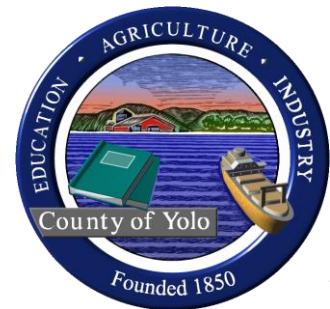


# Yolo County Commission to Address Homelessness

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March 5, 2020

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Yolo County Health & Human Services Agency



# Primer

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Best Practices in Homeless Services

Local alignment with Best Practices

Data and Telling the Story

Homeless Poverty & Action Coalition's role in addressing homelessness

Commission's role in addressing homelessness

- HHAP Funding

# National Best Practices

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**COLLABORATIVE** and **SYSTEMIC** responses

to homelessness

using a **HOUSING FIRST** model

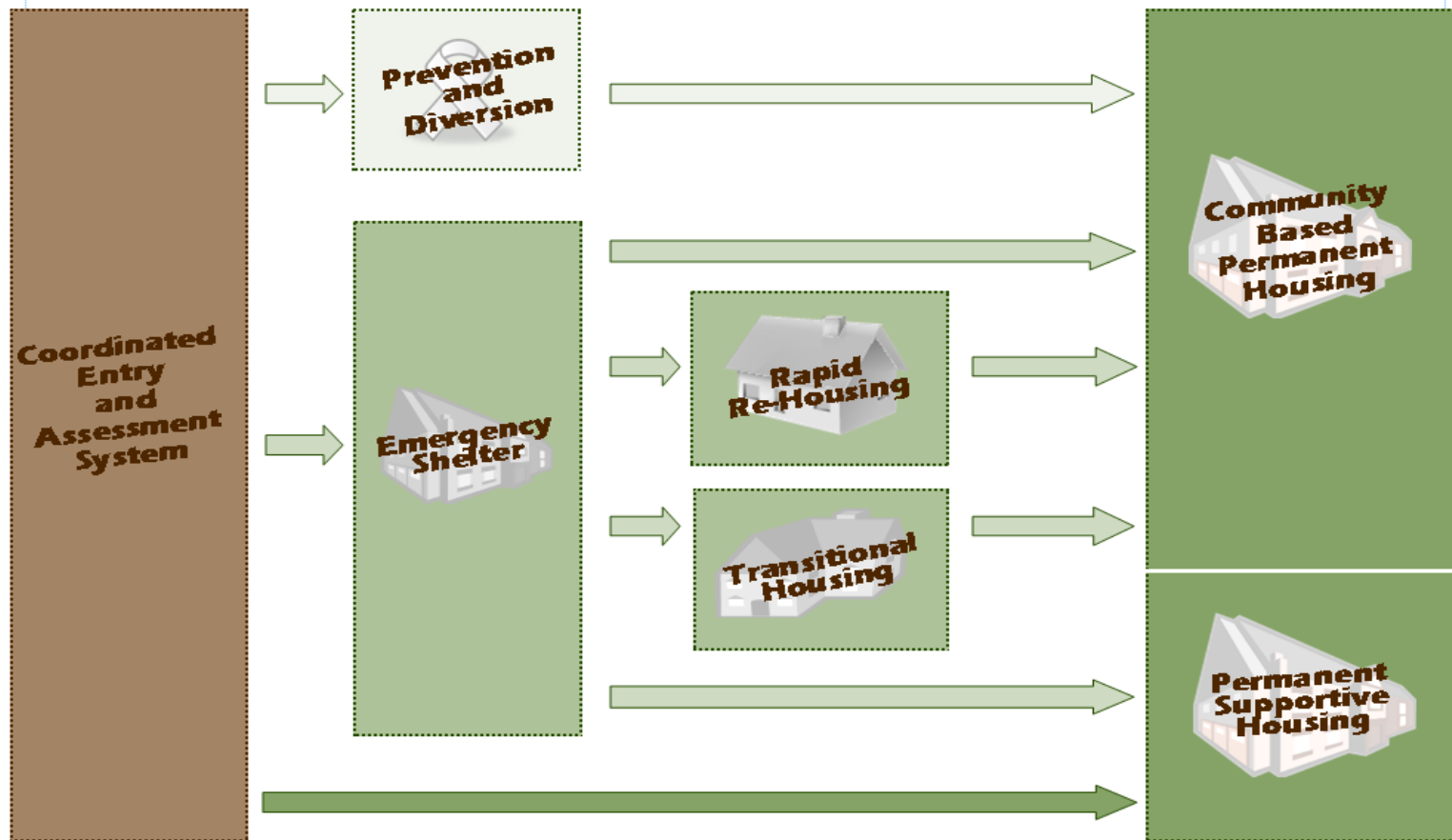
# Housing First

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- A homeless assistance approach that prioritizes providing permanent housing to people experiencing homelessness
  - Guided by the belief that people need basic necessities like food and place to live before attending to anything less critical
- Housing First does not require people experiencing homelessness to address problems before obtaining or retaining housing

Resource: <https://endhomelessness.org/resource/housing-first/>

# Homeless System Best Practices Implementation



## Prevention and Diversion



Provides **minimal supportive services** to those at-risk of homelessness so they can maintain their housing or identify alternate housing arrangements.

Target Population:  
Those at imminent risk of homelessness

## Emergency Shelter



Provides **short-term shelter** with **some supportive services** for those experiencing homelessness.

Target Population:  
Recently homeless

## Rapid Re-Housing



Provides **short to medium-term rental assistance** combined with **minimal supportive services** to help those experiencing homelessness attain and maintain housing.

Target Population:  
Families; Those with low needs

## Transitional Housing



Provides **medium-term housing** and **moderate supportive services** while residents gain the stability needed to sustain permanent housing.

Target Population:  
Domestic Violence; Substance Abuse; Transition Aged Youth (TAY)

## Permanent Supportive Housing



Provides **permanent housing** and **intensive supportive services** to those with chronic disabilities or mental illness.

Target Population:  
Chronically homeless; Those with chronic disabilities or mental illness

## Coordinated Entry



System-wide process that assesses each person's needs and then refers them to program best equipped to move them quickly to permanent housing.

# Local Alignment with Best Practices

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- All levels of Homeless intervention are provided in Yolo County
- Homeless and Poverty Action Coalition (HPAC), also known as the Continuum of Care (CoC) for the purposes of receiving HUD and some State funding
  - HPAC engages in collaborative efforts to implement Best Practices, sharing responsibility across community based organizations and government jurisdictions
  - Recently implemented a Coordinated Entry sub-committee

# Data Reports

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System Level Reports available through the Housing and Urban Development (HUD) Exchange:

