

# Yolo County Community Correction Partnership 2019-2022 Strategic Plan

## Implementation Plan

**Goal:** Broad outcomes that the organization hopes to achieve  
**Outcome:** Measurable result to achieve a goal

**Metric:** Standard of Measurement  
**Strategy:** Approach taken to achieve an outcome

**Tactic:** Tool or actionable step to pursue a strategy and its associated outcomes

### Goal 1: Ensure a safe environment for residents and visitors by reducing and preventing local crime, and reducing recidivism

Outcomes	Strategies	Tactics
Increase data use and transparency.  <i>Metric:</i> <ul style="list-style-type: none"> <li>• # of data sharing projects completed</li> <li>• # of baseline data sets established</li> </ul>	Establish baseline recidivism rate by Feb 2020	<ul style="list-style-type: none"> <li>• Utilize 2012 cohort data and other recidivism data</li> </ul>
	Establish baseline crime rate (filtered by crime type) by Feb 2020	<ul style="list-style-type: none"> <li>• Utilize Uniform Crime Reporting data for crime types</li> <li>• Utilize data to show recidivism crime types and rates</li> </ul>
	Display substance use performance measures for all contracted providers on CCP Dashboard by Jun 2020	<ul style="list-style-type: none"> <li>• Identify outcome measures to report on CCP Dashboard</li> </ul>
	Establish an integrated justice and behavioral health data sharing platform by 2021	<ul style="list-style-type: none"> <li>• Utilize Data-Driven Recovery Project to identify system and program needs</li> <li>• Research and interview other agencies regarding their data sharing projects</li> <li>• Identify parties/departments needed to support this project</li> <li>• Map data system requirements and determine best platform for accomplishing established goals of a behavioral health/criminal justice information sharing platform</li> <li>• Identify key indicators used from each system that would allow for shared data</li> <li>• Secure funding for a data sharing system</li> </ul>
Reduce recidivism  <i>Metric:</i> <ul style="list-style-type: none"> <li>• Recidivism rate (target a 5% reduction by 2022)</li> </ul>	Develop a plan for reducing the overall recidivism rate by Dec 2020	<ul style="list-style-type: none"> <li>• Gather data relating to criminal justice-involved population and causes of recidivism</li> <li>• Review literature on causes of recidivism and identify best practices and/or evidence-based models in addressing causes</li> </ul>
	Begin implementation of plan to reduce recidivism by Mar 2021	<ul style="list-style-type: none"> <li>• Work with partners to implement practices identified to reduce recidivism</li> <li>• Evaluate progress at end of each fiscal year</li> </ul>

Outcomes	Strategies	Tactics
	Identify and address priority gaps in continuum of all services by 2020	<ul style="list-style-type: none"> <li>• Update continuum of care intercept map and identify priority gaps/needs</li> <li>• Identify resource needs for priority gaps/needs</li> <li>• Implement solutions for priority gaps/needs</li> </ul>
<p>Reduce and prevent local crime.</p> <p><i>Metric:</i></p> <ul style="list-style-type: none"> <li>• # of crimes per capita (target a 5% reduction by 2021)</li> </ul>	Identify and strengthen crime prevention strategies by Mar 2021	<ul style="list-style-type: none"> <li>• Evaluate “school to prison pipeline” reports to determine effective areas of intervention</li> <li>• Explore and identify best practices in prevention programs utilizing “family model”</li> <li>• Examine availability of parenting program and supportive services</li> <li>• Implement research-based prevention and educational programs that reduce crime</li> <li>• Support neighborhood programs, i.e. Police Activity Leagues</li> <li>• Evaluate progress at end of fiscal year</li> <li>• Create Crisis Intervention Program (CIP)</li> <li>• Standardize CIT training across LEs</li> </ul>

## Goal 2: Restore victims and the community, and hold offenders accountable

Outcomes	Strategies	Tactics
Increase enrollment in restorative justice programs  <i>Metric:</i> <ul style="list-style-type: none"> <li>• # of offenders enrolled in restorative justice programs (target a 5% enrollment increase by 2022)</li> <li>• Capacity # in restorative justice programs</li> </ul>	Establish enrollment targets in restorative justice programs by 2020	<ul style="list-style-type: none"> <li>• Determine appropriate enrollment in restorative justice programs by analyzing current and past enrollment</li> </ul>
	Identify opportunities to add restorative justice interventions by 2020	<ul style="list-style-type: none"> <li>• Review behavioral health/criminal justice programs to identify opportunities to add restorative justice as an intervention</li> </ul>
	Increase participation in restorative justice programs by 2022	<ul style="list-style-type: none"> <li>• Work with partners and providers to engage more individuals in participation in restorative justice programs by providing information on programs to all interested or in need</li> <li>• Increase Supervised OR Program capacity</li> <li>• Provide restorative justice training opportunities</li> </ul>
	Develop baseline to measure satisfaction with victim services by 2021	<ul style="list-style-type: none"> <li>• Analyze past survey results to create baseline of victim satisfaction</li> <li>• Conduct satisfaction survey annually</li> </ul>
Reduce Failures to Appear (FTAs) in criminal courts  <i>Metric:</i> <ul style="list-style-type: none"> <li>• # and % of FTAs (target 5% reduction in FTAs by Jun 2021)</li> </ul>	Identify actions that may reduce FTAs and analyze best practices/options to implement by 2020	<ul style="list-style-type: none"> <li>• Collect baseline data on FTAs, including reason for FTA</li> <li>• Implement best options to reduce FTAs and evaluate efficacy</li> </ul>
	Utilize case management system(s) to reduce FTAs by 2021	<ul style="list-style-type: none"> <li>• Implement probation case management system</li> <li>• Complete phase 3 of the probation case management system</li> <li>• Integrate with Court's case management system</li> </ul>

