# Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

- 1. the CoC Application,
- 2. the CoC Priority Listing, and

3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.

2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.

3. All information provided to ensure it is correct and current.

4. Responses provided by project applicants in their Project Applications.

5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

#### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

# 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
 - FY 2022 CoC Application Navigational Guide;
 - Section 3 Resources;

- PHA Crosswalk; and

- Frequently Asked Questions

1A-1. CoC Name and Number: CA-521 - Davis, Woodland/Yolo County CoC

1A-2. Collaborative Applicant Name: Yolo Community Care Continuum

1A-3. CoC Designation: CA

**1A-4. HMIS Lead:** Yolo County Health and Human Services Agency

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# 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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- Section 3 Resources;

- PHA Crosswalk; and

- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.
	In the chart below for the period from May 1, 2021 to April 30, 2022:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	No	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	No	No
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	No	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Trib Organizations)	al No	No	No
10.	Law Enforcement	Yes	No	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	No	No	No
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	No	No	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes
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17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	No	No	No
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	No	No
23.	State Domestic Violence Coalition	No	No	No
24.	State Sexual Assault Coalition	No	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	No	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)		•	
34.				
35.				

### By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

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As of March 2021, the CoC is a newly formed non-profit with a Board of Directors. The board is made up of 15 seats. Any person 18 years of age or older may be elected to serve as a Director. As per the HUD interim rule, Directors must be representative of relevant organizations and projects serving homeless subpopulations in Yolo County or have personally experienced homelessness as defined by the Housing and Urban Development Department. The CoC solicits new directors whenever there is an opening by sending out notices through their partner agency email distribution list. The email distribution list includes Stakeholders in the local homeless system and all materials are communicated electronically in PDF. Interested individuals apply and applications are reviewed by a subcommittee who brings a recommendation for vote by the Board.

CoC communications occur via email and all materials are communicated electronically in PDF. CoC meetings are held via Zoom which includes an option for live transcription. The CoC currently has a person with lived experience on the board of Directors and continues to actively seek input from those who have lived experiencing in homelessness. CoC members are encouraged to share CoC information with clients and to recruit leaders in the homeless community. The CoC also identifies individuals who testify in public meetings on issues of homelessness and conducts outreach to engage their participation in CoC meetings. The CoC has prioritized addressing inequities occurring within its continuum. To ensure there is representation from organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities), the CoC keeps an extensive email distribution list which include representatives from these organizations. The CoC regularly communicates upcoming meetings and sends invitations to all organizations.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.
	NOFO Section VII.B.1.a.(3)
	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

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The CoC is purposeful about engaging an array of opinions, using information collected from CoC members and partners to improve the homeless system: All General Meetings, Technical Subcommittee, Coordinated Entry Subcommittee, Performance and Monitoring Subcommittee, and Data Subcommittee meetings are open to the public with meeting details and agenda packets sent via email.

CoC holds quarterly provider meetings for attendees to introduce themselves, discuss new or evolving programs for the homeless, and identify system challenges. When issues are identified, they are placed on future meeting/subcommittee agendas to ensure continued discussion and resolution. In addition to the quarterly providers meetings, HPAC sends out a monthly newsletter containing pertinent information from providers that is useful to the entire

continuum.

In the past year, subcommittees educated and made recommendations to CoC on many issues to include: seeking grant funding; strengthening HMIS; homeless count; development and implementation of coordinated entry; revising the strategic plan; and updating governing documents. In Spring of this year, the CoC in coordination with the County conducted an extensive public input process to revise the homeless strategic plan. Through focus groups and interviews with those with lived experience, advocates, and service providers among the Yolo County Homeless system of care, the priorities for updating the plan were identified.

	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.
	NOFO Section VII.B.1.a.(4)
	Describe in the field below how your CoC notified the public:
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications-the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

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Notice of the CoC competition was shared with the public to ensure that potential applicants (including current and new) were aware. The Notice was sent to the CoC's full homeless partner email list on August 8, 2022 and posted on the County website on August 10, 2022. The Notice uses specific language to ensure that new project applications will be accepted through the bonus funding and/or the process of reallocation. The Notice does not prohibit proposals from non-CoC funded organizations and considers proposals from non-CoC Program funded organizations. The Notice outlines the two applicant eligibility requirements – an active Unique Entity Identifier and Registration in the System for Award Management.

The CoC Notice requires that all project applications be submitted by 30 days before the full application is due to HUD. An objective ranking panel (including three non-conflicted CoC members or affiliates) score projects based on program design, performance, and previous grant management. The process used comparable scoring criteria for renewal and new projects. If a renewal project is underperforming or unaligned with HUD priorities (as evidenced by a low

score), the ranking panel consider whether the reallocation of funds is necessary. Next, the CoC determine the amount of funding available for new projects (amount reallocated + bonus) and select the top scoring new project proposals until funds run out.

All materials are communicated electronically. All links and documents on the CoC website which has accessibility menu and are in a voice-command optimized format. The meetings are held via Zoom which includes an option for live transcription.

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# 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
		-
	In the chart below:	]
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	

### 2. select Nonexistentif the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	No
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	No
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

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### 1C-2. CoC Consultation with ESG Program Recipients.

NOFO Section VII.B.1.b.

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

#### (limit 2,500 characters)

Several HPAC member agencies receive ESG and ESG-CV funding as Program Recipients. The CoC has a significant role in planning for the local ESG process, selecting ESG and ESG-CV recipients and evaluating ESG and ESG-CV program

recipients throughout the year. Similar to the CoC funding competition, the CoC hosts a local competition to select its recommended recipients for ESG funding, which are then forwarded to the State for a final decision. The CoC also hosts a local competition to award ESG-CV funds to subgrantees.

The CoC initiates its local ESG and ESG-CV competitions through the public releases of Notices of Local Funding. The CoC requires that all ESG project applications be submitted approximately one month before the full application is due to the State. An objective ranking panel (including 5-10 non conflicted CoC members or affiliates) scores projects for each funding source based on applicant experience, program design, need for funds, impact and effectiveness and cost

efficiency.

All ESG and ESG-CV projects enter data in HMIS, and the CoC conducts activities to review and monitor projects throughout the year. Data quality and performance data for projects is reviewed at the CoC's quarterly Data Subcommittee meetings, and the Subcommittee makes recommendations on how recipients can address challenges as needed. Additionally, project performance data is a critical part of the scoring and selection process in the local funding competition.

Representatives from each of the local Consolidated Plan jurisdictions actively participate in the CoC and receive homeless related data and updates regularly via the CoC mailing list and in person at CoC meetings. The County of Yolo maintains a website including Point-in-Time Count and Housing Inventory Count reports. vear-end reports on activities related to homelessness, and local resource lists that is utilized by organizations throughout the CoC as a data resource.

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18.

1C-3.

Ensuring Families are not Separated.

#### NOFO Section VII.B.1.c.

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	No
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts. NOFO Section VII.B.1.d.

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	No
3.	Local Education Agency (LEA)	No
4.	School Districts	Yes

 1C-4a.
 Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.

 NOFO Section VII.B.1.d.

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

#### (limit 2,500 characters)

The CoC's partner agencies (e.g., Yolo County) collaborate with and hold formal MOUs/contracts with youth education providers, the local office of education, and local school districts. These partnerships are formalized through an executed agreement that outline services provided such as mental health services, behavioral health services to district students, transportation procedures for foster care youth enrolled in local educational agencies.

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# 1C-4b. Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services. NOFO Section VII.B.1.d.

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

#### (limit 2,500 characters)

The CoC has not yet adopted written policies and procedures to inform individuals and families who become homeless of their eligibility for educational services. The steps the CoC will take to formalize this policy and procedure is assigning the technical subcommittee to create the policy and procedures and adding the topic as an agenda item of a regularly scheduled meeting.

#### 1C-4c. Written/Formal Agreements or Partnerships with Early Childhood Services Providers.

NOFO Section VII.B.1.d.

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		·
10.			

1C-5.	Addressing Needs of Domestic Violence, Da Survivors–Collaborating with Victim Service F	ting Violence, Sexual Assault, and Sta Providers.	lking
	NOFO Section VII.B.1.e.		
	Describe in the field below how your CoC reg provide housing and services to survivors of c and stalking to:	ularly collaborates with organizations v lomestic violence, dating violence, sex	who help xual assault,
1.	update CoC-wide policies; and		
2.	ensure all housing and services provided in the needs of survivors.	e CoC are trauma-informed and can r	neet the
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Empower Yolo provides direct services to victims of domestic violence, dating violence, sexual assault, stalking and human trafficking and is a voting member of HPAC. In keeping in line, it's approach of providing trauma-informed care Empower Yolo accepts referrals 24 hours a day. The agency's supportive services such as advocacy, counseling, and support group are available for every participant, but housing, or any other service, is not contingent on participation in these services.