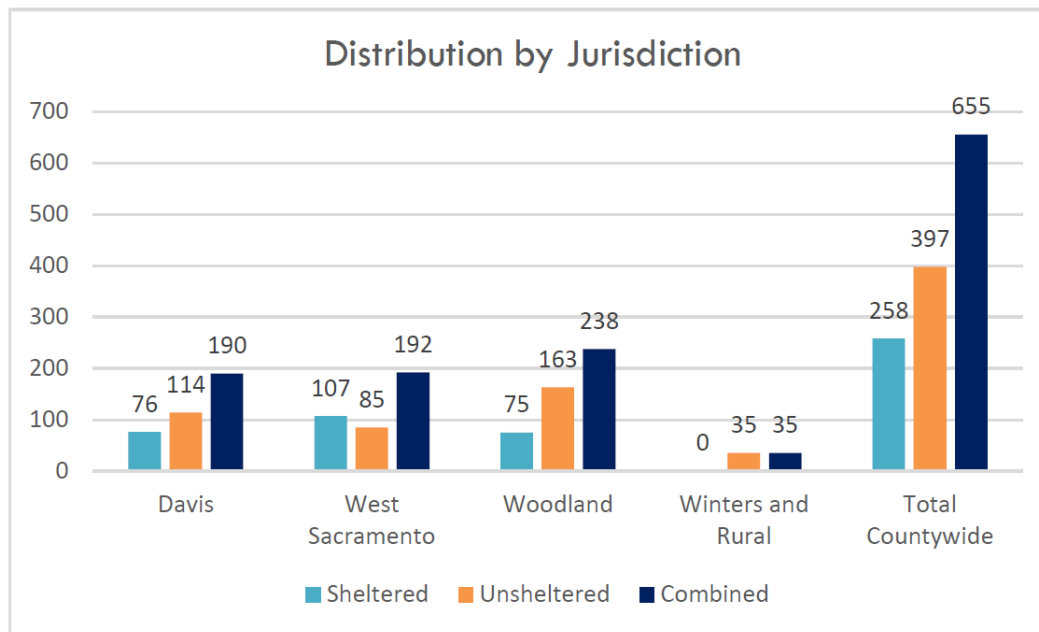
- STELLA Dashboard of the Longitudinal Systems Analysis (LSA) Report showing RRH and PSH by Household (pending)
- SAGE Dashboard of the Annual Performance Report (APR) showing #'s and demographics of people served by project type (pending)
- System Performance Measurement Report (SPMR), which combines RRH, PSH and Other PSH into a single category.
  - Submitted to HUD end of February, showing a 5% decrease in #'s of homeless, and a 7% increase in returns to homelessness within two years over the prior year's #'s
  - Possible factors at play currently: Increased # of HMIS users, Increase navigation/moving individuals into housing without ongoing, extended case management



# Data

## Yolo County Homeless Point-in-time Count

### HOMELESSNESS ON A SINGLE NIGHT (JANUARY 22, 2019)



| Number of homeless per 10,000 residents |      |      |
|---|------|------|
| Jurisdiction                            | 2017 | 2019 |
| Davis                                   | 21.4 | 27.2 |
| West Sacramento                         | 32.8 | 35.6 |
| Woodland                                | 22.8 | 39.5 |
| Winters and Rural                       | 2.3  | 9.06 |
| Total Countywide                        | 21.4 | 29.4 |

*Based on population estimates from the California Department of Finance.*

Data

# Telling the Story - Interactive Dashboard

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County GIS Map

# Data Telling the Story –Narrative

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Q/A

Woodland Democrat

Yolo County HHSA Homeless Services Webpage

# Data

## Understanding the likelihood of increasing numbers until 2030

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Dr. Margot Kushel, UCSF

- Predicting who needs what level of care
  - Generational effect. Those born 1955 – 1964, caught “a lot of bad luck”; had to catch up and entered the job market in a recession; never made up the lost income at a time of retrenchment in Federal support of public housing and mass incarceration policies. 2030 before the # of individuals in this group, age 65 and older, begin to decrease.
- Positioning the Yolo system as a whole to maximize opportunities with available and new funding, while assuring an effective and robust system to address the continuum of need

# HPAC's Role in Addressing Homelessness

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## Homeless Coordination

- City Homeless Coordinators
  - Weekly Office Hours
  - Encampment Outreach
  - Direct Services
- Community Based Organizations
  - Direct Services
- County Homeless Team
  - Encampment Outreach
  - Direct Services, targeting those with high medical and mental health needs
  - Monthly Multidisciplinary Homelessness Teams (MDT's)
  - Staff to HPAC and Commission
  - Manage homeless system funding

