

Yolo County Strategic Plan 2020 Accomplishments



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YOLO COUNTY

OUR MISSION

Making a difference by enhancing the quality of life in our community

OUR VISION

Yolo County is a healthy, safe, and vibrant community where all have the opportunity to thrive and the environment is protected for future generations.

OUR CORE VALUES

Service **P**erformance **I**ntegrity **R**esponsibility **I**nnovation **T**eamwork

OUR GOALS



Thriving
Residents



Safe
Communities



Sustainable
Environment



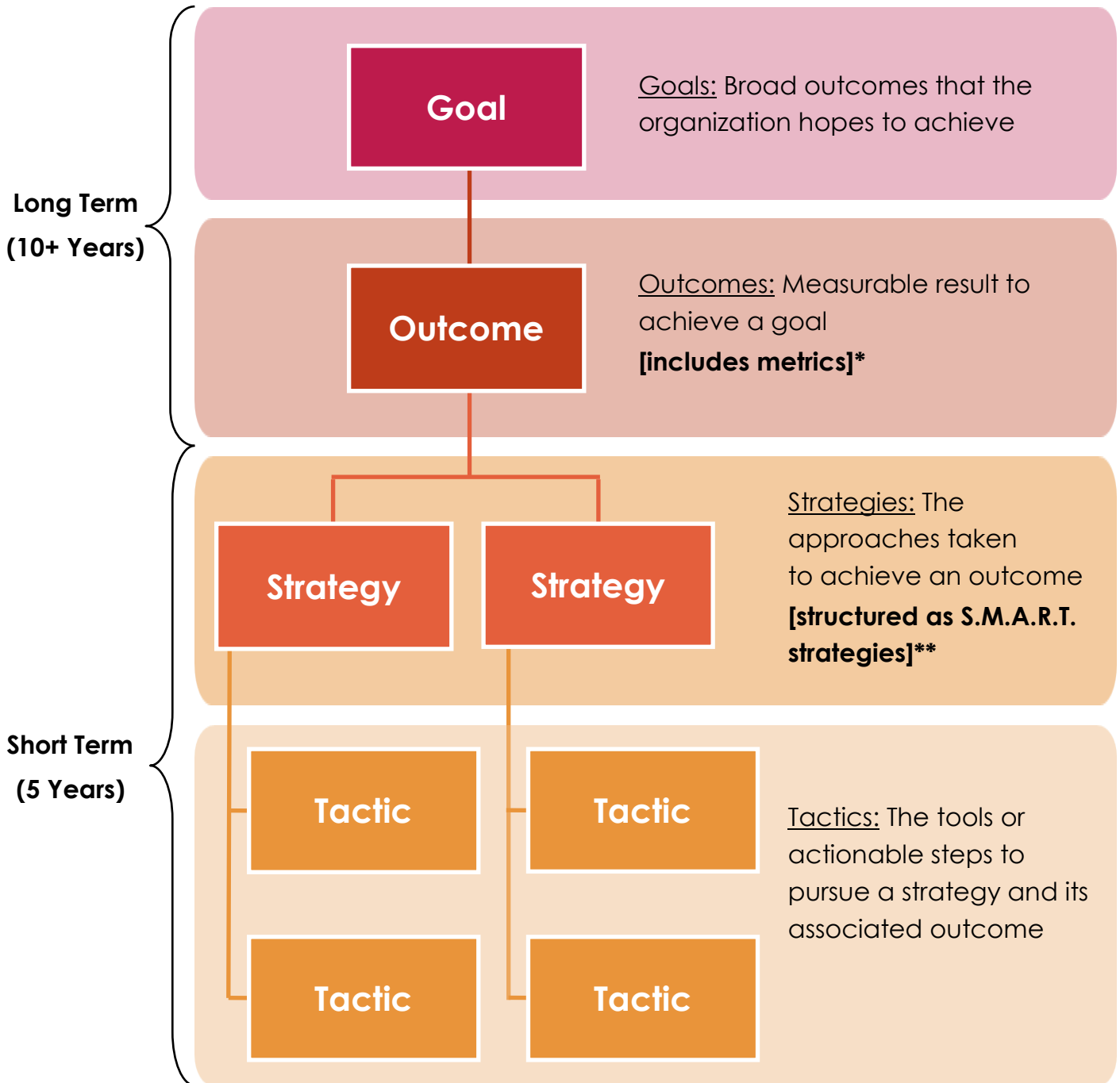
Flourishing
Agriculture



Robust
Economy

STRATEGIC PLAN FRAMEWORK

The terminology utilized for the Strategic Plan identifies clear outcomes, metrics and time-based strategies for each goal, in order to more effectively track progress and measure success.



