

Community Corrections Partnership 2019-2022 Strategic Plan Status Report (August 10, 2020)

Objective	Action	Status	Detail	New Cost
Goal 1: Ensure a Safe Environment for All Residents and Visitors by Reducing and Preventing Local Crime and Reducing Recidivism				
1A. Work to build a comprehensive continuum of substance abuse services, and improve mental health and substance abuse service provision.	Improve VA verification at the jails and establish a baseline of data for the number of veterans in the jail.	In Progress	The jail can currently run reports on who has self-identified as military (current/former). The next step would include establishing a baseline of data using these reports.	
	Partner with the Criminal Justice Continuum of Care Work Group to identify future service needs and arising issues in the criminal justice system.	In Progress	The Sequential Intercept Map (SIM) process and Data-Driven Recovery Project (DDRP) are the result of the work being completed by the Continuum of Care Work Group. The SIM, reviewed by the Community Corrections Partnership (CCP) in October 2019 and by the Board of Supervisors in July 2020, illustrates gaps in services in Yolo County, while the DDRP provides opportunities for data sharing and management within the County.	
	Research ways to address probationer needs, such as employment and medical services.	Future Project	There is data available from risk and needs assessments that may provide historical data trends. Potential solutions could include an employment specialist/navigator shared between the Sheriff and Probation departments.	
1B. Find ways to more effectively receive input and share information with the public regarding criminal justice and CCP efforts.	Explore the creation of a Yolo County Criminal Justice Advisory Committee.	Future Project	This project would include community engagement, as previously proposed by CCP member, in different communities on a rotating basis.	
	Organize a list of criminal justice and treatment organizations, and begin giving updates from these other organizations.	Future Project	Health & Humans Services Agency (HHSA) has a provider list which might serve as a helpful template in developing this project.	
1C. Develop an integrated justice and behavioral health data sharing platform which will increase information sharing and coordination among law enforcement	Work with CRAM to create a criminal justice IT plan to coordinate data management efforts.	In Progress	County Information Technology (IT) to re-start regular meetings with workgroup. The DDRP provides additional opportunities for partners to engage with the existing work/integration of Probation, Jail and Behavioral Health data to add more partners or data sets to support research, development and analysis.	
	Research and interview other agencies regarding their data sharing projects.	In Progress	There are several avenues that may be utilized to complete this process. The first is to connect with Sacramento and Alameda counties regarding their existing	

Objective	Action	Status	Detail	New Cost
agencies and behavioral health partners.			data-sharing projects. Next, the DDRP has access to 10 counties doing some form of data sharing or funding integration. There are also counties using innovation money to develop technical approaches.	
	Decide on the best system design approach for Yolo County and hire a consultant to create project plan and RFP for data sharing.	Future Project	Possible need for a consultant or Business Intelligence report. Depends on what is being shared, how often it needs to be updated and any transformation. While there is a cost to technology, true cost will be human resources to standardize uses and approaches across agencies.	
	Secure funding for data sharing system.			
1D. Incorporated outcome-driven decision making by implementing current research and evidence based-practices	Work with the California State Association of Counties (CSAC) through the Results First partnership to create a cost-benefit analysis tool for our CCP programs.	Completed	Results First initial report is complete. Staff have completed the recidivism study, program inventory, resources use analysis and cost-benefit analysis. Staff will present report to the CCP on August 10 and the Board of Supervisors on September 1.	
	Implement evidence-based contracting.	Future Project	The next step is to develop quality assurance processes for contracts and program monitoring, and then a subsequent way to measure continuous quality improvement processes for future analysis. CCP Analyst to reach out to CSAC Hub for technical assistance.	
1E. Implement research-based prevention and educational programs	Work with partners to increase the educational programming for inmates in the county jail.	Future Project	Contingent upon completion of jail construction.	
	Support neighborhood programs such as Police Activity Leagues.	Proposed 2020-21 Budget	Request for Proposals (each \$40,000) to be completed for neighborhood programs in Woodland and West Sacramento	\$80,000
	Examine the availability of parenting program and supportive services.	Proposed 2020-21 Budget	Programs are ready to implement. Probation has a certified instructor to include Spanish-only classes. Classes can be scheduled but on hold due to COVID-19. \$5,000 in proposed budget for parent incentives and supports.	\$5,000
	Evaluate the "school to prison pipeline" reports to determine effective areas of intervention.	In Progress	Public Defender and Probation to compile research on family model and present to the CCP at a future meeting.	
	Explore and identify best practices in prevention programs utilizing the "family model".	In Progress		