HPAC includes the process serving and referring Victims of Domestic Violence, Dating Violence, Human Trafficking, Sexual Assault, and Staking in its Policies and Procedure manual which is regularly reviewed by the board and staff.

# 1C-5a. Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors. NOFO Section VII.B.1.e.

Describe in the field below how your CoC coordinates to provide training for:
project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

#### (limit 2,500 characters)

Empower Yolo provides direct services to victims of domestic violence, dating violence, sexual assault, stalking and human trafficking and is a voting member of HPAC. In keeping in line, it's approach of providing trauma-informed care Empower Yolo accepts referrals 24 hours a day. The agency's supportive services such as advocacy, counseling, and support group are available for every participant, but housing, or any other service, is not contingent on participation in these services.

HPAC includes the process serving and referring Victims of Domestic Violence, Dating Violence, Human Trafficking, Sexual Assault, and Staking in its Policies and Procedure manual which is regularly reviewed by the board and staff.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.
	NOFO Section VII.B.1.e.
	Describe in the field below:
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

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Empower Yolo, the CoC's only victim services provider collects data on local domestic violence in a database

comparable to HMIS. Empower Yolo shares the aggregate data for use in community needs assessments and strategic planning. Empower Yolo also participates in the annual PIT and HIC count. In addition, the annual PIT count includes a demographic survey that is completed for each homeless individual or family. This survey includes questions related to domestic violence. In 2022, the survey collected both information related to whether an individual had ever been a victim of domestic violence, and whether the individual was currently homeless because they were fleeing domestic violence. This information is useful to the CoC because it shows the extent of the effects of DV on the homeless population, including those who do not seek services from Empower Yolo.

and Stalking Survivo	rgency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, s.	
NOFO Section VII.B.	1.e.	

	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:
1.	the emergency transfer plan policies and procedures; and
2.	the process for individuals and families to request an emergency transfer.

#### (limit 2,500 characters)

In accordance with the Violence Against Women Act (VAWA), CoC-funded and ESG-funded projects allow tenants who are victims of domestic violence, dating violence, sexual assault, or stalking to request an emergency transfer from the tenant's current unit to another unit. This plan is included in the HPAC policies and procedures.

CoC-funded and ESG-funded projects must provide that the Notice of Occupancy Rights and the Certification Form to tenants any time a household or individual is:

- Accepted into the housing program;
- Denied entry to the housing program;
- Receives an eviction notice; and/or
- Notified their assistance is being terminated

The Notice of Occupancy Rights and Certification Form will be made available on the HPAC website for ease of access.

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	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

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Empower Yolo (EY), as the only victim service provider in the CoC, offers training to the CoC and partner agencies on working with survivors, including best practices, safety planning, and available resources. Empower Yolo also provides direct training for providers upon request. Legal Services of Northern California (LSNC) in conjunction with Yolo County Housing (local public housing authority) facilitates an annual Fair Housing Conference attended by approximately 100 landlords, property owners, and CoC agencies. Landlord responsibilities and tenant rights under VAWA are covered every year at the conference. Most recently, EY and LSNC have partnered to offer a Renter's Academy with the purpose of informing renters and service providers of the legal rights that tenants have in various rental situations, including sessions on domestic violence.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC's coordinated entry includes:
1.	safety protocols,
2.	planning protocols, and
3.	confidentiality protocols.

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The CoC has adopted a Domestic Violence Transfer Plan in accordance with the Violence Against Women Act (VAWA). Not only does the transfer plan allow CoC-funded and ESG-funded permanent housing project participants to transfer to safer housing, but also guides prioritization for services through Coordinated Entry. When there are no units available that a participant can safely move into, the participant and their household are prioritized for housing through the Coordinated Entry process. In addition, the local legal services agency offers support to individuals facing unfounded evictions due to damage or violence caused by the survivor's abuser. The CoC DV Emergency Transfer plan is easily accessible on the CoC website including resources to assist providers and landlords to stay compliant with VAWA.

As the only victim service provider in the CoC, Empower Yolo (EY) works with the CoC to ensure that survivors have a range of safe housing options (including CoC, ESG, DOJ, and HHS programs) through the following process:

1) EY conducts a VI-SPDAT on each survivor. EY records confidential client information in an independent database comparable to HMIS, to protect confidentiality. EY then inputs the VI-SPDAT information into HMIS under a pseudonym with no client identifying information. This ensures that the DV survivor has full participation in the Coordinated Entry system without their confidentiality being compromised. When housing becomes available, EY consults with the survivor regarding safety issues and helps them develop a safety plan.

2) The CoC's Coordinated Entry system protects client choice and uses victim centered practices. Survivors are offered any available housing they are eligible for but may choose not to pursue an available housing option, in which case their prioritization level is maintained in coordinated entry until a better option becomes available.

Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	
	Describe in the field below:	7
	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;	

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participants no longer needing intensive supportive services, e.g., Moving On?

No

	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

#### (limit 2,500 characters)

Yolo County Housing

The CoC updated its policies and procedures in July 2018. Included in the policies are non-discriminatory provisions in compliance with federal nondiscrimination policies in civil rights laws, including but not limited to the Fair Housing Act, the Americans with Disabilities Act, and those pertaining to immigration status and gender identity. Furthermore, the CoC adopted a policy on Diversion and Racial Equity on May 26, 2021. Stakeholders participated in the development of this policy with recommendations presented to the CoC Board and plan to provide updates regularly. In addition, HPAC expects that all CoC and ESG funded agencies complete the following:

-Develop written policies and procedures ensuring compliance with the policy -Update staff, volunteer, and contractor trainings to comply with the written policies and procedures

-Educate clients on the agency's/project's commitment to comply with the nondiscriminatory policies

-Make the agency's/project's policies and procedures readily available to the clients

In its signed agreements, HPAC includes contract provisions that require providers (contractors) to abide by all federal anti-discrimination policies. As part of the contract monitoring policy and procedures adopted by the CoC on September 28, 2022, the Performance and Monitoring Subcommittee with monitor compliance with contract provisions that require providers to abide by the federal anti-discrimination policy.

	1C-7.	Public Housing Agenc Preference-Moving O	ies within Your CoC's Geographic Area–New Admi n Strategy.	issions-General/Limited	
		NOFO Section VII.B.1	.g.		
					7
		You must upload the F 4B. Attachments Scree	PHA Homeless Preference\PHA Moving On Prefere en.	ence attachment(s) to the	1
		CoC-PHA Crosswalk F	e chart below for the two largest PHAs highlighted Report or the two PHAs your CoC has a working re CoC's geographic area, provide information on the	lationship with-if there is	
_					
	Public Housing Ag	ency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program

homelessness at entry

22% No

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1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.
	NOFO Section VII.B.1.g.
	Describe in the field below:
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference–if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

While there is not a homeless admission preference in their written policies, Yolo's PHA accepts referrals for highly vulnerable individuals and families experiencing homelessness from local government entities, that cite such persons for living in uninhabitable conditions. Displaced due to governmental action, these persons receive admission preference for the PHA's HCV program. In addition, the CoC is in the early stages of working with its PHA to institute a "moving up" strategy for all PSH units. Consistent with HUD guidance, the CoC and PHA are devising ways to encourage persons who no longer need supportive services to "move up" and transition to communitybased housing. Another forthcoming initiative is for the CoC to assist the PHA in reviewing its admission policies. The purpose of the review is to ensure the scope is as low barrier as possible, while still maintaining compliance with statutorily mandated provisions.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	No
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	No
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	
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1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
	Program Funding Source
Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
NOFO Section VII.B.1.g.	

1	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
---	--	-----

1C-7e.1. List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
Not Scored–For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	
PHA		
Yolo County Housing		

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# 1C-7e.1. List of PHAs with MOUs

Name of PHA: Yolo County Housing

1 12022 COC Application 1 age 19 03/20/2022
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# 1D. Coordination and Engagement Cont'd

1D-1. Discharge Planning Coordination.

NOFO Section VII.B.1.h.

