over 800 felony and almost 1,400 misdemeanor cases. These figures exclude cases that filed before 2018 but to which the YCPD was first appointed in the 2018 calendar year, estimated to be an additional 10% felony cases and more than 50% misdemeanor cases. Additionally, the YCPD was appointed to over 1,000 adult violation of supervision proceedings.

- ❖ An attorney of record in 88% (59/67) of adult criminal jury trials, meeting or beating the offer 74.5% of the time (44/59), with 1 (1.6%) matter still pending.

- ❖ The Record Mitigation Clinic filed 215 petitions for post-conviction relief, gaining relief approximately 96% of the time. Many clients cited the need for Clinic help to address a specific and immediate barrier to reintegration into the community, including issues related to employment or education (93), housing (16), and immigration (9). Some petitions addressed more than one barrier.

- ❖ Additional post-conviction representation includes: approximately 61 prisoners eligible for youthful offender parole consideration; SB 1437 review of the cases of 79 state prison inmates convicted of unintentional homicide followed by litigation related to eligibility for resentencing; and implementation of AB 1812, which authorizes the court to recall sentences upon a determination that recall is in the interests of justice. None of these new

Public Defender 2018-19 Goals, Strategies & Accomplishments continued

responsibilities came with state funding to resource the work.

❖ The adult social workers assisted 180 clients with pre-adjudication and post-adjudication services. Of the pre-adjudication referrals, 93 of 113 (82%) achieved the pre-adjudication case goals. Pre-adjudication social worker involvement in adult cases led to over 45 years less jail or prison time imposed against clients. This is measured by years sought by the prosecution, pre-social worker involvement, versus years ultimately handed down by the court, resulting in \$1,975,997 to \$3,198,342 of pre-credit incarceration costs avoided. Post-adjudication social work services successfully connected clients to a variety of necessary treatment and services, including mental health appointments, psychiatric or other necessary medications, weather appropriate clothing, and access to Medi-Cal.

❖ Appointed to approximately 181 juvenile cases, to include violation matters. The juvenile social worker maintained an active caseload of 24 high-risk youth.

❖ The juvenile team kept 6 of 7 clients in juvenile court whom the prosecution attempted to transfer to adult court.

❖ Appointed to over 230 conservatorship and writ actions. Attorney of record in various court hearings and two conservatorship jury trials with the Office of County Counsel.

❖ Braided fellowship funding from the University of California Office of the President with other funding to add an immigration law clerk to advise attorneys about the immigration consequences of criminal dispositions and provide immigration legal services.

❖ The California Department of Corrections and Rehabilitation advisories and FAQ sheets replaced the development of an adult educational platform.

Goal 2: Support a strong, positive work environment that provides employee development and engagement. (Operational Excellence.)

Strategies for 2018-19

- Update internal policies and procedures manual (PPM).

❖ PPM update is deferred pending completion of core infrastructure changes that will impact daily operations.

Public Defender 2018-19 Goals, Strategies & Accomplishments continued

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| <ul style="list-style-type: none"> ❖ Collect relevant data for the Results Based Accountability (RBA) performance measures. Make appropriate system improvements and refine performance measures as needed. ❖ Continue to fully implement quarterly performance evaluation model with special emphasis on maximizing employees' growth and career development. Transition to INFOR's infrastructure, if possible. ❖ Support on-going employee engagement activities. | <ul style="list-style-type: none"> ❖ Regularly collected and reported data on selected RBA program, the Record Mitigation Clinic. ❖ Member of Yolo Encourages Success (YES) Team workgroup. The YCPD continues to serve as a pilot department for a new performance evaluation model which uses quarterly check-ins and coaching conversations. The new model is fully implemented, using an in-house system of forms and scheduling. ❖ YES Team's September 2018 survey revealed the following YCPD results about staff who agreed with the following statements, all public sector "key drivers of engagement": <ul style="list-style-type: none"> 97%—"I am focused on serving the public with integrity." 97%—"I feel a sense of accomplishment in my job." 93%—"I feel I can make a difference by working here." 93%—"I have clearly defined goals and objectives." 97%—"I am proud to work here." 90%—"I feel valued here." 97%—"I am fully engaged in my job." ❖ Intra-office Employee Engagement Committee (aka Morale Committee) reviewed 2018 YES Team Employee Engagement Survey results and will consider future recommendations for improvement. ❖ Morale Committee's quarterly peer recognition program continues. ❖ Hosted a Pay It Forward employee team building event that focused on performing good deeds for those in the community. |
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Goal 3: Continue the enhancement of the Public Defender Records Management System (PDRms) and advance other innovative projects. **(Operation Excellence)**

Strategies for 2018-19

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| <ul style="list-style-type: none"> ❖ Continue the enhancements to Public Defender Records Management System (PDRms), including the creation of a supervisors' dashboard and data collection points for the RBA performance measures. Audit data to ensure completeness and accuracy. | <ul style="list-style-type: none"> ❖ Public Defender Record Management System (PDRms) upgrade is on-going. |
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Public Defender 2018-19 Goals, Strategies & Accomplishments continued