Objective	Action	Status	Detail	New Cost
	Develop public education and awareness programs	On Hold (due to COVID-19)	Meetings previously scheduled postponed due to COVID-19.	
Goal 2: Restore Victims and the Community and Hold Offenders Accountable				
2A. Develop a baseline of data to measure victim satisfaction in Yolo County.	Use collected data to create a baseline of victim satisfaction for further analysis.	In Progress	The District Attorney has the data compiled and Probation and the CCP Analyst will analyze.	
2B. Implement a probation case management system.	Complete phase 3 of the probation case management system.	In Progress	Phase 3 includes services through IT for a Programmer. This Phase includes new modules and technology and focuses on reporting and analytics to ensure that data drives decision making and practice.	
2C. Reduce Failure to Appear in criminal courts.	Collect baseline data on FTAs in Yolo County.	Future Project	The next step is to collect data from the Courts and Probation.	
	Create a list of actions that will potentially reduce FTAs, analyze best options, track progress of implemented actions, and implement new actions that reflect best practices.	Future Project	To follow after baseline identified.	
2D. Expand the use of restorative justice programs.	Continue to expand neighborhood court to include more offenders.	In Progress (grants received)	The Steps 2 Success program and new Mental Health grant are currently supporting this effort with collaboration from all CCP partners to fund positions needed to facilitate the programs. The grant programs are temporary in nature, thus making current efforts temporary.	
	Research other restorative justice programs.	Future Project	Probation has received a youth restorative justice program grant from the State. This process may be replicated for adults, but additional analysis is required.	
Goal 3: Build Offender Competency and Support Community Reintegration				
3A. Expand the use and availability of evidence based in-custody programming to offenders.	Explore the implementation of Day Reporting Center (DRC) programs, educational resources, and assessments for the new county jail facilities.	In Progress	DRC is currently in place. Need to determine ways to augment new programming space that will become available.	
	Create an adult reentry strategic plan.	In Progress	Probation has an officer assigned to the Jail, the Sheriff's Office has a social worker assigned and CommuniCare just received a "Transition of Care" grant for re-entry work. The next step is to use these resources to formalize an	

Objective	Action	Status	Detail	New Cost
			Adult Re-entry Strategic Plan over the next several months.	
	Incorporate expanded inmate programming in the new jail projects.	Future Project	Pending completion of jail construction.	
	Prioritize in-custody programming and contracts with providers that utilize evidence-based practices.	Future Project	Pending completion of jail construction.	
3B. Expand the capacity of existing specialty courts; Evaluate the viability of adding new specialty courts.	Collect data for the Addiction Intervention Court (AIC), and compare protocols to accepted drug court protocols and modify as appropriate.	In Progress	HSA and Probation are working on data collection methodology for AIC, similar to what's currently used for (Mental Health Court) MHC. Methodology should be finalized in the next quarter, with data collection beginning ASAP. 2020-21 data will be captured and can be reported out on. Additionally, there is potential for cross-over with the DDRP so that data lifts are part of a comprehensive warehouse of resources and not one-offs.	
	Perform gap analysis of specialty courts that have not been implemented (E.G. Veteran's Court, DUI Court, Reentry Court).	In Progress	Focus of all the partners over the last several months, in addition to COVID-19 response, has been finalizing several grant contracts and working on hiring staff to implement. Recommend this be a 2020-21 or 2021-22 item.	
	Work with the Criminal Justice Grant Writing Team to explore the feasibility of applicable grant opportunities to expand existing or add new specialty courts.	In Progress (grant received)	Clinician for JMHC grant started with HSA on August 2. Anticipate accepting new clients into the expanded program starting in September.	
3C. Expand housing investments to assist with offender reentry	Analyze the feasibility and cost of expanding housing capacity.	Completed		
	Take one or more actions to increase housing capacity; Work with the Criminal Justice Grant Writing Team as appropriate to secure funding.	In Progress	CHFFA Round 1 grant received for \$1 million to acquire/rehab 2 properties to house 5 clients each for Diversionary Housing Project. \$66,000 will be required annually for property management. CCP has been funding property management for IGT house (also houses 5 clients) at ~\$30,000 annually.	\$54,000 previously approved by CCP; cost has now increased to \$66,000
3D. Safely reduce the number of people with mental illness in the jail system	Explore options for safe diversion of low-level, nonviolent offenders with a mental health illness and/or substance abuse disorder to appropriate community-based mental health treatment programs.	Proposed 2020-21 Budget	Exploring embedding clinician in the Sheriff and Probation departments to address gap with the loss of the Crisis Intervention Program (CIP) which assisted in intervention on scene and post-event follow-up, including review of protocols for when hospital vs jail is appropriate, as well as supporting post-hospital discharge.	\$60,000