# HPAC Voting Membership

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City of Davis

City of West Sacramento

City of Winters

City of Woodland

CommuniCare

County of Yolo

Davis Community Meals and Housing

Davis Opportunity Village

Empower Yolo

Fourth and Hope

Interfaith Rotating Winter Shelter, Davis

Legal Services of Northern California

Shores of Hope

Short Term Emergency Aid Committee

Turning Point Community Programs

Veterans Affairs

Volunteers of America - NCN

Woodland Opportunity Village

Yolo Community Care Continuum

Yolo Conflict Resolution Center

Yolo County Children's Alliance

Yolo County Housing

Yolo Food Bank

# HPAC -Local Resources Available to homeless in Yolo

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|  |  |
|--|--|
| <p style="text-align: center;"><i>HOUSING SERVICES</i></p> <ul style="list-style-type: none"><li>• Emergency Shelter</li><li>• Cold Weather Shelters</li><li>• Transitional Housing</li><li>• Permanent Supportive Housing</li><li>• Rental Assistance</li><li>• Rapid-Re-Housing</li><li>• Affordable Housing</li></ul>   | <p style="text-align: center;"><i>FOOD SERVICES</i></p> <ul style="list-style-type: none"><li>• Hot Meals</li><li>• Sack Lunches</li><li>• Food Distribution</li><li>• Financial Assistance<br/><i>(e.g. CalFresh and WIC)</i></li></ul>   |
| <p style="text-align: center;"><i>SUPPORTIVE SERVICES</i></p> <ul style="list-style-type: none"><li>• Clothing Closet</li><li>• Day Shelter</li><li>• Emergency Childcare</li><li>• Employment &amp; Training</li><li>• Advocacy and Referrals</li><li>• Educational Supports</li><li>• Case Management</li><li>• Legal Services</li><li>• Financial Assistance</li></ul> <p><i>(STEAC, CalWORKs, General Assistance, Urgent Need)</i></p> | <p style="text-align: center;"><i>HEALTH CARE SERVICES</i></p> <ul style="list-style-type: none"><li>• Immunization Clinics</li><li>• Health Insurance<br/><i>(Medi-Cal)</i></li><li>• Healthcare Clinics</li><li>• Specialty Mental Health Services</li><li>• Mild-to-Moderate Mental Health Services</li><li>• Mental Health Crisis Response &amp; Evaluation</li><li>• Substance Abuse Triage and Treatment</li></ul> |

# Commission's Role in Addressing Homelessness

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## Assessment of Yolo County Homeless System Governance, TAC Recommendation #7

- **Develop a County-level Strategic Planning Body responsible for Creating and Implementing a Community-wide Vision for Ending Homelessness**
  - Clear and comprehensive Strategic Planning across the geographic area
  - While each jurisdiction may have specific needs to address, it is necessary that planning efforts are streamlined as much as possible across jurisdictions and other governing bodies throughout Yolo County
  
- **Commission to serve as the Overarching Planning Body responsible for:**
  - Approving and overseeing the Strategic Plan to Address Homelessness
  - Developing policy on:
    - Coordination of Housing and Service Delivery
    - Cross-jurisdictional Issues
    - Development of Homeless Dedicated Resources
    - Establish Funding Priorities
    - Advocacy and Public Education Efforts
    - System Level Performance Evaluation



# Commission's Role in Addressing Homelessness

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Collaborate on regional policy and implementation strategies to promote an effective response to homelessness within the County of Yolo.

## **Goal #1: Strengthen the Homeless Crisis Response System, Developing Prevention Services**

- **Strategy 1.A:** Map the homeless crisis response system and prevention resources available.
- **Strategy 1.B:** Leverage new state funding sources to invest in prevention and crisis response services.
- **Strategy 1.C:** Develop and pilot an early identification tool to assess those in need of prevention services.

## **Goal #2: Increase Affordable Housing Options for the Most Vulnerable**

- **Strategy 2.A:** Invest in alternative housing models to more efficiently develop affordable housing.
- **Strategy 2.B:** Create public-facing resource materials that outline the benefits of affordable housing development.
- **Strategy 2.C:** Explore options for a local funding source for affordable housing development.

## **Goal #3: Stabilize and Maintain Physical and Behavioral Health for Those with the Highest Needs**

- **Strategy 3.A:** Increase access to mobile and co-located health services.
- **Strategy 3.B:** Improve connections between health and housing efforts.