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| <ul style="list-style-type: none"> ❖ Implement e-discovery with the District Attorney's Office. ❖ Develop infrastructure to efficiently receive and analyze digital evidence from the District Attorney's High Tech Unit to enable attorneys to understand and rebut this evidence in court. ❖ Implement electronic court reminder system to reduce clients' failures-to-appear in court. ❖ Develop process to electronically transmit personal data directly from clients to the Yolo County Collections Agency for evaluation of ability-to-pay county fees. ❖ Develop the court portal with county partners to allow for better integration with the court. | <ul style="list-style-type: none"> ❖ E-discovery for paper documents was implemented in March 2019. The second phase of e-discovery, which will apply to audio/visual evidence, will occur in 2019-2020. ❖ Added an office support specialist to provide critical tech support to attorneys, including the enhanced ability to analyze evidence received from the District Attorney's High Tech Unit. ❖ UpTrust's electronic court reminder system is fully implemented. ❖ Collaborated with Department of Finance (DFS) and Probation Department to establish objective criteria to impose or waive various client fees. The development of an e-solution to transmit data to DFS is on-going. ❖ Court portal project has been delegated to Criminal Records Access Management (CRAM) team, led by County IT. |
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Goal 4: Collaborate with other stakeholders and community partners to establish client-centered policies and procedures that enable clients to access services necessary for their well-being and growth. *(Safe Communities, Thriving Residents)*

Strategies for 2018-19

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| <ul style="list-style-type: none"> ❖ Continue to participate in Continuum of Care, CCP, YES Team, Yolo Performance, and Grant Oversight Committee workgroups. ❖ Continue to participate in the Stepping Up Initiative. Collaborate with partners to decrease timelines associated with incompetency proceedings to reduce unnecessary incarceration of mentally ill defendants. | <ul style="list-style-type: none"> ❖ Participant on Community Corrections Partnership, CRAM, YES Team, and Grant Oversight committees. ❖ Completed Six Sigma Lean Green Belt Course, gaining certification in February 2019, as an offshoot of the county's quality improvement initiative and as an end to participation in the Yolo Performance workgroup. ❖ Participant in the expanded Mental Health and Addiction Intervention specialty courts. Identification of funding for further expansion and implementation of additional mental health diversion is continuously explored. ❖ Member of the grant writing team, participating in the submission of various grants as co-lead writers (Medication Assisted Treatment Cohort, Youthful Reinvestment Grant, Department of State Hospitals) or other support. If awarded, the Department of State Hospitals grant would significantly reduce the |
|---|---|

Public Defender 2018-19 Goals, Strategies & Accomplishments continued

lengthy incarceration and forced hospitalization of its target population of severely mentally ill defendants.

- ❖ Participant in county efforts to implement Jail Based Competency Training and court-ordered medication for inmates.

- ❖ Member of the workgroup that is developing more effective approaches to treating domestic violence. AB 372, a bill sponsored by CSAC, created a pilot program that allows Yolo and five other counties to deliver alternative and innovative evidence-based approaches that do not currently comply with statutory requirements of batterer's intervention treatment programs but may be more effective at addressing the criminogenic needs of batterers.

Goal 5: Enhance community engagement. (Safe Communities, Thriving Residents, Operational Excellence)

Strategies for 2018-19

- ❖ Maintain robust program that supports interns and volunteers.
- ❖ Maintain Know Your Rights training and the basketball program for incarcerated juveniles. Develop and implement at least one idea that includes the Office of Refugee Resettlement (ORR) detained youth.
- ❖ Increase media footprint through use of internal media team and participation in countywide storytelling workgroup.

- ❖ Hosted 27 interns to augment the services provided to clients and support students from a variety of academic backgrounds.

- ❖ The Masters Consulting Firm analyzed the processes of the legal intern program and authored an Official Coaching Proposal and Recommendations report.

- ❖ Delivered 7 Know Your Rights presentations to the youth at the Juvenile Detention Facility.

- ❖ To provide mentoring opportunities to incarcerated youth, YCPD staff continues to participate in a series of basketball games with the youth detained at juvenile hall.

- ❖ Held first annual Holistic Defense Fundraiser in March 2019, and received wide-ranging community support to raise funds to augment the needs of indigent clients.

- ❖ Yolo Arts and the juvenile hall staff created art with the detained youth, including ORR detained youth, to donate to the Holistic Defense Fundraiser.

- ❖ In partnership with Fourth and Hope, hosted the first Community BBQ in May 2019.

Public Defender 2018-19 Goals, Strategies & Accomplishments continued

- ❖ Participated in community outreach activities, including presentations at UC Davis Sociology, NAMI Community Presentation, and King Hall Negotiations Team.
- ❖ District 1 representative on Local Mental Health Board.
- ❖ Adjunct professor at UCD Law School.
- ❖ Coached high school mock trial teams at River City High School and Moreau High School; mentored high school students at Florin High School Law Academy.
- ❖ Volunteered at naturalization workshop with CA Rural Legal Assistance Foundation.
- ❖ Participated in both the District Attorney Office's Multi-Cultural Community Council Youth Leadership Academy and Citizens Academy.
- ❖ Created office Facebook page.

PUBLIC DEFENDER GOALS & STRATEGIES for 2019-20

Goal 1: Provide quality representation through zealous advocacy that protects the liberty, constitutional rights, and livelihood of vulnerable and indigent clients.

Strategies for 2019-20

- ❖ Implement an Early Representation Project, modeled after the successful pilot program of the Contra Costa Public Defender's Office, to reduce failures to appear in court by those cited for misdemeanor offenses.
- ❖ Identify, apply, and receive funding to offer immigration removal defense legal services to vulnerable clients.
- ❖ Continue to review and litigate post-conviction cases, including those related to youthful offender parole consideration; SB 1437 eligibility for resentencing; and implementation of AB 1812, which authorizes the court to recall sentences when in the interests of justice.