### Goal 3: Build offender competency and support community reintegration

Outcomes	Strategies	Tactics
<p>Increase offender competency</p> <p><i>Metric:</i></p> <ul style="list-style-type: none"> <li>• # in in-custody programming</li> <li>• # and % of inmates that completed an in-custody program</li> <li>• # and % of inmates that increased reading level</li> <li>• # and % of inmates that obtained high school diploma (equivalency)</li> </ul>	<p>Improve and expand in-custody educational programming by 2022</p>	<ul style="list-style-type: none"> <li>• Establish inventory of available, feasible, evidence-based in-custody programs</li> <li>• Explore opportunities to implement Day Reporting Center programs, educational resources and assessments in new jail facilities</li> <li>• Prioritize in-custody programming and contracts with providers that utilize evidence-based practices</li> <li>• Incorporate expanded inmate programming in new jail projects</li> </ul>
<p>Safely reduce the number of people with mental illness in the jail system</p> <p><i>Metric:</i></p> <ul style="list-style-type: none"> <li>• # and % of individuals (total and unduplicated) identified as having a serious mental illness booked into jail</li> </ul>	<p>Expand use and availability of diversion programming by 2022</p>	<ul style="list-style-type: none"> <li>• Explore options for safe diversion of low-level, nonviolent offenders with mental health illness and/or substance abuse disorder to appropriate community-based mental health treatment programs</li> </ul>
<p>Increase service capacity of specialty courts</p> <p><i>Metric:</i></p> <ul style="list-style-type: none"> <li>• # in specialty courts</li> </ul>	<p>Review programmatic outcomes of current specialty courts and associated costs by 2022</p>	<ul style="list-style-type: none"> <li>• Collect data for Addition Intervention Court (AIC), compare protocols to accepted drug court protocols and modify as appropriate</li> <li>• Incorporate Results First recidivism data into program reviews of Mental Health Court (MHC)/AIC</li> <li>• Determine costs associated with current programs and/or future courts under consideration</li> </ul>

Outcomes	Strategies	Tactics
	Expand existing courts and/or add new specialty courts by 2022	<ul style="list-style-type: none"> <li>• Perform gap analysis of specialty courts that have not been implemented (i.e. Veteran’s Court, DUI Court, Re-entry Court)</li> <li>• Analyze potential funding sources (i.e. grant, countywide funding)</li> </ul>
<p>Increase re-entry housing supports for offenders</p> <p><i>Metrics:</i></p> <ul style="list-style-type: none"> <li>• # of programmatic housing units (target the addition of one new housing project (5 units) to assist with offender re-entry by 2021)</li> </ul>	Identify gap between current housing capacity and offenders in need of re-entry housing by 2020	<ul style="list-style-type: none"> <li>• Determine current housing capacity and amount of money currently spent on housing investments for re-entry</li> <li>• Establish baseline for number of individuals in need of re-entry housing options</li> <li>• Establish shared definition of housing projects considered for this outcome (i.e. IGT house, CSI houses)</li> <li>• Analyze feasibility and cost of expanding housing capacity</li> </ul>
	Expand re-entry housing by 2022	<ul style="list-style-type: none"> <li>• Work with Criminal Justice Grant Writing Team and other County or housing providers to secure funding for re-entry housing</li> </ul>
<p>Increase re-entry services</p> <p><i>Metric:</i></p> <ul style="list-style-type: none"> <li>• capacity # of re-entry services (target to add one new project to fill identified gaps by 2021)</li> </ul>	Determine re-entry service needs by 2020	<ul style="list-style-type: none"> <li>• Establish shared definition for re-entry services considered for this outcome. (i.e. Results First Program Inventory or something broader)</li> <li>• Establish baseline for number of individuals still in need of re-entry services</li> <li>• Create adult re-entry strategic plan</li> </ul>
	Begin implementation of an adult re-entry strategic plan by 2021	<ul style="list-style-type: none"> <li>• Work with Criminal Justice Grant Writing Team and other County or contracted providers to secure funding</li> </ul>
<p>Increase voter registration among offenders.</p> <p><i>Metric:</i></p> <ul style="list-style-type: none"> <li>• # of offenders registered to vote (target a 5% increase in voter registration among offenders by 2021)</li> </ul>	Increase registration outreach efforts to the offender population by 2021	<ul style="list-style-type: none"> <li>• Establish baseline percentage of offenders registered to vote</li> <li>• Work with Elections Office to inform inmates and probationers of voter rights and register eligible voters</li> </ul>