Objective	Action	Status	Detail	New Cost
	Explore options to make transitional residential treatment beds for people with mental health problems.	In Progress	CHFFA Round 2 grant received for \$1.6 million to add 1 house for 8-10 individuals who need housing to remain stable in the community and are part of a diversion program.	
	Implementation of a mental health screening and assessment process to better identify people with serious mental illnesses and establish baseline data.	Future Project	There is potential cross-over with the DDRP, given the data sharing and management that is currently being conducted by Kevin O'Connell with the Sheriff, Probation and Behavioral Health data sets.	
3E. Increase the percentage of offender population who are registered to vote	Work with the County Elections Office to inform inmates and probationers of voter rights and register eligible voters.	In Progress	Elections to work with Probation and Sheriff departments to develop and implement voter registration and education within the jail for in/out of custody population.	
3F. Research and analyze the causes of recidivism, and identify best practices in addressing causes	Gather data relating to the criminal justice involved population and causes of recidivism.	In Progress	CSAC Results First Recidivism Study (2012 Cohort completed. Work to complete rest of cohort data years)	
	Review literature on causes of recidivism.	In Progress	Public Defender to work with intern and present at a later date	
	Identify best practices in addressing recidivism causes	Future Project	Public Defender to work with interns. CSAC Results First cost-benefit analysis will provide an additional resource that may inform data related to recidivism and where Yolo County criminal justice-involved individuals go when moving through the continuum of care.	

Community Corrections Partnership 2020-21 Budget Proposal & Projections

DRAFT

Category	2018-19 Actual	2019-20 Budget	2019-20 Estimate	2020-21 Rec Budget	2020-21 Budget Aligned to Strat Plan	\$ Change from 20-21 Rec Budget	% Change from 20-21 Rec Budget	2021-22 Estimated	Notes
Beginning Fund Balance	1,290,606	651,638	1,689,700	1,042,594	1,042,594			388,393	
Revenue									
Base	7,919,194	8,537,052	7,961,296	7,816,193	7,816,193			8,280,528	2020-21 Rec Budget adjusted to present conditions
Growth	347,977	507,598	132,618	0	0			0	
Innovation Fund	(34,798)	(50,760)	(13,262)	0	0			0	
Total Revenues	8,261,343	8,993,890	8,080,652	7,816,193	7,816,193	0	0%	8,280,528	(Denotes CCP Strat Plan objective alignment)
Expenditures									
District Attorney	496,422	468,046	416,806	464,231	392,736	(71,495)	-15%	404,518	
Victim Witness				80,646	80,646			83,065	(2a)
Hi Tech				71,495	0			0	
Offender Accountability				312,090	312,090			321,453	(2d, 3b, 3d)
Library	13,460	13,998	10,861	0	0			0	(1e)
Probation	3,266,423	4,042,318	3,710,145	4,052,375	3,706,925	(345,450)	-9%	3,818,133	
Case Management				2,995,114	2,649,664			2,729,154	(1a, 1e, 2b, 2c, 3b, 3f); workload costs
Pretrial				1,057,261	1,057,261			1,088,979	(1d, 2c)
Public Defender	149,934	155,931	155,931	155,931	155,931	0	0%	160,609	
Social Worker				121,626	121,626			125,275	(1a, 3d)
Administrative Support				34,305	34,305			35,334	workload costs
Sheriff	3,059,425	3,217,687	3,400,699	3,485,219	3,160,418	(324,801)	-9%	3,255,230	
Jail Beds				2,324,088	1,999,287			2,059,265	Bed rate x days/2; workload costs
Electronic Monitoring				1,161,131	1,161,131			1,195,965	(1a, 1e)
Treatment	820,531	1,204,912	991,956	1,246,557	1,308,470	61,913	5%	1,349,770	*Budgeted in Probation
Day Reporting Center*	588,469	620,000	579,676	620,000	620,000			620,000	(1e)
Treatment*	191,292	540,362	390,480	540,362	540,362			540,362	(1a, 1e, 2b, 2c, 3b, 3f)
IGT House*	40,770	35,550	21,800	35,550	30,000			30,000	(3c)
Court Portal*	0	9,000	0	0	0			0	Project ended
Diversionary Housing Project*					66,000			66,000	(3c)
Mental Health Grant Match*				50,645	52,108			93,408	(1a)
CAO	54,701	58,571	58,571	63,843	31,922	(31,922)	-50%	32,879	
Analyst				63,843	31,922			32,879	(1b, 1c, 1d, 3c)
New Proposals					175,000	175,000	100%	175,000	
Neighborhood Support Programs					80,000			80,000	(1e)
Parenting Program/supports					5,000			5,000	(1e)
Clinician for Sheriff/Probation					60,000			60,000	(3d)
TBD					30,000			30,000	
Total Expenditures	7,860,896	9,161,463	8,727,758	9,468,156	8,983,509	(484,647)		9,289,547	
Net Revenue	400,446	(167,573)	(647,106)	(1,651,963)	(1,167,316)			(1,009,019)	
Realignment Backfill				513,115	513,115			0	2020-21 Rec Budget adjusted to present conditions
Ending Fund Balance	1,691,052	484,065	1,042,594	(96,254)	388,393			(620,626)	