* Standard of measurement

** Specific. Measureable. Attainable. Relevant. Time-Based.

2020-2025 STRATEGIC PLAN GOALS & OUTCOMES



Mission

Making a difference by enhancing the quality of life in our community

2020 ACCOMPLISHMENTS

THRIVING RESIDENTS



Support social, economic, and physical environments which promote good health and protect vulnerable populations so that community members and future generations have the opportunity to learn and grow to their full potential.

HEALTH EQUITY

OUTCOME

Reduce disparities in health outcomes through upstream prevention by addressing root cause social determinants of health (education, income, neighborhood, and housing).

KEY ACCOMPLISHMENT

- The HHS Community Health Branch, in collaboration with local healthcare partners, released the county's new Community Health Needs Assessment 2020-2023 at an event at the Yolo County Food Bank on February 18, 2020. The event was titled "Health In Action" and was intended to be a launching point for building a community leadership collaborative to address upstream health equity work across the county. Unfortunately, these efforts were put on hold due to the COVID-19 pandemic, but are still planned to move forward in 2021.

HOMELESSNESS

OUTCOME

Achieve "functional zero" in homelessness with a demonstrated reduction in people experiencing homelessness countywide.

[Functional zero is the point at which the number of individuals experiencing a housing crisis in our community is equal to or fewer than the number of permanent housing units available to them]

KEY ACCOMPLISHMENT

- On April 3, 2020, Yolo County was recognized by Governor Gavin Newsom for leading the way in providing non-congregate shelter for those experiencing homelessness during the pandemic through Yolo County's Project Roomkey (PRK). Yolo County's PRK has assisted approximately 533 homeless individuals with 49,244 nights of shelter, equaling an average stay of 92 nights per person between March 16, 2020 and November 17, 2020. PRK's objectives are to protect public health, isolate the medically vulnerable and lessen the demand on local shelters to allow for physical distancing.



Governor Gavin Newsom hosting a press conference in front of Yolo County Project Roomkey housing on April 3, 2020.



COVID-19 testing provided to individuals housed in the Project Roomkey program.

533 homeless individuals were provided 49,244 nights of shelter and 61 individuals transitioned to permanent housing.

While PRK was never intended to be a permanent housing solution, the program's increased stability and access to case management services has resulted in over 61 permanent housing transitions to date. Yolo County's PRK is a partnership between the Yolo County Health and Human Services Agency (HHSA); the cities of Davis, West Sacramento and Woodland; the Yolo County Public Defender's Office; four service providers; and nine motels. The County and cities are collaborating on longer term options and next steps to continue sustainable housing and services.

CHILDREN

OUTCOME

Reduce economic and educational disparities while building resiliency for vulnerable children, youth, and their families.

KEY ACCOMPLISHMENT

- The ongoing development of the K-12 School Partnerships will contribute significantly to the development of a countywide strategy to increase child/youth development and resiliency opportunities through partnerships with a variety of child-serving agencies including Resilient Yolo, local service providers and all of our local school districts.

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A significant accomplishment for the K-12 School Partnerships was the award of the competitive Mental Health Student Service Act (MHSSA) grant that will provide four million dollars of funding towards this project over four years. This funding, coupled with additional funding sources, will promote ongoing partnership between HHSA, the Yolo County Office of Education and the five school districts to ensure all school-age youth in Yolo County access to mental health services in a safe, comfortable environment through an improved school-based service delivery system. The MHSSA grant funding will be utilized to co-locate mental health professionals on school campuses to provide an array of mental health interventions that include prevention, early intervention, crisis management, and connection to resources.

K-12 SCHOOL PARTNERSHIPS



COUNTY WIDE

Serve four catchment areas in the county: Davis, West Sacramento, Woodland and Esparto/Winters



BLENDED FUNDING

Funded utilizing blended funding streams including: MHSA, EPSDT, LCAP and MHSOAC



TIERED SUPPORTS

Provide a continuum of prevention and intervention supports utilizing a proven team approach for an integrated, multi-tiered mental health service model



NAVIGATION

Assist with navigation and transition to community services and supports and/or more intensive, longer term services and supports

AGING

OUTCOME

Reduce economic and health disparities while building resiliency and supportive care for aging residents of Yolo County.