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2. Housing First-Lowering Barriers to Entry.	
NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	4
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	4
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.
	NOFO Section VII.B.1.i.
	Describe in the field below:
1.	how your CoC evaluates every recipient-that checks Housing First on their Project Application-to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

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As per the CoC's Coordinated Entry Policies and Procedures, all CoC and ESG providers are expected to adopt a Housing First approach that continually lowers the barriers to entry for prospective clients, and that avoids screening out clients based on real or perceived barriers to success. A provider that repeatedly rejects referrals of high-needs clients based on an inability to safely accommodate those clients must attempt to improve its capacity to serve high needs clients. HPAC will provide training and technical assistance on this topic upon request. HPAC's Project Selection Committee is encouraged to reallocate the funding of low-capacity providers that cannot or will not make diligent efforts to improve their capacity to serve high-needs clients.

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

#### (limit 2,500 characters)

The CoC has street outreach teams working in the public and private sectors that cover 100% of the CoC, including the four cities and unincorporated areas. Outreach is a multi-disciplinary effort that includes homeless outreach workers, police officers, animal services,

mainstream benefits staff and clinicians. Outreach teams focus on relationship building, assessing vulnerability, enrollment in coordinated entry and linkage to services. Each jurisdiction has at least one full time dedicated outreach worker, which means that outreach is occurring throughout the CoC's geographic area on a daily basis. Additionally, multi-disciplinary teams conduct joint outreach to unsheltered individuals in each jurisdiction at least weekly. Outreach teams utilize multiple engagement strategies that are tailored to individuals who are unlikely to request assistance. These strategies include using multi-disciplinary teams with expertise in trauma informed practices; law enforcement identification of encampments; conducting intensive outreach that involves multiple visits per week for as long as needed; offering mobile health services; and employing outreach workers who speak Spanish and Russian.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	
	Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:	

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		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	No	No
3.	Engaged/educated local business leaders	No	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing-RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.I.	

	2021	2022
Enter the total number of RRH beds available to serve all populations as reported in the HIC-only enter bed data for projects that have an inventory type of "Current."	283	335

1D-6.	Mainstream Benefits-CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

		CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF-Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.
	NOFO Section VII.B.1.m
	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and

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3. works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

#### (limit 2,500 characters)

The CoC coordinates closely with the primary provider of mainstream benefits (the Yolo County Health and Human Services Agency (HHSA)) to ensure that homeless individuals have access to all mainstream benefits. HHSA provides routine training and educational materials for the CoC regarding mainstream benefit. Benefits staff attend CoC meetings to provide updates regarding changes to mainstream benefits programs and send regular updates to the CoC email distribution list. HHSA disseminates mainstream benefit information by posting on HHSA's website, social media posts, the CoC's main mailing list, and participating in local service fairs. The HHSA is a voting member of the CoC board and regularly attends CoC meetings, providing updates and benefits literature. HHSA provides mainstream benefits in community-based settings to improve access, including sending Benefits staff to local provider sites, conducting outreach at the local university, and participating in street outreach efforts with local homeless outreach workers. Healthcare organizations participate in the CoC meetings. Benefits staff also participate in these meetings to address any health insurance enrollment issues and ensure that service providers are aware of the full scope of benefits available to Medicaid beneficiaries. In 2019, the CoC facilitated a healthcare services coordination meeting with hospital/health center leadership and homeless services providers. HHSA's homeless services team also works closely with healthcare providers and receives referrals to offer case management, assist individuals with benefits applications and link to available services. HHSA is the lead organization responsible for ensuring access to mainstream benefits for homeless persons.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

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In March of 2020, at the start of the COVID-19 pandemic, the CoC in partnership with partner agencies and led by Yolo County Health and Human Services, quickly created and implemented Project Roomkey (PRK) – a countywide collaboration aimed to mitigate transmission among those experiencing homelessness within the CoC. PRK moved individuals from unsheltered situations into non-congregate emergency shelters, i.e., hotel rooms. Services to reduce the spread of COVID-19 were rapidly implemented including food delivery, laundry services, case management services, mobile medical services, COVID-19 testing. This allowed those staying in the rooms to adhere to the State's stay-at-home orders in place at that time. Both provider and those being served followed CDC, State, local, and provider guidelines such as wearing masks, gloves, and disinfecting as needed.

In addition to the PRK program, the CoC managed ESG-CV funding that provided non-congregate shelter for up to 40 individuals in apartments. This program is still in existence serving approximately 20 individuals.

The PRK program continues today, though in a smaller capacity. Currently only one motel in the CoC operates under PRK with additional rooms throughout the CoC being occupied on a case-by-case basis. The City of West Sacramento, that has a seat on the CoC board, has taken advantage of Project Homekey (PHK) and purchased a hotel for the use as a non-congregate shelter and is in the process of purchasing a second motel. In addition to funding the PRK and PHK, the CoC has also funded several permanent supportive housing projects that became operational this year or will be operational within the next several months.

ID-8.	Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

#### (limit 2,500 characters)

The collaboration of partner organizations during the COVID-19 pandemic was instrumental in addressing the COVID-19 public health emergency and demonstrated the capabilities of the CoC and its affiliates (including our local public health agency) when successfully working together for a common goal. By creating a plan that outlines tasks and duties and sharing it with relevant parties and by using tools to simplify communications and data collection (i.e. Smartsheets, Microsoft Teams, Zoom), the CoC partners have established a set of core practices that can be utilized in future public health emergencies and infectious disease outbreaks. This goal was accomplished by creating a space for open lines of communication in the form of regularly scheduled meetings for providers responding to COVID-19 and email updates for all CoC partner agencies. The lessons learned and connection made in this pandemic not only prepare the CoC for future public health emergencies but have already been applied to the ramping up of services in response to COVID-19 surges during this pandemic.

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ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.
	NOFO Section VII.B.1.o.
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:
1.	sharing information related to public health measures and homelessness, and
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

The CoC's partner agencies, including the local public health agency integrated within the Yolo County Health & Human Services (HHSA), were an instrumental part of the County's response to the COVID-19 pandemic and continue to be significantly involved in creating and implementing safety measures to decrease the spread of COVID-19. In March of 2020, at the start of the COVID-19 pandemic, the CoC in partnership with partner agencies and led by Yolo County Health and Human Services (who has a voting representative on the CoC Board of Directors), quickly created and implemented Project Roomkey (PRK) a countywide collaboration aimed to mitigate transmission among those experiencing homelessness within the CoC. PRK successfully moved individuals from unsheltered situations into non-congregate emergency shelters, i.e., hotel rooms. CoC agencies provided services to reduce the spread of COVID-19 by rapidly implemented including food delivery, laundry services, case management services, mobile medical services, and COVID-19 testing. This allowed those staying in the rooms to adhere to the State's stay-at-home orders in place at that time. Both provider and those being served followed to CDC, State, local, and provider guidelines such as wearing masks, gloves, and disinfecting as needed. Having an open line of communication from the CoC to all street outreach providers and shelter and housing providers was key to ensure they were equipped to prevent or limit infectious disease outbreaks among program participants. HHSA would disseminate information via the CoC's affiliate distribution list of more than 150 provider contacts.

1D-9.	Centralized or Coordinated Entry System-Assessment Process.
	NOFO Section VII.B.1.p.
	Describe in the field below how your CoC's coordinated entry system:
1.	covers 100 percent of your CoC's geographic area;
2.	uses a standardized assessment process; and
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

The Yolo County Coordinated Entry system covers the entire CoC geographic area. Each major city has programs that provide shelter, mainstream services, and outreach for individuals living homeless. Also, each of the three major cities now has a special partnership with the city police departments or central administration that embeds homeless outreach and housing navigators either with the local police or other city staff to address unsheltered homelessness. These partnerships have allowed individuals living homeless to receive outreach and services while also training local law enforcement on best practices for engaging with and helping individuals living in unsheltered homelessness. Apart from homeless services being offered in the major cities, Yolo County also has a large number of rural areas in which outreach teams operate. Every individual contacted has equal opportunity to engage in the Coordinated Entry Process. These practices ensure that those who are least likely to seek services receive special outreach and services. The CoC's Coordinated Entry Policies and Procedures ensures that when outreach workers encounter an individual during street outreach, the worker will complete a VISPDAT (vulnerability standardize assessment), if possible, or arrange for a VI-SPDAT to be completed within 30 days or when adequate rapport is established. Furthermore, to ensure that the individual is added to the community queue as quickly as possible, the policies require that should a VI-SPDAT not be completed by live data entry, the VISPDAT shall be entered in HMIS within three days of a completed assessment COVID-19 updates, e.g. safety protocols, state and local mandates, outbreaks, testing information, and vaccine implementation were communicated electronically and via virtually held CoC meetings. Attachments in emails were sent as PDFs and links to source data was also provided when available.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

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At the onset of the COVID-19 pandemic, CoC partner agencies worked to rapidly house unsheltered individuals into non-congregate shelter via Project Roomkey (PRK) - a countywide collaboration aimed to mitigate transmission among those experiencing homelessness by providing shelter in non-congregate hotel rooms. Initially, this program was open to unsheltered individual experiencing homelessness. Once safely provided shelter and services, case managers were able to provide assessments and refer clients to the community queue as part of the coordinated entry process. Having clients centrally located at hotels in each jurisdiction has allowed CoC partner agencies to increase the number of individuals assessed and on the coordinated entry queue.