## **Goal #4: Examine Systems Level Coordination, Identifying Opportunities for Improved Partnership**

- **Strategy 4.A:** Leverage the Continuum of Care structure to strengthen coordination and partnerships.

# Funding

## ○ Homeless Housing, Assistance and Prevention (HHAP)

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### Eligible HHAP Uses

- (1) Rental assistance and rapid rehousing;
- (2) Operating subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers. Operating subsidies may include operating reserves;
- (3) Landlord Incentives (including, but not limited to, security deposits and holding fees);
- (4) Outreach and coordination (which may include access to job programs) to assist vulnerable populations in accessing permanent housing stability in supportive housing;
- 5) Systems support for activities necessary to create regional partnerships and maintain a homeless services and housing delivery system;
- (6) Delivery of permanent housing and innovative housing solutions (such as hotel and motel conversions);
- (7) Prevention and shelter diversion to permanent housing; and
- (8) New navigation centers and emergency shelters based on demonstrated need.  
Demonstrated need for new navigation centers and emergency shelters shall be based on the following:
  - (a) The number of available shelter beds in the jurisdiction;
  - (b) The shelter vacancy rate in the summer and winter months;
  - (c) The percentage of exits from emergency shelters to permanent housing solutions; and
  - (d) A plan to connect residents to permanent housing.

# Funding

## ○ Homeless Housing, Assistance and Prevention (HHAP)

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### Yolo CoC Priorities

#### **Prevention and Shelter Diversion to Permanent Housing**

Within this category, the CoC has identified these examples:

- Short term rental assistance (1-3 months)
- Payment of rental or utilities arrears, security deposits, utility payments, and moving costs
- Housing stabilization case management

#### **Rental Assistance & Rapid Rehousing**

Within this category, the CoC has identified these core components of Rental Assistance & Rapid Rehousing projects:

- Housing identification
- Rent and move-in assistance
- Intensive case management and services
- Flexible funding for housing stabilization needs

#### **Permanent Housing and Innovative Solutions**

Within this category, the CoC will seek applications for permanent housing projects and innovative solutions for increasing permanent housing availability. Examples of permanent housing projects to be considered include, but are not limited to:

- Permanent supportive housing projects
- Shared housing
- Host homes
- Accessory dwelling unit programs

#### **New Navigation Centers and Emergency Solutions**

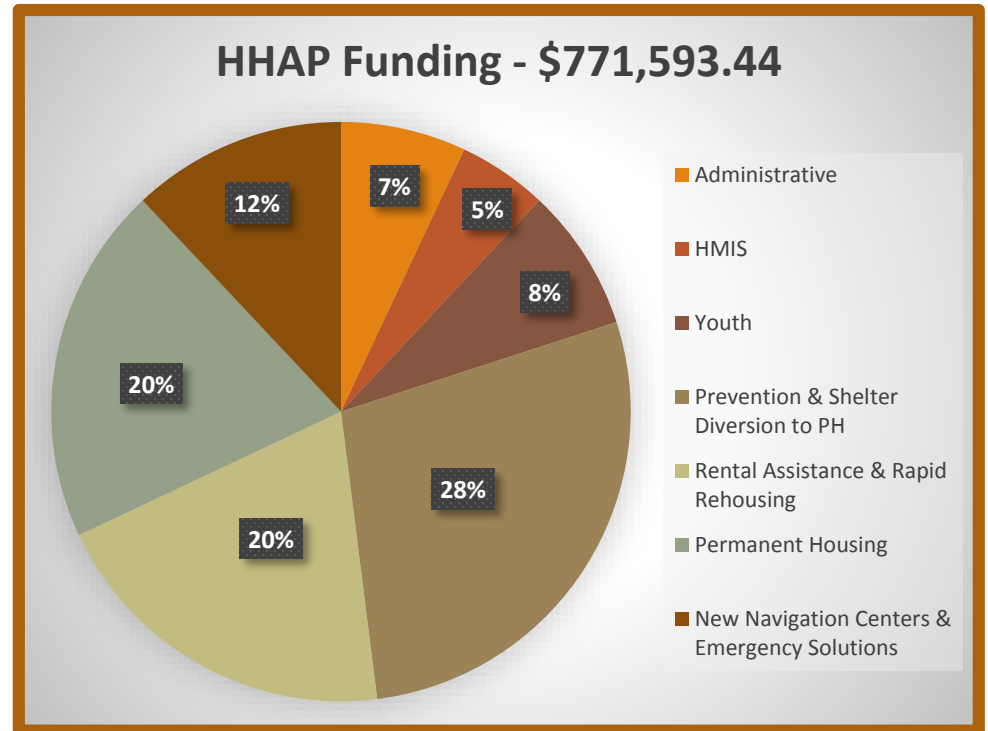
Within this category, the CoC has identified the following examples:

- Increasing number of available shelter beds at an existing shelter or navigation center
  - Increasing access to shelter for self-defined groups of families
- Expanding services offered at a shelter or navigation center, such as adding or increasing employment assistance, or increasing case management

# Funding

## ○ Homeless Housing, Assistance and Prevention (HHAP)

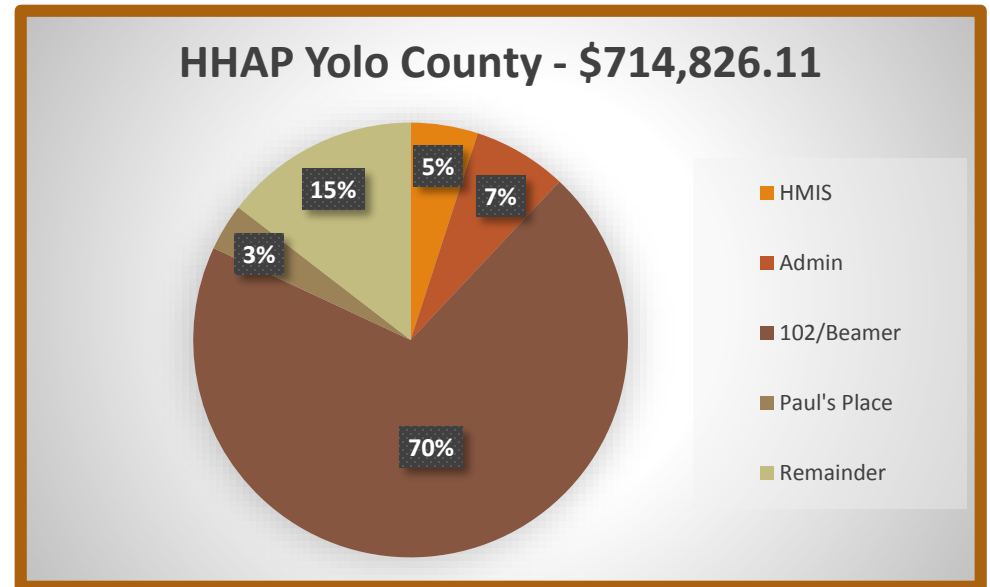
| Yolo CoC Priorities                                   | Funding Amounts |
|---|-----------------|
| Prevention and Shelter Diversion to Permanent Housing | \$216,046.20    |
| Rental Assistance & Rapid Rehousing                   | \$154,318.70    |
| Permanent Housing and Innovative Solutions            | \$154,318.70    |
| New Navigation Centers and Emergency Solutions        | \$92,591.21     |



# Funding

## ○ Homeless Housing, Assistance and Prevention (HHAP)

| Yolo County                                | Funding Amounts |
|--|-----------------|
| HMIS                                       | \$35,741.31     |
| Administrative                             | \$50,037.83     |
| 102/Beamer                                 | \$500,000       |
| Paul's Place                               | \$25,000        |
| Remainder (shower/laundry or day services) | \$104,045.97    |



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Q's