KEY ACCOMPLISHMENT

- The Yolo County Commission on Aging and Adult Services has been working with the IHSS Advisory Committee to establish free Go Kits for IHSS consumers to utilize during a public disaster. The IHSS Advisory Committee has identified items to include in the Go Kits. Partnership Health Plan also approved donation of \$1,000 to develop the Go Kits which is to be managed by the Yolo Healthy Aging Alliance.

BEHAVIORAL HEALTH

OUTCOME

Link adults with behavioral health conditions to the appropriate level of services.

KEY ACCOMPLISHMENT

- This year the County developed increased options for cross-system communication among criminal justice and behavioral health partners. HHSA began quarterly forensic multi-disciplinary team (FMDT) meetings with law enforcement, hospital, EMS, and community provider partners in 2019. Further, HHSA convened a Crisis Response Task Force made up of many of the FMDT attendees in early 2020 to help design a more effective mental health crisis response system for County residents from multiple stakeholders' viewpoint. To that end, beginning FY20-21, HHSA rolled out the Co-Responder Project with local law enforcement agencies, providing embedded HHSA Crisis Clinicians for Woodland PD, Davis PD, West Sacramento PD, and Yolo County Sheriff/Probation to responder to behavioral health service related and crisis calls in the field. This project is jointly funded by MHSA and each of the involved law enforcement agencies.

INFECTIOUS DISEASE

OUTCOME

Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.

KEY ACCOMPLISHMENT

- To address the increasing rates of syphilis, including congenital syphilis, the Health and Human Services Agency's Communicable Disease team purchased rapid syphilis test kits that can be used to screen for syphilis in 10 minutes. The team distributed test kits to multiple partners throughout the county and provided a virtual training session. The Communicable Disease team is planning to have their first outreach event using the rapid syphilis test kits in early 2021.

SAFE COMMUNITIES



Protect the public through cross-system collaborations that focus on prevention, utilize evidence based strategies for treatment and intervention, provide legal representation and ensure code enforcement of unsafe conditions.

DISASTER EMERGENCY PREPAREDNESS & RESILIENCY

OUTCOME

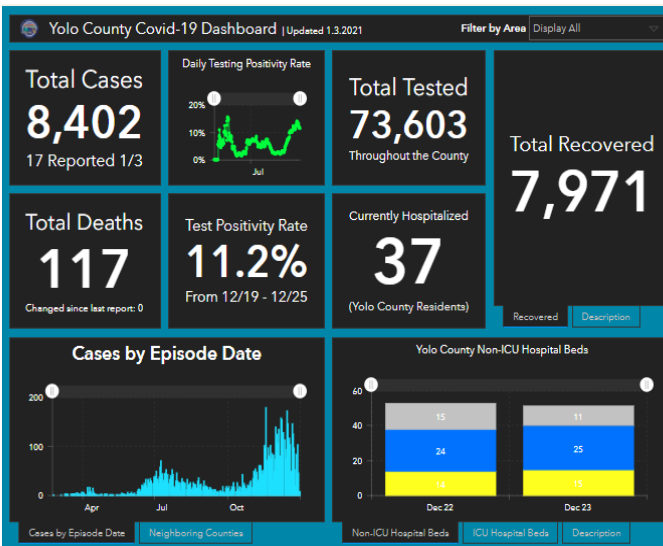
Increase disaster emergency preparedness and resiliency of the Yolo County community and organization.



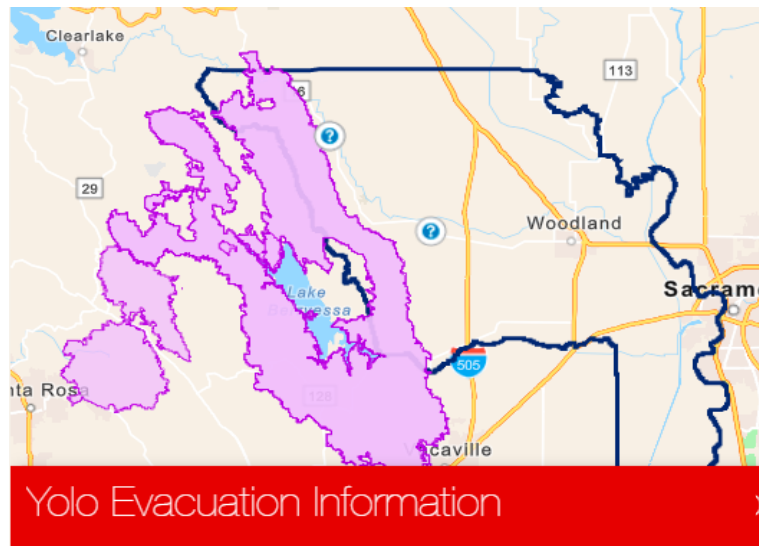
A COVID-19 Testing Site at the Davis Migrant Center. Yolo County hosted testing multiple times for the families at the migrant centers in Davis, Winters and Madison.