1D-10.	Promoting Racial Equity in Homelessness–Conducing Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/01/2022

1D-10a.	Process for Analyzing Racial Disparities–Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	
	Describe in the field below:	
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

#### (limit 2,500 characters)

The CoC has kept racial/ethnic equity discussions at the forefront of the both the Data and Technical Subcommittees. Both committees have reviewed racial disparity analysis tool through Homeless Data Integration System offered by the California Department of Business, Consumer Services and Housing Agency which utilizes data entered to the CoC's Homeless Management Information System. This data shows racial/ethnic disparities in both the American Indian/Alaska Native population and the Black/African American population.

During the data review for a recent State grant program, the CoC learned that the number of African Americans in the homeless system outweighs its percentage in the general population. HPAC identified goals and strategies to address this disparity.

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1D-10b. Strategies to Address Racial Disparities.

NOFO Section VII.B.1.q.

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

		1
1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	No
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	No
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	No
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	No
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

 1D-10c.
 Actions Taken to Address Known Disparities.

 NOFO Section VII.B.1.q.

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

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The CoC updated its policies and procedures in July 2018. Included in the policy manual are non-discriminatory provisions in compliance with federal nondiscrimination policies in civil rights laws, including but not limited to the Fair Housing Act, the Americans with Disabilities Act, and those pertaining to immigration status and gender identity. Specifically, a recent data review found that disparities in services to African American people and those over the age of 65 are over-represented in the shelter system and under-represented in permanent housing placements. Efforts are underway to provide outreach services to these populations, assist them with case management and other support services to prevent eviction or to provide rapid rehousing services to shorten the length of time of homelessness. The CoC has identified specific targets to reach over the next two years. In addition, HPAC expects that all CoC and ESG funded agencies complete the following:

-Develop written policies and procedures ensuring compliance with the policy -Update staff, volunteer, and contractor trainings to comply with the written policies and procedures

-Educate clients on the agency's/project's commitment to comply with the nondiscriminatory policies

-Make the agency's/project's policies and procedures readily available to the clients

Furthermore, HPAC adopted a Policy on Diversion and Racial Equity in May 2021. Stakeholders participated in the development of this policy with recommendations presented to the CoC Board and plan to provide updates regularly. This policy recognizes that systemic racism exists in large part due to historical, perpetuated biases that create inequity within our community. HPAC further recognizes that without intentional intervention, inequitable outcomes linked to race, socioeconomic status and other identities will persist, including within the homelessness response system. The CoC therefore endeavors to understand and address the landscape of racial inequities in its policies and procedures, dissemination of information, and distribution of homeless resources to inform an intentional, continual plan that addresses such inequities in Yolo County. The mission of the Diversion and Racial Equity policy is to engage with issues of racial equity intentionally and meaningfully in the homelessness response system to create positive, transformational change across Yolo County. This includes working towards equitable access to CoC services.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

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In May 2021, HPAC adopted a race equity vision and mission statement with the aim to intentionally and meaningfully engage with issues of racial equity in the homelessness response system to create positive, transformational change across the CoC. The CoC will focus on individual, institutional, and societal measures to address inequities in the CoC.

-Individual: All CoC staff and members of community partners share individual responsibility in achieving racial equity in the homeless response system. In addition to attending training offered by HPAC, individuals are responsible for seeking to understand their own conscious and unconscious biases and incorporating behavioral changes that support the goal of equity.

- Institutional: The CoC will develop a Racial Equity Action Plan to advance the equity initiative within and across the CoC. All items in the Racial Equity Action Plan will undergo a vetting process through the HPAC Board.

- Societal: The CoC will continue to evaluate its progress in addressing inequities in homelessness and housing programs, as well as implications for the wider community.

The CoC has outline the following strategies to eliminate disparities in homeless assistance:

1.Understand who is Unhoused

2.Examine Process and Tool for Coordinated Entry/Assessment and Priorities 3.Focus on homeless prevention–reducing the number of Blacks, African Americans, and Africans and native Americans who become homeless for the first time

4. Increase the number of Blacks and native Americans exiting homelessness into Permanent Supportive Housing

5.Reduce the length of time Blacks, African Americans, Africans and native Americans remain homeless

6.Reduce the number of Blacks, African Americans, and Africans and native Americans who return to homelessness after exiting homelessness to permanent housing

7.Increasing successful placements from street outreach

# 1D-11. Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts. NOFO Section VII.B.1.r.

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

#### (limit 2,500 characters)

CoC outreach to efforts to engage those with lived experience of homelessness in leadership roles and decision-making processes occur via email to an extensive email distribution list which include representatives from partner organizations and stakeholders. The CoC currently reserves a seat for a person with lived experience on the board of Directors and continues to actively seek input with those who have lived experiencing in homelessness to serve on the CoC subcommittees. CoC members are encouraged to share CoC information with clients and to recruit leaders in the homeless community. The CoC also identifies individuals who testify in public meetings on issues of homelessness and conducts outreach to engage their participation in CoC meetings.

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#### 1D-11a. Active CoC Participation of Individuals with Lived Experience of Homelessness.

#### NOFO Section VII.B.1.r.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	38	38
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	1	1
3.	Participate on CoC committees, subcommittees, or workgroups.	2	1
4.	Included in the decisionmaking processes related to addressing homelessness.	1	1
5.	Included in the development or revision of your CoC's local competition rating factors.	1	1

 1D-11b.
 Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.

 NOFO Section VII.B.1.r.

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

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Yolo County Health and Human Services, a CoC partner agency who holds a seat on the CoC board of directors has a robust employment opportunity program, YoloWorks, that provides employment assistance to anyone within the CoC. HHSA partners with the Yolo County Workforce Innovation Board, education or community-based providers, and local employers to host career fairs. Last year, due to the pandemic the career fairs were held virtually, but this year in-person career fairs were re-implemented. The career fair platform allows job seekers to connect with local employers with immediate openings in manufacturing, sales, government, warehouse, nonprofit, transportation, healthcare, trades, agriculture, retail, distribution and construction plus the ability to visit with career/training schools. To promote these opportunities, the CoC distributes notification to its extensive email list, makes announcements during meetings.

Another CoC provider partner is Downtown Streets Team. Downtown Streets Team (DST) is a volunteer work-experience program that employs individuals as Team Members to beautify the community. DST provides homeless and lowincome men and women with the resources they need to rebuild their lives. Team Members are held accountable and trusted to complete tasks, show up on time, and work well with others. Those who show dedication and leadership skills can rise up to become Team Leads, then Managers, and supervise others with little or no supervision from staff. In return, Team Members receive a noncash stipend to help cover their basic needs, while taking advantage of the program's case management and employment services to find housing and a job. The program's ultimate goal is to transition Team Members into employment because having a job restores hope and opens the door to other opportunities. Our model is structured to be a one-year transitional program into permanent housing and employment.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.
	NOFO Section VII.B.1.r.
	Describe in the field below how your CoC:
1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness

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To gather feedback from people the CoC reserves one seat on the board of directors for an individual with lived experience. The CoC has also recruited people with lived experience of homelessness to serve on its subcommittees. Information is gathered regularly from people experiencing homelessness during the point-in-time (PIT) count. In addition to the HUD required data, the CoC gathers additional information such as health status and barriers to housing. For the 2022 PIT count, the CoC also gathered information regarding racial inequities faced by those experiencing homelessness. Additionally, the CoC collaborated with the Yolo County Health and Human Services to review and update the Yolo County Plan to Address Homelessness. When determining the priorities outlined in the plan, consumer focus groups were conducted specifically with people experiencing homelessness. People with lived experience were also recruited to serve on the workgroup that is tasked with creating and outlining actionable steps that will meet the goals of the plan.