Goal 2: Support a strong, positive work environment that provides employee development and engagement.

Strategies for 2019-20

- ❖ Continue to host employee team building events.
- ❖ Integrate the quarterly performance evaluation model's forms and procedures with an e-solution. Provide other departments the option of adopting this performance evaluation model.
- ❖ Update policies and procedures manual to reflect current operating practices and set employee expectations.
- ❖ Realign support staff duties to improve efficiency and encourage continued employee development.

Goal 3: Continue the enhancement of the Public Defender Records Management System (PDRms) and advance other innovative projects.

Strategies for 2019-20

- ❖ Complete testing of the Public Defender records management system (PDRms) upgrade in summer 2019 with full implementation in 2019-2020.
- ❖ Develop a process to electronically transmit personal data directly from clients to the Department of Finance for evaluation of the ability-to-pay county fees.
- ❖ Collaborate with the Probation Department to ensure an ability-to-pay analysis is performed for every defendant.
- ❖ Implement e-discovery for audio/visual discovery. This second phase of e-discovery will require a digital storage solution for large quantities of data.

Goal 4: Collaborate with other stakeholders and community partners to establish client-centered policies and procedures that enable clients to access services necessary for their well-being and growth.

Strategies for 2019-20

- ❖ Continue to explore options to expand specialty court and diversion opportunities for clients, to include Mental Health Court and Addiction Intervention Court.
- ❖ Continue to work with the grant writing team to apply for grants that will augment services to vulnerable clients.

Public Defender
GOALS & STRATEGIES for 2019-20 continued

- ❖ Assist in the implementation of grants, if awarded, to include the Youthful Reinvestment and Department of State Hospitals diversion grants.
- ❖ Continue membership in Medication Assisted Treatment (MAT) cohort to explore augmenting local MAT services.
- ❖ Continue membership in AB 372 workgroup that is developing more effective approaches to treating domestic violence; assist in implementing the selected protocol.

Goal 5: Enhance community engagement.

Strategies for 2019-20

- ❖ Focus on community engagement activities that benefit clients, to include a second annual holistic defense services fundraiser and other community outreach activities.
- ❖ Maintain the office Facebook page. Explore other media opportunities to educate the public about the work of public defense and influence client-centered policies.

PUBLIC DEFENDER Program Summary

Program Title Program Purpose <hr style="border: 1px solid green;"/> <p style="text-align: center; color: green;"><i>Program Information</i></p> <hr style="border: 1px solid green;"/>	BUDGET		
	Public Defender	CCP	

Significant Budget Changes: There are no significant adjustments

Felony and Misdemeanor Teams Improve case and life outcomes for clients charged with felony and misdemeanor crimes. <hr style="border: 1px solid green;"/> <p style="color: green;"><i>The Adult Criminal Teams are comprised of attorneys who work with investigators, social workers, immigration law clerk, and support staff to provide legal representation to indigent adults charged with criminal conduct as well as improve the quality of clients’ life outcomes. The teams staff seven criminal hearing courtrooms to conduct arraignments, pre-hearing conferences, preliminary hearings, law and motion hearings, settlement conferences and jury trials for appointed felony and misdemeanor clients. They also handle post-conviction violation matters including violation of probation cases, post-release community and mandatory supervision, and parole revocation violation. Deputy Public Defenders act as “friends of the court” to assist unrepresented defendants with questions regarding legal processes, individual rights, and legal paperwork. This role requires significant attorney resources, especially in the misdemeanor arraignment court. Investigators search for and gather information that attorneys can use in defendants’ cases, the social workers provide integral support to clients in both the pre- and post-adjudication phases. Pre-adjudication social work services are performed based on case goals as set by the attorney and client, and commonly include developing diversion plans, gaining charge or case dismissals, avoiding or reducing jail or state prison sentences in favor of needs-based treatment plans, gaining clients’ acceptance into residential treatment programs or specialty courts, and other mitigated case outcomes. Post-adjudication social work services are designed to help clients transition from incarceration to living successfully in the community. Activities commonly include developing jail discharge plans, short-term case management services, advocacy, referrals to community-based services, and warm hand-offs to community service providers.</i></p> <hr style="border: 1px solid green;"/>	❖	❖	<p style="color: green;">Safe Communities</p> <p style="color: green;">Thriving Residents</p> <p style="color: green;">Operational Excellence</p>
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PUBLIC DEFENDER PROGRAMS CONTINUED

Juvenile Team

Improve case and life outcomes for youth charged with criminal conduct.

The Juvenile Team consists of attorneys who work closely with investigators and a dedicated social worker to provide legal representation to youth accused of criminal conduct and to respond to the causes and consequences of an arrest for youth. The team provides multi-systemic representation, including but not limited to, educational advocacy, meeting with service providers to ensure efficient and appropriate delivery of effective treatment, and collaborating with key community stakeholders to provide affordable and meaningful opportunities for youth to engage in pro-social activities.

The juvenile social worker is actively engaged with supporting high risk youth, regularly engaging in crisis intervention, conducting risk/needs assessments, identifying barriers to success and locating appropriate services to overcome those barriers, completing comprehensive social histories, creating alternative plans to incarceration, providing ongoing case management and transitional housing assistance, and advocating for youth on a global scale. Additionally, the juvenile social worker has developed new relationships with community stakeholders and advocated for the unique needs of our juvenile population.