KEY ACCOMPLISHMENTS

- Yolo County oversaw two significant active response emergencies over the 2020 calendar year. Under the coordination of the Office of Emergency Services (OES), the County conducted COVID-19 pandemic response through the County COVID-19 Response Operation Center and battled the LNU Complex Fire. These responses utilized staff from all over the County and unprecedented partnerships with local cities and partner agencies to protect the health and safety of the public.
- Even with these response events, the County Office of Emergency Management was able to maintain some of its current planning and preparedness standards as well as add a few new ones. These activities included meetings with the Yolo County Aging Alliance, participating in outreach efforts for those impacted by the LNU Complex Fire, and conducting the annual test of the Mass Notification system with Placer and Sacramento Counties. The OES also implemented its fall EOC training schedule (10 classes offered in three weeks!) and allowed staff to train many more responders in EOC level 1 and level 2 operations, including some guests from out-of-state.
- The OES began its video training program taping the first five episodes, prior to shelter in place orders being issued, and two COVID-19 specific episodes for the Immunization Division and Landfill. The goal is to have video trainings for all Emergency Support Functions.



The Yolo County COVID-19 Dashboard updated daily with key indicators regarding COVID-19.



An evacuation GIS map of the LNU Complex Fire that was available to the public on the Yolo County website.

CRIMINAL JUSTICE

OUTCOME

Reduce criminal activity and recidivism.

KEY ACCOMPLISHMENTS

- In late 2018, Yolo County became the 8th county to partner with the California State Association of Counties in their Results First Initiative, which provides tools and training to select counties for evidence-based policymaking related to their criminal justice programming. Over the course of 2019 and 2020, a multidisciplinary team of staff members from Yolo County worked collaboratively to develop a recidivism study, program inventory, and cost-benefit analysis with the goal to improve public outcomes, reduce costs and increase accountability by ensuring that resources are directed toward effective and cost-beneficial programs. The report was presented to the Board of Supervisors and finalized on September 1, 2020.
- In 2015, Yolo County embarked on the Stepping Up Initiative, a nationwide effort to reduce the number of people with mental illnesses in jail. To complete this task, County staff developed the Sequential Intercept Map (SIM) in 2017 to illustrate what pathways individuals may take in Yolo County when they find themselves involved in the criminal justice system. This effort culminated in a SIM that was presented to the Board in May 2018. In October 2019, the Community Corrections Partnership (CCP) held a special workshop to revise and update the SIM. This effort culminated in a Board presentation on July 7, 2020, and a new 2020 SIM that represents newly identified gaps and completed efforts since the 2018 version.

OUTCOME

Enhance infrastructure and reduce flood risk in the unincorporated areas of Yolo County.

KEY ACCOMPLISHMENTS

- Contingent upon state and federal grant funding approvals, AT&T has committed to construct a new fiber optic connection to the Clarksburg Library to provide broadband connectivity. This is a significant step toward providing high speed internet to this one remaining branch library lacking needed internet connectivity.
- The County and FloodSafe Yolo 2.0/Yolo County Flood Control and Water Conservation District were able to complete and implement the Madison Flood Protection Improvement Plan (flood modeling and constructed projects). Staff will in evaluate effectiveness of the implemented projects during significant storm events the rest of this plan cycle. The FloodSafe Yolo 2.0 effort is also proceeding with a review of past drainage analyses completed in the Rolling Acres area of the County to help direct local flood mitigation efforts and to fund a hydraulic study to identify a potential flood mitigation project to benefit the Towns of Esparto and Madison, and the connecting stretch of State Route 16.
- The Friends of the 1893 Clarksburg Schoolhouse received state grant funding and have successfully relocated the historic Clarksburg Schoolhouse to its new and more visible location in Clarksburg where proponents plan on beginning restoration activities. County staff provided significant assistance to the Friends group including: the state funding application, the public contracting process, the permitting and CEQA process, and building capacity clarity.