1D-12. Increasing Affordable Housing Supply.
NOFO Section VII.B.1.t.
Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:
1. reforming zoning and land use policies to permit more housing development; and
2. reducing regulatory barriers to housing development.

#### (limit 2,500 characters)

The chair of the CoC board of directors also holds a seat on the Yolo County Commission to Address Homelessness. The commission, comprised of elected officials and the CoC chair, works collaboratively with local governments, stakeholders and organizations to achieve its mission of functional homelessness in Yolo County. During the monthly meetings discussions have occurred regarding jurisdictional progress on housing development in each city within the CoC.

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### 1E. Project Capacity, Review, and Ranking-Local **Čompetition**

HUD publishes resources on the HUD gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
   FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline-Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

		Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	08/10/2022
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Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required 1E-2. attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below. NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.

> You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen. Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	No
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

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1E-2a. Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.

NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen. Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	75
2.	How many renewal projects did your CoC submit?	3
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	1E-2b. Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

	Describe in the field below:
1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

#### (limit 2,500 characters)

During the review and ranking process, raters reviewed the Annual Performance Report (APR) from the Homeless Management Information System (HMIS) to analyze data regarding each project that has successfully housed program participants in permanent housing and the time it takes to move people to permanent housing. The Yolo CoC considers the extent to which a project serves individuals who are highly vulnerable as a part of its objective ranking process for CoC project selection. The CoC scoring process considered several vulnerabilities,

including: Chronic homelessness; Veteran status; History of victimization or abuse; History of mental illness or substance use; Criminal history; Status as an unaccompanied minor or transition-aged youth. The CoC allocated five points out

of 75 (6.7% of total) towards serving priority and vulnerable populations in its objective ranking process. Rankers are provided with APR HMIS data (or comparable database for victim service providers), and asked to consider how well the project served individuals with the vulnerabilities listed above, as well as the plan for outreach and engagement with these populations. Rankers are instructed to score using the following metric: 5 pts- Excellent; 4 pts- Strong; 3 pts- Fair; 2 pts- Needs Work; 1 pts- Poor; 0 pts- Terrible.

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1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
	how your CoC obtained input and included persons of different races, particularly those over- represented in the local homelessness population;	
	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

The rating factors used to review project applications were reviewed during a meeting held by the CoC's technical subcommittee. This is a publicly held meeting in which invitations are sent out via the CoC's extensive email distribution list. Individuals with lived experience and persons of different races are included on the list and receive invitations to attend and discuss the rating factors used to review project applications, but to also serve on the selection subcommittee that reviews, selects, and ranks provider applications. A person from an over-represented race did serve on the review and ranking committee.

During the review and ranking process, projects are scored higher if they can demonstrate that their project plan reflects the CoC's policy on Diversity and Racial Equity (that is, if the program includes opportunities for individuals from traditionally under-represented groups to participate in project planning and operations, if it includes outreach to underrepresented populations, if it seeks to remove barriers to equitable access to services, and if it has a continuous improvement process to address inequities in its programs.)

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any projects through this process during your local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	
limit 2 50	) O characters)	1

#### (IIMIL 2,500 characters)

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The CoC FY 2022 Competition Project Reallocation, Ranking, and Selection Process, formally adopted by the CoC on 8/24/2022, provides the written process for reallocation. The process was distributed through the CoC email distribution, and was publicly posted on the CoC website https://www.yolocounty.org/home/showpublisheddocument/74615/6379866691 13400000. The process defined reallocation and stated that the Project Selection Subcommittee would determine whether reallocation of underperforming renewal projects was necessary based on the project score. Any projects not meeting a minimum scoring threshold of 49 points (65% of total available points) would be recommended for reallocation by the Subcommittee. Any projects scoring between 49 to 56 points (65-75% of total available points) would be recommended to develop a Corrective Action Plan. Projects recommended for corrective action would be required to develop and share a Corrective Action Plan with the CoC by December 15, 2022. The CoC consultants would assist projects with development of the Plan and would provide technical assistance as needed. Additionally, HPAC's Performance and Monitoring Subcommittee will continually monitor the Plan and provide ongoing assistance with improvement efforts. If project has not demonstrated improvement before FY23 CoC process (as demonstrated by improved score), the project may be recommended for reallocation in the future. The provision of reallocation was not utilized in FY 2022 because all of the renewal projects scored higher than 49 points. The provision of a Correction Action Plan was utilized for a project that scored 52.66.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022? No

1E-5.	Projects Rejected/Reduced-Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform applicants why their projects were rejected or reduced?	No
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	

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1E-5a.	Projects Accepted-Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/14/2022
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1E-5b.	1E-5b. Local Competition Selection Results-Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted;	Yes
5. Award amounts; and 6. Projects accepted or rejected status.	

1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or	09/15/2022
partner's website-which included: 1. the CoC Application; and	
2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	

Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
NOFO Section VII.B.2.g.	
You must upload the Notification of CoC- Approved Consolidated Application attachment to the 4B. Attachments Screen.	

Enter the date your CoC notified community members and key stakeholders that the CoC- approved Consolidated Application has been posted on the CoC's website or partner's website.	09/27/2022
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# 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578; FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Clarity Human Services - Bitfocus
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	05/06/2022
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Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
NOFO Section VII.B.3.b.	

	In the field below:			
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and			
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.			
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### (limit 2,500 characters)

Empower Yolo, the CoC's only victims services provider, collects data on local domestic violence in a database comparable to HMIS. Empower Yolo shares the aggregate data for use in community needs assessments and strategic planning. Empower Yolo also participates in the annual PIT and HIC count. In addition, the annual PIT count includes a demographic survey that is completed for each homeless individual or family, this survey includes questions related to domestic violence. In 2022, the survey collected both information related to whether an individual had ever been a victim of domestic violence, and whether the individual was currently homeless because they were fleeing domestic violence. This information is useful to the CoC because it shows the extent of the effects of DV on the homeless population, including those who do not seek services from Empower Yolo.

Our CoC is compliant with the 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	373	35	324	95.86%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	47	0	28	59.57%
4. Rapid Re-Housing (RRH) beds	329	16	313	100.00%
5. Permanent Supportive Housing	341	0	220	64.52%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
	NOFO Section VII.B.3.c.
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

#### (limit 2,500 characters)

Over the next 12 months Yolo County will: 1) Train and work with providers who utilize HMIS to enter all homeless programs in HMIS and not just the programs that have it as a requirement. 2) recruit providers not currently using HMIS to successfully implement it into their data collecting processes. 3) Continue working with the Yolo County CalWORKs team to add the Temporary Homeless Assistance (THA) and Permanent Homeless Assistance (PHA) beds into HMIS.

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2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Di	id your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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# 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578; FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

Enter the date your CoC conducted its 2022 PIT count.

2B-2.	PIT Count Data-HDX Submission Date.	
	NOFO Section VII.B.4.b	

Enter the date your CoC submitted its 2022 PIT count data in HDX.	05/06/2022	]
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2B-3.	PIT Count-Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:
1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

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The CoC solicited stakeholders to participate in the planning process for the 2022 PIT count by sending out email notifications through the CoC partner agency distribution list. The email distribution list includes providers and stakeholders who serve and work with the homeless youth population. Homeless youth were not involved in the actual count, but the CoC recognizes the importance of outreach to this population. The CoC, along with partner agencies, are currently participating in technical assistance aid aimed at outreaching and engaging homeless youth in our continuum.

2B-4.	PIT Count-Methodology Change-CoC Merger Bonus Points.
	NOFO Section VII.B.5.a and VII.B.7.c.
	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and
3.	describe how the changes affected your CoC's PIT count results; or
4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.

(limit 2,500 characters)

Not Applicable

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### 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	

	In the field below:
	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and
	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time

#### (limit 2,500 characters)

To identify risk factors, the CoC works with partner agencies to locate areas where households fall below the median income. As a partner agency, the County's Community Health division examines census data and maps social determinants of health. Several strategies are implemented to reduce first time homelessness.

Through coordinated entry, the CoC assesses households for diversion or prevention, utilizing a Prevention/Diversion tool developed by county staff. Using prevention and rental assistance funds, providers have also been able to assist at-risk households by paying for arrears. CoC partner agencies also participated in the California Emergency Rental Assistance program that provides financial assistance for unpaid rent to eligible renters and landlords who have been impacted by COVID-19. To further address the risk of becoming homeless, the local legal services agency offers support to individuals facing unfounded evictions. Also, as a CoC partner agency, the County actively works with hospitals and jails to avoid discharges into homelessness, including individualized case planning prior to discharge. CoC partner agencies also provide landlord mediation and aftercare through its housing navigation programs.