After passage of Proposition 57, the juvenile team represents minors whom the prosecution seeks to transfer to adult court, thereby increasing the seriousness and intensity of the juvenile team’s caseload. A court’s decision to keep a child in juvenile court, where the focus is rehabilitation, versus transferring that child to adult court, where state prison is the reality, is often the pivotal point in the child’s life that changes – forever – the trajectory of the child’s future.

The team regularly participates in a variety of youth-focused committees and workgroups with the shared goal of improving youth outcomes. Examples include local and regional Commercial Exploitation of Children workgroups; Yolo Truancy Abatement Committee; Blue Ribbon Commission; Yolo Gang Reduction, Intervention & Prevention Project; and Northern CA Social Worker meetings. Community outreach includes supporting the River City High School Mock Trial Class, educating UC Davis Law School students about the work of the juvenile team, presenting to the Northern CA Social Workers about recent juvenile legislation, and partnering with formerly incarcerated youth to present at the UC Davis Sociology Department’s Criminal Justice Seminar.

Public Defender

CCP

Safe Communities

Thriving Residents

Operational Excellence

PUBLIC DEFENDER PROGRAMS CONTINUED			
<p>Mental Health Unit Improve case and life outcomes for clients with high mental health or related needs.</p> <hr/> <p><i>The Mental Health Unit represents individuals in conservatorship proceedings, the majority of which begin after an allegation that the person is gravely disabled due to a mental disorder and unable to provide for his/her basic personal needs for food, clothing or shelter. This unit additionally represents clients in sexually violent predator civil commitment proceedings, incompetent to stand trial proceedings, involuntary commitment extensions, Laura’s Law proceedings, and staffs the specialty courts, namely Mental Health Court and Addiction Intervention Court. A member of this unit is the Board of Supervisors’ District 1 appointee to the Yolo County Local Mental Health Board and also serves as the Yolo County Health and Human Services Agency’s health-care ombudsman.</i></p> <hr/>	❖ Public Defender	CCP	<p>Safe Communities</p> <p>Thriving Residents</p> <p>Operational Excellence</p>
<p>Record Mitigation Clinic (and Other Post-Conviction Services) Clear or reduce the criminal convictions of eligible offenders.</p> <hr/> <p><i>The Record Mitigation Clinic provides post-conviction legal services to clear or reduce criminal convictions of eligible offenders to support successful reentry into the community. Typical motions filed include motions to set aside and dismiss convictions, seal records, obtain certificates of rehabilitation, reduce felonies to misdemeanors, and early terminations of probation. Many clients also received help to address a specific and immediate barrier to reintegration into the community, including issues related to employment or education, housing, and immigration.</i></p> <p><i>Other Post-Conviction Services:</i> <i>Regularly, new ameliorative laws are passed that affect current and former Yolo County defendants. For these defendants to benefit from these changes, the YCPD must undertake their post-conviction representation. Past examples include the entitlement to the reduction of felony convictions to misdemeanors or the right to vacate convictions altogether under Propositions 47 (theft and drug offenses) and 64 (marijuana offenses). Most recent examples include the right to youthful offender parole consideration; SB 1437 review of cases of prisoners who were convicted of unintentional homicide to determine eligibility for resentencing, followed by litigation related to proving eligibility; and litigation related to AB 1812, which authorizes the court to recall sentences in the interests of justice, requiring the defense to prepare the cases to justify why eligibility criteria apply.</i></p> <hr/>	❖		<p>Safe Communities</p> <p>Thriving Residents</p> <p>Operational Excellence</p>

YOLO COUNTY PUBLIC DEFENDER'S OFFICE
RECORD MITIGATION CLINIC
JANUARY – DECEMBER 2018

MEASURE	3.1	# and % of post-conviction petitions granted by the court
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DATA	<table border="1"> <caption>Petitions Filed - Outcomes</caption> <thead> <tr> <th>Quarter</th> <th>Filed</th> <th>Granted</th> <th>Denied/withdrawn</th> <th>Pending</th> </tr> </thead> <tbody> <tr> <td>Jan - March</td> <td>58</td> <td>58</td> <td>0</td> <td>0</td> </tr> <tr> <td>April - June</td> <td>45</td> <td>43</td> <td>2</td> <td>0</td> </tr> <tr> <td>July - Sept</td> <td>60</td> <td>57</td> <td>3</td> <td>0</td> </tr> <tr> <td>Oct - Dec</td> <td>52</td> <td>49</td> <td>3</td> <td>0</td> </tr> </tbody> </table>	Quarter	Filed	Granted	Denied/withdrawn	Pending	Jan - March	58	58	0	0	April - June	45	43	2	0	July - Sept	60	57	3	0	Oct - Dec	52	49	3	0
	Quarter	Filed	Granted	Denied/withdrawn	Pending																					
Jan - March	58	58	0	0																						
April - June	45	43	2	0																						
July - Sept	60	57	3	0																						
Oct - Dec	52	49	3	0																						
	<p>Petition types: dismiss convictions of rehabilitated offenders, reduce felony convictions to misdemeanors, terminate probation/supervision, seal records, and obtain a certificate of rehabilitation.</p>																									