Construction work underway as part of the Madison Flood Protection Improvement Plan.



Re-location of the 1893 Clarksburg Schoolhouse.

SUSTAINABLE ENVIRONMENT



Efficiently utilize natural resources to provide recreational opportunities and ensure availability for generations to come, protect and improve water quality and quantity, lower greenhouse gas emissions, and maximize the use of renewable energy.

QUALITY AND QUANTITY OF WATER

OUTCOME

Ensure a balanced water portfolio.

KEY ACCOMPLISHMENT

- The County's efforts to ensure water supply reliability are largely implemented through the Yolo Subbasin Groundwater Sustainability Agency (YGSA) which is a JPA consisting of over 20 local agencies, the Yocha Dehe Wintun Nation, the Yolo County Farm Bureau, and an environmental sustainability representative. Development of a Groundwater Sustainability Plan (GSP) is well underway. The YGSA received a \$1M grant from the State Department of Water Resources for the development of a GSP. Extensive hydrologic modeling has been completed as has a "Water Evaluation and Planning system" model. Groundwater Management Area workgroups were formed in summer 2020 and began meeting to evaluate sustainability criteria and thresholds in October 2020.

CLIMATE ACTION AND RESILIENCE

OUTCOME

Reduce Greenhouse Gas emissions.

KEY ACCOMPLISHMENT

- On September 29, 2020, the Yolo County Board of Supervisors approved a climate emergency resolution. The resolution directs the County to create a working advisory body to develop and implement a Sustainability Plan; include Sustainability, Greenhouse Gas and co-pollutant carbon-footprint and ecological impact statements for Board of Supervisor and Yolo County Commission agenda items; and transition the County to a carbon-negative footprint by 2030.

FLOURISHING AGRICULTURE



Facilitate a vibrant and resilient agricultural industry that concurrently preserves sufficient farmland to maintain local, state, and national food security in perpetuity.

AGRICULTURAL PRESERVATION

OUTCOME

Increase the preservation of agricultural land.

KEY ACCOMPLISHMENT

- County staff submitted a planning grant application to the California Department of Conservation's Sustainable Agricultural Lands Conservation (SALC) program. The intent of the analysis is to identify alternative areas for targeted acquisition of agricultural conservation easements that will allow Yolo County and the four incorporated cities to continue supporting each other in protecting and preserving agriculture and promoting compact urban development. The anticipated deliverable will be a study on current projected agricultural land conversion, the effect of farmland conversion on greenhouse gas emissions, and a mapping exercise to identify parcels most at risk for conversion. The resulting study will support the policies in the Agriculture and Economic Development Element of the 2030 Countywide General Plan that call for preserving agricultural lands using a variety of programs, including conservation easements, by complementing the County's participation in the Williamson Act program, in addition to other policies aimed at encouraging targeted acquisition of agricultural conservation easements on parcels most threatened by development.

OUTCOME

Increase stability and supports for agricultural workers and agricultural employers.



Yolo County's Agricultural Coordinator passing out COVID-19 information to agricultural workers.

KEY ACCOMPLISHMENT

- Over the past year, the Agricultural Coordination team has provided direct client case management and resource support to 89 individuals and their families. The team has also created partnerships with dozens of other agencies, Community Based Organizations and businesses to better serve Yolo Agricultural Workers and Employers.
- The Agricultural Coordination team conducted community outreach to hundreds of local residents at over a dozen events, including Mutual Housing Annual Resource Fair, Woodland Police Department's UNIDOS event, Durst Organics Employee Orientation, Puentes De Yolo Webinar, Dunnigan Community Outreach, Knight's Landing School Outreach, Woodland UNIDOS Youth Forum, Madison Yolo Delivers Hope Event, WUSD Youth Spanish Mental Health Workshop, Digital Outreach (in Spanish Text and email), and Media Outreach with Univision.
- The team conducted COVID-19 support directly with Yolo agricultural workers including distribution of 100's of PPE kits, virtual COVID safety training, conducting agricultural employer COVID investigations, rural COVID testing support, migrant center testing support and access to healthcare, food programs, employment and housing resources to agricultural workers impacted by COVID.