The CoC Data Subcommittee reviews HUD's System Performance Measure Report and monitors progress in reducing the number of individuals and families experiencing homelessness.

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2C-2.	Length of Time Homeless-CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

#### (limit 2,500 characters)

With the implementation of the CoC's formal Coordinated Entry System on January 17, 2018, and with the change of the CoC becoming a newly formed nonprofit, the region has improved prevention and diversion strategies and coordination between agencies to house individuals and families more quickly. Housing programs utilize a Housing First approach that allows for individuals and families to be moved into housing before addressing barriers. In 2018, the CoC applied for funds through two State of California funded programs, many of the services funded through these programs include flexible housing subsidy funds that improve the community's capacity to immediately serve and house individuals and families living homeless. The CoC also works closely with housing voucher programs such as the Family Unification Program, the Mainstream Voucher program, and the Emergency Housing Voucher program that prioritize individuals and families living homeless. The number of programs in the CoC focusing on the chronically homeless has increased along with street outreach programs that aim to engage all individuals living unsheltered in the CoC. Also, chronically homeless individuals have been prioritized for housing placement as part of the Coordinated Entry process since the CoC adopted HUD's Orders of Priority CPD-16-11 Notice. The Data Subcommittee reviews HUD's System Performance Measure Report and monitors progress.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing-CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

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According to data collected from HMIS, from 2020 to 2021, the CoC experienced a 35% decrease in persons exiting to permanent housing destinations from emergency shelters, safe havens, transitional housing and rapid rehousing programs. During that same time period the CoC also saw an 9% decrease in those that retained permanent housing or exited to permanent housing destinations. To assist with reversing the decreases in exits to permanent housing project and anticipates 78 new permanent housing units in 2022. These additional units are highly needed due to the lack of affordable housing in the region.

With the ramp down of Project Roomkey and the increase in the CoC anticipates an increase in emergency shelter exits into permanent housing. In the coming months, a housing plan will be created for each of the remaining participants. The CoC board and its staff as well as the Data Subcommittee are responsible for overseeing the CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

2C-4	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
		-
	In the field below:	
1	describe your CoC's strategy to identify individuals and families who return to homelessness:	

1.	describe your CoC's strategy to identify individuals and families who return to nomelessness;	
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

#### (limit 2,500 characters)

In addition to utilizing HUD's System Performance Measure Report to drill down in the HMIS and identify the persons who return to homelessness, the CoC also conducts regular case conferences. At these meetings, individuals and families who return to homelessness are often discussed as they are vulnerable. In this way, CoC identifies trends in factors of individuals and families who return to homelessness. To further reduce returns, Yolo implements the following strategies: 1) Connect all persons exiting with mainstream and employment services to ensure they can maintain their housing, if housed 2) Offer up to 12 months of case management aftercare 3) Provide housing navigation services for formerly homeless persons at risk of losing their housing, including landlord mediation and past due rental

assistance 4) Assess all homeless persons for potential diversion or re-housing options.

The CoC board and its staff as well as the Data Subcommittee are responsible for overseeing the CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

2C-5.	Increasing Employment Cash Income-CoC's	Strategy.		
	NOFO Section VII.B.5.f.			
	In the field below:			
1.	describe your CoC's strategy to access emplo	pyment cash sources;		
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describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

#### (limit 2,500 characters)

In the past several years, the CoC has worked diligently to increase employment income through implementation of employment readiness strategies in case management programs and on the job training programs. There are programs in Woodland, West Sacramento, and Davis that support these efforts. The Downtown Streets Team (DST) is a significant example of one such program. It began in the City of West Sacramento with 38 individuals employed at an average wage of \$14.26. Participants in the DST program operate on a volunteer team of individuals living homeless or at-risk of homelessness who perform duties such as street cleaning and park beautification while also receiving a stipend and case management services. The program participates in HMIS and regularly refers its participants to housing and services through the Coordinated Entry system. The County's Employment Division works closely with the CoC to assist persons in securing mainstream employment. Services include application and resume assistance, skills training, as well as interview preparation. In 2018, the County designated an Employment Specialist to work directly with homeless outreach and case management programs to further assist with job search activities and to develop and cultivate relationships with more employers to expedite the matching and job placement process. The CoC board and its staff as well as the Data Subcommittee are responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

2C-5a.	Increasing Non-employment Cash Income-CoC's Strategy
	NOFO Section VII.B.5.f.
	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

### (limit 2,500 characters)

For several years, the CoC has made multiple efforts to increase access to nonemployment income growth, most notably, by partnering with the region's advocate resource team, called SMART-Y. SMART-Y utilized a SOAR-like model to enroll homeless persons into SSI disability benefits. Due to face-toface interviews with determination representatives, more than 60% of claimants were awarded benefits. In early 2018, the SMART-Y program transitioned into a more comprehensive Housing and Disability Advocacy Program (HDAP). Under the new program, participants not only receive disability benefit advocacy, but also outreach, intensive case management, and interim and permanent housing supports. This program also assists with more types of disability benefit applications than in the previous SMART-Y program. In addition, all case management programs that operate throughout the CoC prioritize linkages with mainstream resources such as the cash assistance for families, general assistance for adults, and disability benefits. The CoC board and its staff as well as the Data Subcommittee are responsible for overseeing the CoC's strategy to increase non-employment cash income.

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### 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project-Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

Is your CoC applying for a new PH-PSH or PH-RRH proje	ct that uses housing subsidies or subsidized	No
housing units which are not funded through the CoC or E	SG Programs to help individuals and families	
experiencing homelessness?	-	

3A-2		
NOFO Section VII.B.6.b.		
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	3A-3. Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type	
This list contains no items				

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### **3B. New Projects With Rehabilitation/New Construction Costs**

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
   FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1. Rehabilitation/New Construction Costs-New Projects.	
NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding No for housing rehabilitation or new construction?

3B-2.	Rehabilitation/New Construction Costs-New Projects.
	NOFO Section VII.B.1.s.
	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

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# 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
   FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and

- Frequently Asked Questions

3C-1.	3C-1. Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component	No
projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	
	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.	
	If you answered yes to question 3C-1, describe in the field below:	
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

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### 4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding? Yes

4A-1a. DV Bonus Project Types. NOFO Section II.B.11.e.

tor o becaon n.b. r n.e.

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2022 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
NOFO Section II.B.11.(e)(1)(c)	

1.	Enter the number of survivors that need housing or services:	445
2.	Enter the number of survivors your CoC is currently serving:	87
3.	Unmet Need:	358

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4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A- 3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

#### (limit 2,500 characters)

Data includes both adults and children: 1083 total DV Clients were served by Empower Yolo from 7/1/21-6/30/2022; 272 survivors received emergency shelter or transitional housing assistance; 173 requests for shelter went unmet because beds were not available. Data was sourced from a computer database – Osnium range 7/1/2021-6/30/2022 As of September, 2022 (8/25/22 – 9/25/2022), Empower Yolo is currently serving 87 survivors of domestic violence who are either homeless or residing in a shelter

 4A-3b.
 Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

 NOFO Section II.B.11.e.(1)(d)

 Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects only enter project applicant information once, regardless of how many DV Bonus projects that applying for.

#### Applicant Name

Empower Yolo, Inc

### Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

# 4A-3b. Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

NOFO Section II.B.11.e.(1)(d)

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2022 Priority Listing:

1.	Applicant Name	Empower Yolo, Inc	
2.	Project Name	DV Bonus Empower Yolo	
3.	Project Rank on the Priority Listing	2	
4.	Unique Entity Identifier (UEI)	Y63RBFCQCPN7	
5.	Amount Requested	\$63,442	
6.	Rate of Housing Placement of DV Survivors-Percentage	73%	
7.	Rate of Housing Retention of DV Survivors-Percentage	90%	

Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH- RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section II.B.11.e.(1)(c)	

	For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below
1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

#### (limit 1,500 characters)

Data includes both adults and children: 239 total DV Clients were served by Empower Yolo's housing team from 7/1/21-6/30/2022; Approx. 26 DV Survivors were enrolled in a housing program but were still in need of housing on 6/30/2022 149 survivors received emergency shelter while waiting for permanent housing. 35 clients left the program without finding housing. 89% of those who were housed, remain housed after 90 days. Data was sourced from a computer database – Osnium database range 7/1/21-6/30/2022.

4A-3c	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH- RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project applicant:

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1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
2.	prioritized survivors-you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
	moved clients from assisted housing to housing they could sustain-address housing stability after the housing subsidy ends.