DATA SUMMARY	<p>Of 215* petitions filed by the Clinic since January 2018, 207 (96%) were granted and 8 (4%) were denied or withdrawn. Many applicants cited the need for Clinic help to address a specific and immediate barrier to reintegration into the community. Identified barriers included issues related to employment or education 93 (43%); housing 16 (7%); immigration 9 (4%); and 21 (10%) other needs. Some petitions addressed more than one barrier.</p>
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PERFORMANCE MEASURE ANALYSIS	RECOMMENDATIONS
<p>All petitions require the district attorney's office be given notice and an opportunity to be heard before the court may rule, accounting for matters that were "pending."</p> <p>*These figures represent petitions filed by Clinic staff and do not account for all petitions filed by the office as the result of related litigation.</p>	<p>Continue to increase outreach to clients who need encouragement to complete the post-conviction petition process.</p> <p>Address the outstanding Prop 64 and Prop 47 cases.</p> <p>Improve data collection processes.</p>

FORECAST

Filed petitions should increase in 2019, as systems to allow for large scale filings of Prop 64 petitions have been developed.

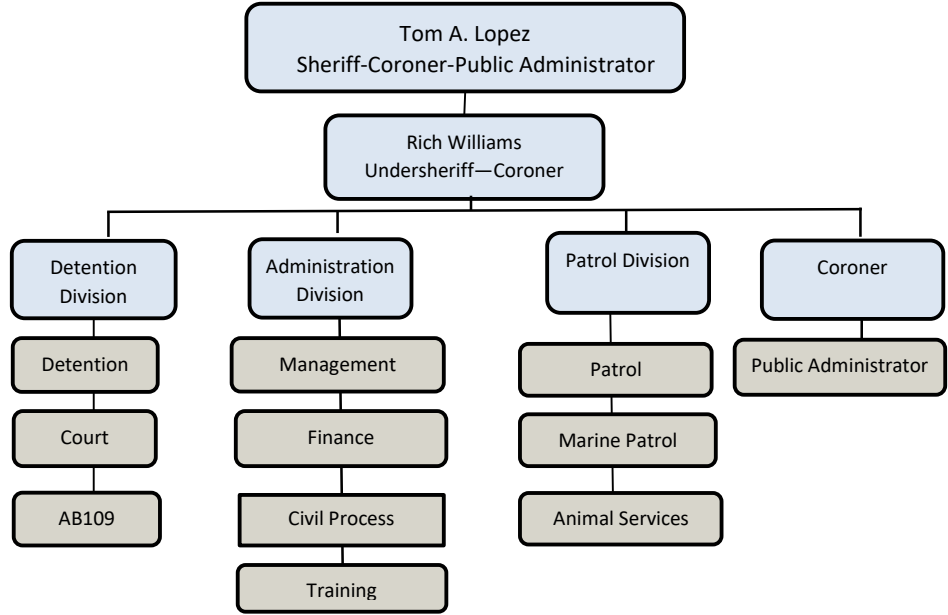


Tom A. Lopez
 Sheriff-Coroner-Public
 Administrator

MISSION STATEMENT

With a commitment to professionalism, integrity, and collaboration, we strive to uphold and respect the rights of all to liberty, equality, and justice.

SHERIFF'S OFFICE



Description of Major Services

The Sheriff-Coroner-Public Administrator Office provides the following services: patrol, civil, detention, coroner, investigation, bailiff, public administrator, and animal control. The Monroe Detention Center is the main jail for Yolo County.

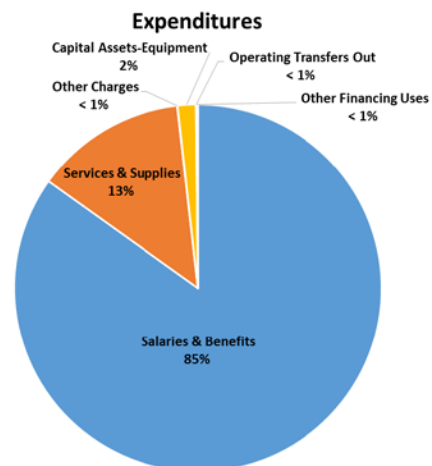
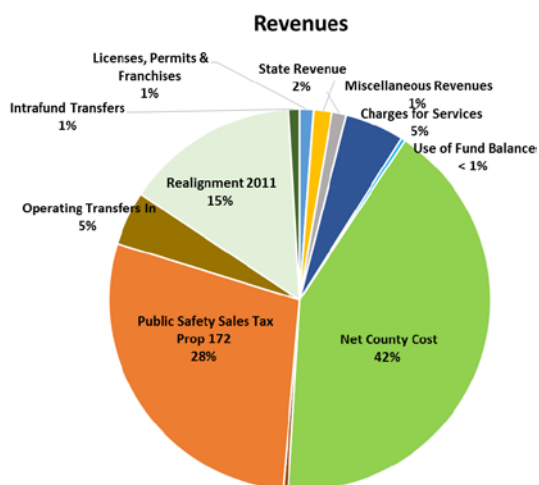
2019-20 Summary of Budget