The Agricultural Coordination team passing out COVID-19 masks and informational resources to agricultural workers.



Collections of individually packaged masks and COVID-19 information for agricultural workers.

ROBUST ECONOMY



Promote a balanced economy that offers job opportunities and ample services for every resident as well as avenues for business growth and development.

RURAL COMMUNITY SUPPORT

OUTCOME

Expand rural community support.



Generators in Madison were purchased to ensure water/wastewater operations during power outages.

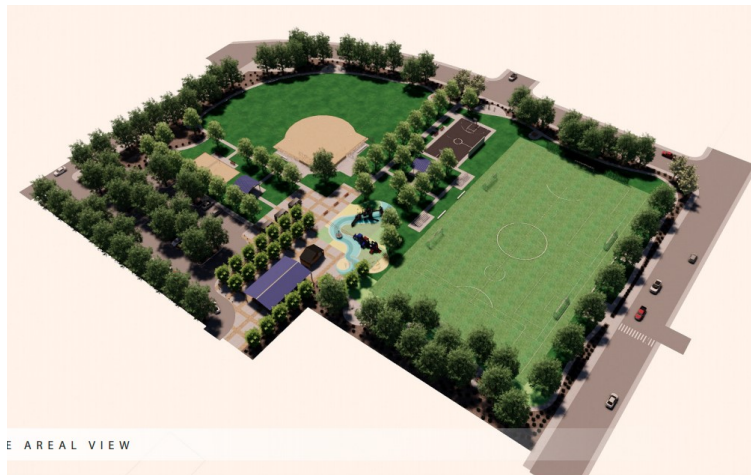
KEY ACCOMPLISHMENT

- The Rural Infrastructure Investment Plan was developed as a means to identify, assess, and categorize locally supported infrastructure needs. This report serves as a repository for rural community projects as the County explores various funding models and builds public/private/non-profit relationships to leverage investments and braid financial resources. This annual Plan was derived from many sources: LAFCOs's Municipal Service Reviews, Community Action Plans, revitalization studies, engineer's reports, documented deficiencies, interviews with local community members, and finally, from the results of the County's exhaustive community engagement surveys and meetings held during the development of the 2020 Strategic Plan. A comprehensive list of the County's accomplishments its first year of implementation of the Plan is provided in the Executive Summary of the Plan (pgs. 4-6). Selected accomplishments include:
 - * Comprehensive Master Plan for new community park in Knights Landing.
 - * Funding secured to evaluate development of promenade and walking trails along the Sacramento River in Knights Landing.



Pedestrian and traffic safety improvements at Poplar St. in Clarksburg.

- * Funding secured for new restroom facilities in Guinda.
- * Funding secured for permitting and construction of replacement low water bridge at CR 40.
- * Establishment of a Resident Deputy in the Capay Valley.
- * Pedestrian/traffic safety improvements in Clarksburg (Poplar St.), Esparto (SR 16), and Knights Landing (Rail Road St.).
- * Funding secured for generators for Madison and Cacheville CSDs to ensure water/wastewater operations remain operational during power outages.
- * Funding secured for Yolo Groundwater Sustainability Agency to develop Groundwater Sustainability Plan (groundwater management areas map attached). Groundwater management area workgroups have formed and outreach activities are underway.



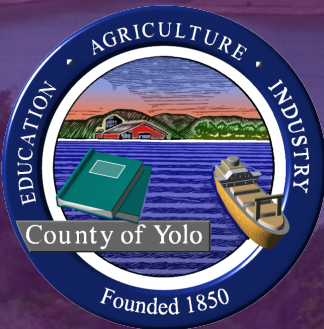
Renderings for the proposed community park in Knights Landing.

BUSINESS DEVELOPMENT ENTERPRISE

OUTCOME

Increase commercial development potential in the unincorporated areas.

- In January 2020, the Yolo County Board of Supervisors approved a grant with AgTech Innovation Alliance (AgStart) to serve as a portion of the non-Federal Matching Share contribution for an Economic Development Administration grant (EDA Grant). The funds are being used to purchase equipment, supplies, and to cover initial operating expenses for a new AgTech Wet-lab Incubator Facility in Woodland. This facility will serve as a new, shared-use innovation incubator to support innovators and startup companies in the fields of health, food and agriculture throughout the region.



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www.YoloCounty.org/2020-Strategic-Plan