#### (limit 2,500 characters)

All staff and volunteers are trained as domestic violence counselors pursuant to the Evidence Code § 1037.1. This training includes safety planning for and with survivors. Empower Yolo offices have private intake rooms. As a precaution all intakes for Empower Yolo services are completed separately. Our program uses scattered sites throughout Yolo County that meet the local HUD housing standards. The scattered site housing is in locations chosen by the program participants. They have the greatest understanding of their personal safety, transportation and amenity needs. In other words, they will be able to secure housing in an area that makes the most sense for them. Because many of our clients reside in the smaller rural areas of the county, this flexibility in choosing permanent housing is a must. Using this approach also better serves individuals with different accessibility issues. Rather than having a single site that might have only one accessible apartment, we are not limited in the number of special needs clients we can serve. Because Empower Yolo is a Rapid Re-housing Provider, our staff has expertise to assist with locating and obtaining suitable affordable housing. Other supports offered can include tenant counseling, assisting clients with understanding leases, securing financial assistance, making moving arrangements, financial coaching and mediation services related to neighbor/landlord problems that may arise. Because we use scattered sites, when needed, we purchase alarms or additional locks to ensure that our participants are as safe as possible. If requested, our legal staff will help with obtaining restraining orders. Empower Yolo follows strict confidentiality polices regarding who is in our program, and keeps the location of housing sites confidential.

4A-3d. Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH     and Joint TH and PH-RRH Component DV Bonus Projects.     NOFO Section II.B.11.e.(1)(d)     Describe in the field below examples of how the project applicant ensured the safety and
Describe in the field below examples of how the project applicant ensured the safety and
Describe in the field below examples of how the project applicant ensured the safety and
Describe in the field below examples of how the project applicant ensured the safety and
confidentiality of DV survivors experiencing homelessness by:
1. taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2. making determinations and placements into safe housing;
3. keeping information and locations confidential;
4. training staff on safety and confidentially policies and practices; and
5. taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

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All staff and volunteers are trained as domestic violence counselors pursuant to the Evidence Code § 1037.1. This training includes safety planning for and with survivors. Empower Yolo offices have private intake rooms. As a precaution all intakes for Empower Yolo services are completed separately. Our program uses scattered sites throughout Yolo County that meet the local HUD housing standards. The scattered site housing is in locations chosen by the program participants. They have the greatest understanding of their personal safety, transportation and amenity needs. In other words, they will be able to secure housing in an area that makes the most sense for them. Because many of our clients reside in the smaller rural areas of the county, this flexibility in choosing permanent housing is a must. Using this approach also better serves individuals with different accessibility issues. Rather than having a single site that might have only one accessible apartment, we are not limited in the number of special needs clients we can serve. Because Empower Yolo is a Rapid Re-housing Provider, our staff has expertise to assist with locating and obtaining suitable affordable housing. Other supports offered can include tenant counseling, assisting clients with understanding leases, securing financial assistance, making moving arrangements, financial coaching and mediation services related to neighbor/landlord problems that may arise. Because we use scattered sites, when needed, we purchase alarms or additional locks to ensure that our participants are as safe as possible. If requested, our legal staff will help with obtaining restraining orders. Empower Yolo follows strict confidentiality polices regarding who is in our program, and keeps the location of housing sites confidential.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

#### (limit 2,500 characters)

Empower Yolo uses a survivor driven, trauma- informed housing model that includes flexible financial assistance and community engagement. The victim services housing team surveys victims of domestic violence after they are placed in permanent housing. Clients report that the ability to use flexible funding, that meets their unique and diverse needs, helps survivors maintain safe and stable housing. 88 % of clients who completed their surveys say that they feel safer and know how to access community resources.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.
	NOFO Section II.B.11.e.(1)(d)
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:
1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;

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2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

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Empower Yolo prioritizes program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences. The CoC has adopted a Domestic Violence Transfer Plan in accordance with the Violence Against Women Act. The plan allows CoC-funded and ESG-funded permanent housing project participants to transfer to safer housing and guides prioritization for services through Coordinated Entry (CE). When there are no units available that a participant can safely move into, the participant and their household are prioritized for housing through the CE process. The CoC's Coordinated Entry system protects client choice and uses victim centered practices. Survivors are offered any available housing they are eligible for, but may choose not to pursue an available housing option, in which case their prioritization level is maintained in coordinated entry until a better option becomes available.

Empower Yolo has a long history of serving survivors through a trauma informed lens. They believe that survivors of trauma are best served by programs that are individualized and adaptable. By recognizing the traumatic effects of domestic and sexual violence in all its forms, programs work to mitigate those effects by making the survivor our partner in developing a housing plan. By utilizing scattered sites recognizing and honoring each participant's right to define what works for them and guaranteeing choice, Empower Yolo's approach ensures the meaningful involvement of survivors in planning a successful transition to permanent housing. Empower Yolo offers low-barrier shelter and transitional housing services and the intake process has been simplified to only a few questions. Self-identified victims of domestic violence are "screened in" rather than "screened out." Empower Yolo prides themselves in having few rules and a participant driven service model. When residents arrive at Empower Yolo, they receive more than just a bed, they also receive a partner in their journey to self-sufficiency. Program design is anchored in the Full Frame Initiative's Five Domains of Well-Being: social connectedness, safety, stability, mastery and meaningful access to relevant mainstream resources. Providers of services to victims of violence tend to focus on the violence in a victim's life, offering a limited scope of services based on escaping violence. Empower Yolo is changing that. They have started to look at survivors in the full frame of their lives. They believe that helping survivors strengthen their social networks is a critical pathway to safety, stability and wellbeing. Advocates work with each resident to build a personal plan for success. Each plan outlines goals based upon their unique situation and needs. Empower Yolo knows safety and stability doesn't come from taking the first apartment that is offered, or jumping at an opportunity for public housing. Stability comes from ensuring that each client has access to the services that mean the most to them, and that they live in a community where they can build social connections.

Empower Yolo recognizes a holistic, trauma informed and compassionate program is essential to survivors of personal violence. Although many services are offered participation is voluntary and receiving one service is never dependent on participating in another. Voluntary service statements are posted in our business center office and at the shelter. Empower Yolo has had a Latina Outreach Program for many years which includes offering therapy, shelter services, outreach and education that are bilingual/bicultural for Spanish speakers. They have partnered with My Sister's House in several initiatives that help provide culturally specific intervention/advocacy and training to address that needs of API domestic violence and sexual assault survivors in Yolo County and they have staff members that speak Mandarin, Punjabi, Hindi, Urdu, and Hebrew. Empower Yolo continues efforts to identify underserved

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populations in our county and use the information gathered to guide their work. Because Empower Yolo has resource centers throughout the county they are able to offer other services that are non-traditional for a domestic violence or sexual assault program. Those services include food distribution, Zumba and Yoga classes, sewing classes, women's groups, parent-child interaction programs, parent support, after school programs, tax preparation, community clothes closets and more. Rather than have programs that isolate domestic violence victims, our programs seek to help them find community.

# 4A-3f. Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects. NOFO Section II.B.11.e.(1)(d)

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

### (limit 5,000 characters)

Empower Yolo (EY) has a weekly family law clinic staffed by 5 volunteer attorneys who provide limited representation for clients for divorce, custody, or guardianships. A full-time legal advocacy program offers daily restraining order clinics throughout the county. Child Support Enforcement provides weekly office hours at the Woodland center. Legal Services of Northern California (LSNC) provides legal assistance for participants with other barriers to finding housing, such as helping them expunge criminal records for non-violent offenses, or assistance with credit repair. LSNC will also help mediate disputes with landlords and provide other civil legal assistance. EY's client navigators assist victims of domestic violence in accessing educational opportunities through the Workforce Innovation and Opportunity Act, the Short-term Emergency Aid Committee, Soroptimist and other scholarships.

Yolo County has a robust employment opportunity program, YoloWorks, that provides employment assistance to anyone in the county in Woodland, Davis, Winters and West Sacramento. EY offers transportation assistance and online access to this valuable resource, and connects clients with a local job coach who meets with victims for free. EY offers free Yoga and Zumba classes in Woodland and Davis, providing health benefits, socializing, and relationship building. Counseling to victims of domestic violence and their children is provided at the shelter, business center, and outreach offices in Davis and West Sacramento. Walk-in crisis peer counseling is available during business hours. Interactive group counseling is also provided, with staff and/or appropriately trained volunteer facilitators. Clients often cite the lack of affordable childcare as a major barrier to self-sufficiency. The local crisis nursery allows victims to drop off their children when they go to job interviews and assists with applying for benefits through CalWORKS, which often includes childcare assistance.