Program	Expenditures	Revenue	Use of Fund Balance	Net County Cost
Administration	4,279,822	2,963,441	(45,878)	1,362,260
Animal Services	3,060,762	2,443,423	0	617,339
Community Corrections	3,217,687	3,217,687	0	0
Coroner	1,158,805	409,506	0	749,299
Court Security	3,525,231	3,525,231	0	0
Detention	19,407,419	8,352,162	44,347	11,010,910
Patrol	11,899,330	5,623,419	(290,751)	6,566,663
Public Administrator	361,789	10,000	0	351,789
Total	46,910,845	26,544,869	(292,282)	20,658,260

SUMMARY OF SHERIFF 2019-20 BUDGET

SUMMARY OF SHERIFF 2019-20 BUDGET

	2016-17 Actuals	2017-18 Actuals	2018-19 Budget	2019-20 Requested	2019-20 Recommended
REVENUE					
LICENSES, PERMITS, AND FRANCHISES	456,768	475,087	498,260	503,760	503,760
FINES, FORFEITURES, AND PENALTIES	11,145	13,735	8,000	8,000	8,000
REVENUE FROM MONEY & PROPERTY	115,886	65,142	181,250	210,250	210,250
INTERGOVERNMENTAL REVENUES	19,409,534	20,350,273	19,655,582	21,166,150	21,604,972
CHARGES FOR SERVICES	1,778,389	2,575,968	2,153,068	2,368,328	2,368,328
MISCELLANEOUS REVENUES	218,245	343,464	521,131	521,131	521,131
OTHER FINANCING SOURCES	960,109	742,073	1,968,438	1,328,428	1,328,428
TOTAL REVENUE	22,950,075	24,565,742	24,985,729	26,114,139	26,544,869
APPROPRIATION					
SALARY AND BENEFITS	34,221,675	35,590,314	36,429,623	42,685,380	40,792,568
SERVICES AND SUPPLIES	4,803,008	5,090,169	6,098,985	6,887,733	6,219,679
OTHER CHARGES	13,669	15,773	16,125	15,375	15,375
CAPITAL ASSETS	866,355	290,916	2,193,386	1,478,946	476,946
OTHER FINANCING USES	16,713	(79,723)	(567,261)	(592,972)	(593,722)
TOTAL APPROPRIATION	39,921,419	40,907,449	44,170,858	50,474,461	46,910,845
USE OF FUND BALANCE	903,407	(137,331)	855,527	(142,282)	(292,282)
NET COUNTY COST	16,067,936	16,479,038	18,329,602	24,510,696	20,658,260
Funded Staffing	274.0	277.0	275.0	297.0	291.0



SHERIFF 2018-19 GOALS, STRATEGIES & ACCOMPLISHMENTS

2018-19 Goals & Strategies	2018-19 Accomplishments/Status
Goal 1: Replace Records Management Side of the Tiburon Software in Patrol	
Strategies for 2018-19	The project kick-off date to upgrade Tiburon is tentatively scheduled for Fall of 2019.
Goal 2: Help strengthen the Cannabis program.	
Strategies for 2018-19	Two Deputy Sheriffs continue to work with the Cannabis Task Force to enforce County ordinances and state laws.
Goal 3: Work with the City Managers and County Administrator's Office in the planning and developing of a new Animal Shelter.	
Strategies for 2018-19	City Managers and the County continue to work towards this long term project.

SHERIFF GOALS & STRATEGIES for 2019-20

Goal 1: Leverage the adoption of innovative law enforcement technology to improve operations, performance, and public safety.

Strategies for 2019-20

- ❖ Evaluate the utilization of current hardware and software systems. Research and develop fiscally responsible recommendations to meet the agency's advanced technology needs.
- ❖ Upgrade the current Records Management and Jail Management Systems.
- ❖ Replace end-of-life servers with modern and efficient virtual servers.

Goal 2: Develop a succession plan to ensure a lasting positive legacy by establishing continuity of operations and sharing of institutional knowledge.

Strategies for 2019-20

- ❖ Create processes which will cement a culture of staff recognition and development.
- ❖ Support enhanced leadership training and cross-training throughout the Sheriff's Office.
- ❖ Form an onboarding process for new employees to allow for increased employee engagement.

Goal 3: Build a comprehensive community engagement plan which will embed community policing principles and tactics deeply within our core operations and will require ongoing assessment.

Strategies for 2019-20

- ❖ Expand the use of social media into new platforms with a broader audience reach.
- ❖ Develop a new community meeting format with regularly scheduled meetings throughout rural Yolo County.
- ❖ Expand the Resident Deputy Program to new rural areas where deputies will live and work in their communities.

Goal 4: Perform an agency assessment, create a strategic plan, and establish performance measures to provide focus and direction on areas of improvement and continued success.

Strategies for 2019-20

- ❖ Conduct an agency audit to determine the efficient use of public resources.
- ❖ Establish performance measures throughout the Sheriff's Office, focusing on improving program performance.
- ❖ Evaluation of best business practices to improve efficiencies.

Sheriff Program Summary

Program Title	Budget											
Program Purpose	Management	Training	Animal Services	Patrol	Boat Patrol	Detention	Court Security	Civil Process	Coroner	Public Administrator	CCP	Strategic Plan Alignment
<p style="text-align: center;"><i>Program Information</i></p>												
<p>Significant Budget Changes: The Recommended Budget includes 10 new Correctional Officer positions and 2 new Facility Cooks to support the initial phase of the Monroe Jail expansion. In addition, the budget includes two new Deputy Sheriff positions and a new patrol vehicle, funded by the Yocha Dehe Wintun tribe as provided in the 2017 Intergovernmental Agreement. Other significant budget adjustments include two replacement patrol vehicles and replacement radios funded by tribal funds, a replacement animal services truck with transport box, and an increase in overtime.</p>												
<p><u>Animal Services</u> Increase the number of animals adopted in Yolo County.</p> <p><i>Protects the public from aggressive, dangerous dogs causing injury to people and other animals, including investigating and quarantining vicious animals.</i></p> <p><i>Offers low-cost vaccinations and microchips to the public.</i></p> <p><i>Provides health and welfare checks for injured, sick, abused, and neglected animals, for both stray and owned animals.</i></p> <p><i>Offers safe-keeping of owned animals when owners are involved in traffic accidents or fires, or in the case of the owner's death until next of kin is located.</i></p> <p><i>Enforces laws pertaining to animal abuse, including animal fighting, hoarding, neglect, and abandonment.</i></p> <p><i>Manages the rabies control program in reports of animal bites, and enforces State and County rabies and licensing laws.</i></p> <p><i>Provides humane sheltering of stray and unwanted animals, as well as humane euthanasia. The program also works to increase rescues of unadoptable animals by organizations that will rehabilitate them, giving them a second chance for life.</i></p>		❖										<p style="text-align: center;">Safe Communities</p> <p style="text-align: center;">Operational Excellence</p>

SHERIFF PROGRAMS CONTINUED

<p>Administration Civil Section: Ensure timely and impartial assistance to the public with the service of process and enforcement of court orders. Public Administrator: Ensure the resolution of finances and proper burial of decedents without a will or any known relatives to act on their behalf. Training Section: Increase employee knowledge, safety, and productivity.</p> <hr/> <p><i>Civil Process Unit provides process services for all civil documents and assistance in enforcement of judgment processes.</i></p> <p><i>Legal Services ensures that the integrity of the Sheriff's Office is maintained, coordinates all civil lawsuits, claims, risk management issues.</i></p> <p><i>The Personnel Section coordinates all personnel-related matters and is responsible for employee evaluations as well as recruiting and screening prospective employees.</i></p> <p><i>The Planning and Research Section researches, develops, and writes grants. The section also manages contracts and proposals, and creates policies and procedures.</i></p> <p><i>The Finance Section maintains fiscal accountability and stability for the Department, including all aspects of the general fund and public safety operating budgets and Inmate Welfare Trust.</i></p> <p><i>The Public Administrator is charged with investigating and administering the estates of persons who die without a will, or without an administrator to settle the estate, as well as to manage the cremation program.</i></p> <p><i>The Training Unit ensures that all personnel receive current, realistic, and quality training and resources to enhance their work performance/professional skills, and maintain a specified level of law enforcement proficiency in compliance with State standards.</i></p> <hr/>	<p>❖ Management</p>	<p>❖ Training</p>	<p>Animal Services</p>	<p>Patrol</p>	<p>Boat Patrol</p>	<p>Detention</p>	<p>Court Security</p>	<p>❖ Civil Process</p>	<p>Coroner</p>	<p>❖ Public Administrator</p>	<p>CCP</p>	<p align="center">Operational Excellence</p>
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SHERIFF PROGRAMS CONTINUED

Coroner

Determine the manner and cause of all deaths within the jurisdiction of the Coroner's Office.

Coroner personnel investigate all sudden, violent, and unusual deaths that occur in Yolo County. The primary duty of the Coroner is to determine the cause and manner of death through on-scene investigation, the examination of evidence, interviews, medical records, toxicological analysis, forensic pathology examination, and autopsies. In addition, the Coroner's unit determines positive identification of decedents, issues certificates of death, provides notification to next-of-kin, collects and processes evidence, and secures decedent's property.

Management

Training

Animal Services

Patrol

Boat Patrol

Detention

Court Security

Civil Process

◆ Coroner

Public Administrator

CCP

Operational Excellence

Detention

Ensure a safe and secure environment for inmates housed in Yolo Detention Facilities.

The Monroe Detention Center is the main jail for Yolo County. It is a medium/maximum security facility rated to house prisoners of virtually every security classification.

Leinberger Center is primarily a working facility designed to house sentenced inmates who work at varied city, County and State agencies to reduce their jail time.

This division constitutes the largest portion of the Sheriff's workforce. The adult detention facilities have all the basic needs of a small city to provide for the care, custody, and control of those incarcerated. In addition to meeting their basic needs, inmates are offered special programs such as educational opportunities, work experience, certified medical care, and when qualified, the electronic home detention program.

With the implementation of AB109, the division has increased the use of Home Custody and Electronic Monitoring to expand the numbers of inmates that can remain under Sheriff custody and control.

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◆

Safe Communities

Operational Excellence

SHERIFF PROGRAMS CONTINUED

Detention-Courts

Ensure a safe and secure environment for inmates accessing the Courthouse and to provide bailiff and security services for courthouse staff and the general public.

Court Security provides bailiff and security services for courthouse staff and the general public in the 16 different courtrooms.

The unit conducts threat assessment investigations involving judges and court staff and provides required law enforcement services in the courthouse in support of the contracted private, perimeter security officers. The Superior Court provides funding for this service as provided in State law.

Management
Training
Animal Services
Patrol
Boat Patrol
❖ Detention
❖ Court Security
Civil Process
Coroner
Public Administrator
CCP

Safe Communities

Patrol

Ensure the protection of people, property, and rights in our community.

Patrol Unit covers all unincorporated areas of the county, from Clarksburg to Rumsey. Units may be called out to address problems ranging from drugs and domestic violence to burglaries and homicides, as well as requests for assistance by other agencies and jurisdictions.

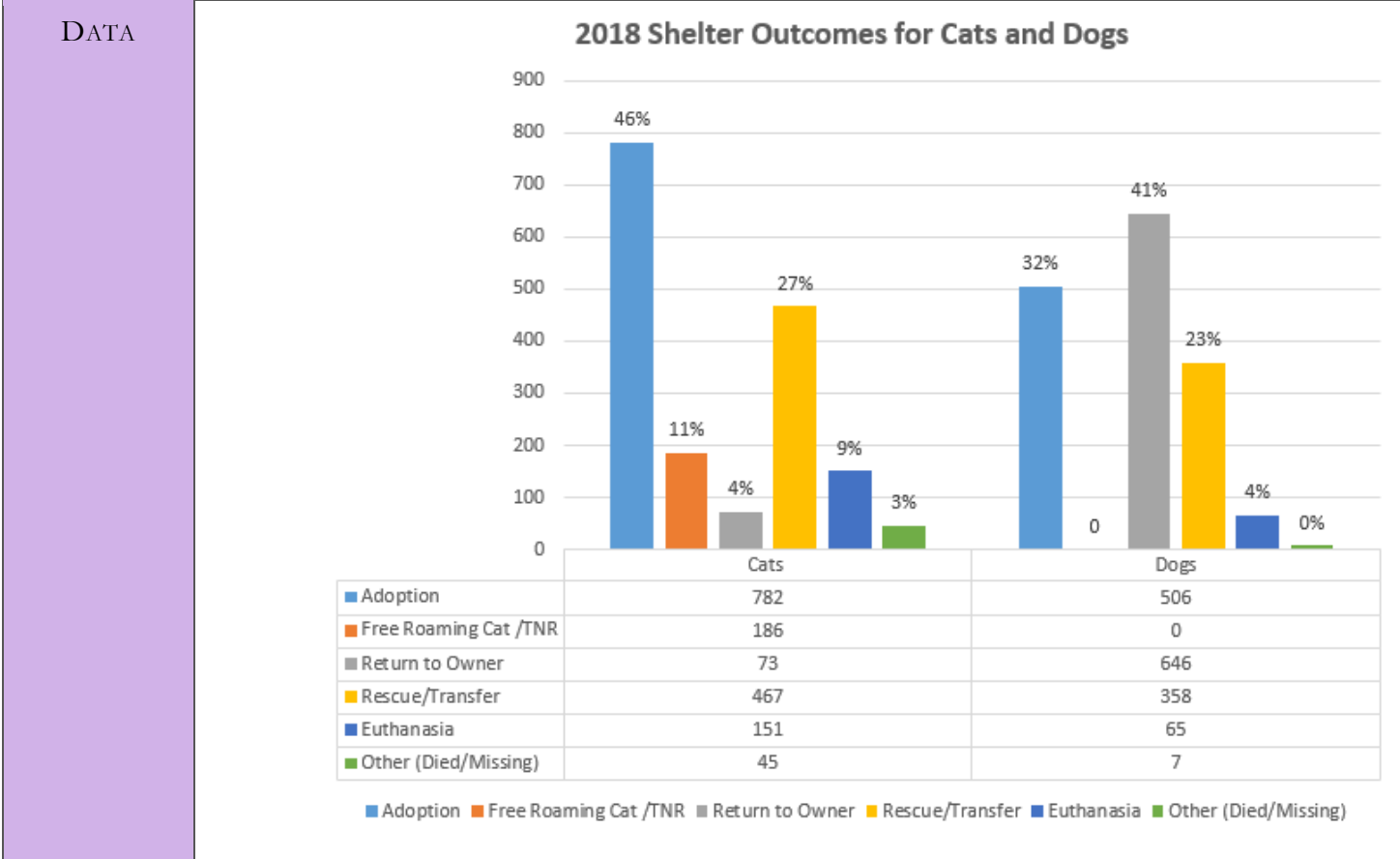
Marine Patrol ensures and promotes the safety of the boating public. This unit also provides countywide search and rescue services for lost, stranded, and injured victims. In addition, deputies give demonstrations and provide boat care training to the general public. The program conducts boating safety checks and investigates watercraft accidents.

❖ ❖

Safe Communities

PROGRAM

MEASURE 3.1 **The percentage and number of live releases for cats and dogs at the Yolo County Animal Shelter**



DATA SUMMARY The data above shows the percentage, actual number and type of release for both cats and dogs in 2018. The data does not include animals presenting to the shelter for veterinary services (owner euthanasia request, owned spay/neuter request, trap-neuter-return (TNR) cats or animals arrived deceased) and does not include “temporary” outcomes.

PERFORMANCE MEASURE ANALYSIS

The No-Kill Advocacy Center defines a no-kill animal shelter as having a 90% save rate for all animals entering the shelter. Yolo County Animal Shelter (YCAS) meets this standard with a 91% live cat release rate and 96% live dog release rate.

RECOMMENDATIONS

YCAS will continue outreach efforts to increase live release rates. This includes use of social media, remote pet adoption sites and increasing the number of volunteers.

FORECAST

It is expected the Animal Shelter will continue to meet the live release rate standards.