4A-3g. Plan for Trauma-Informed, Victim-Centered Approaches for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects. NOFO Section II.B.11.e.(1)(e)

Provide examples in the field below of how the new project will:

1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths-for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans works towards survivor- defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

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Empower Yolo prioritizes program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences. The CoC has adopted a Domestic Violence Transfer Plan in accordance with the Violence Against Women Act. The plan allows CoC-funded and ESG-funded permanent housing project participants to transfer to safer housing and guides prioritization for services through Coordinated Entry (CE). When there are no units available that a participant can safely move into, the participant and their household are prioritized for housing through the CE process. The CoC's Coordinated Entry system protects client choice and uses victim centered practices. Survivors are offered any available housing they are eligible for, but may choose not to pursue an available housing option, in which case their prioritization level is maintained in coordinated entry until a better option becomes available.

By recognizing the traumatic effects of domestic and sexual violence in all its forms. Empower Yolo programs work to mitigate those effects and establish an environment of mutual respect, e.g., the project does not use punitive interventions. This is carried out by making the survivor a partner in developing a housing plan. Advocates work with each resident to build a personal plan for success. Each plan outlines their goals and aspirations based upon their unique situation and needs. Empower Yolo's program design is anchored in the Full Frame Initiative's Five Domains of Well-Being: social connectedness, safety, stability, mastery and meaningful access to relevant mainstream resources. Empower Yolo emphasizes strength-based coaching by having survivors focus on the full frame of their lives and not focus on the violence they have experienced. Empower Yolo believes that helping survivors strengthen their social networks is a critical pathway to safety, stability and wellbeing. Empower Yolo has partnered with My Sister's House in several initiatives that help provide culturally specific intervention/advocacy and training to address that needs of API domestic violence and sexual assault survivors in Yolo County and they have staff members that speak Mandarin, Punjabi, Hindi, Urdu, and Hebrew.

Because Empower Yolo has resource centers throughout the CoC they are able to offer other services that are non-traditional for a domestic violence or sexual assault program. Those services include food distribution, Zumba and Yoga classes, sewing classes, women's groups, parent-child interaction programs, parent support, after school programs, tax preparation, community clothes closets and more. Rather than have programs that isolate domestic violence victims, our programs seek to help them find community.

Clients often cite the lack of affordable childcare as a major barrier to selfsufficiency. The local crisis nursery allows victims to drop-off their children when they go to job interviews and assists with applying for benefits through CalWORKS, which often includes childcare assistance.

	Plan for Involving Survivors in Policy and Program Development of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(f)	
		1

Describe in the field below how the new project(s) will involve survivors with a range of lived expertise in policy and program development throughout the project's operation.

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### (limit 2,500 characters)

Empower Yolo has several staff members and board members who are survivors of domestic violence, sexual assault and human trafficking. Survivors are encouraged to apply for positions on the staff and we seek their input on programming

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### 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.				
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.				
3.	files to PDF, rather that create PDF files as a P	We prefer that you use PDF files, though other file types are supported-please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.			
4.	Attachments must mate	ch the questions they	are associated with.		
5.	Only upload documents ultimately slows down t	s responsive to the q the funding process.	uestions posed-including other material slov	vs down the review process, which	
6.	If you cannot read the a	attachment, it is likely	y we cannot read it either.		
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).				
	. We must be able to	o read everything yo	u want us to consider in any attachment.		
7.	After you upload each a Document Type and to	attachment, use the ensure it contains a	Download feature to access and check the a Il pages you intend to include.	ttachment to ensure it matches the required	
Document Typ	e	Required?	Document Description	Date Attached	
1C-7. PHA Hor Preference	meless	No			
1C-7. PHA Mo Preference	ving On	No			
1E-1. Local Co Deadline	ompetition	Yes	CA-521 Local Comp	09/27/2022	
1E-2. Local Co Tool	mpetition Scoring	Yes	CA-521 Local Comp	09/27/2022	
1E-2a. Scored Application	Renewal Project	Yes	Scored Forms for	09/28/2022	
1E-5. Notification of Projects Rejected-Reduced		Yes	CA-521 Notificati	09/27/2022	
1E-5a. Notification of Projects Accepted		Yes	CA-521 Notificati	09/27/2022	
1E-5b. Final Pi All Projects	roject Scores for	Yes	CA-521 Final Proj	09/27/2022	
1E-5c. Web Po Approved Con Application	osting–CoC- solidated	Yes			
1E-5d. Notifica Approved Con Application		Yes			
3A-1a. Housir Commitments	ng Leveraging	No			

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3A-2a. Healthcare Formal Agreements	No	
3C-2. Project List for Other Federal Statutes	No	

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### **Attachment Details**

Document Description:

### **Attachment Details**

Document Description:

### **Attachment Details**

Document Description: CA-521 Local Competition Announcement

## **Attachment Details**

Document Description: CA-521 Local Competition Scoring Tool

## **Attachment Details**

Document Description: Scored Forms for one Project

## **Attachment Details**

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### Document Description: CA-521 Notification of Projects Rejected-Reduced

### **Attachment Details**

Document Description: CA-521 Notification of Projects Accepted

### **Attachment Details**

Document Description: CA-521 Final Project Scores for all Projects

## **Attachment Details**

Document Description:

## **Attachment Details**

Document Description:

## **Attachment Details**

Document Description:

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### **Attachment Details**

**Document Description:** 

### **Attachment Details**

**Document Description:** 

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## Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/15/2022
1B. Inclusive Structure	09/28/2022
1C. Coordination and Engagement	09/28/2022
1D. Coordination and Engagement Cont'd	09/27/2022
1E. Project Review/Ranking	09/27/2022
2A. HMIS Implementation	09/27/2022
2B. Point-in-Time (PIT) Count	09/27/2022
2C. System Performance	09/27/2022
3A. Coordination with Housing and Healthcare	09/27/2022
3B. Rehabilitation/New Construction Costs	09/27/2022
3C. Serving Homeless Under Other Federal Statutes	09/27/2022

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4A. DV Bonus Project Applicants4B. Attachments ScreenSubmission Summary

09/28/2022 Please Complete No Input Required

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FY 2022 Continuum of Care (CoC) Competition Project Reallocation, Ranking, and Selection Process Adopted 08/24/2022

### **PROJECT SELECTION SUBCOMMITTEE**

During the FY 2022 CoC competition, HPAC will establish an objective Project Selection Subcommittee to recommend which project applications should be sent to HUD for funding in the FY2022 CoC competition. The Subcommittee will include:

- Representatives from non-conflicted CoC agencies and stakeholders
- A minimum of 5 participants and a maximum of 10 participants
- Participants representing both public and private agencies, and the community
- Participants representing all geographic areas within the HPAC jurisdiction
- No more than one representative from an agency

The HPAC consultants will staff the committee but will not participate in ranking or voting.

### **PROJECT REALLOCATION, RANKING, AND SELECTION PROCEDURE**

#### SUBMISSION OF PROJECT APPLICATIONS

All project applications must be submitted in <u>e-snaps</u> by August 30, 2022.

- Applications received late, but within 8 hours of the due date/time will receive a 5-point score reduction.
- Projects received after 8 am on August 31, 2022, may receive an additional point reduction, to be determined by the Project Selection Subcommittee.
- It is recommended that applicants take a screenshot of their Submissions List and Project Summaries after submitting. In the event that the e-snaps system has issues, this can be used as evidence that the project was submitted on-time.
- If an applicant is having issues with submitting the application in e-snaps by the deadline due to system error they may submit a PDF version of the application, along with evidence that the e-snaps system was not working.

For renewal projects, the Annual Performance Report (APR) from the Homeless Management Information System (HMIS) should be submitted directly to Joan Planell at <u>Joanmplanell@gmail.com</u> by August 30, 2022. Victim service providers should submit APR data from a comparable database to HMIS.

These responses will be distributed to Subcommittee members along with the project applications. Project applicants may also participate in a brief in-person interview with the Project Selection Subcommittee prior to their cumulative ranking process to answer questions and address any areas of concern.



FY 2022 Continuum of Care (CoC) Competition Project Reallocation, Ranking, and Selection Process Adopted 08/24/2022

#### PREPARATION FOR REVIEW PROCESS

#### **Minimum Threshold Review**

**8/22/22:** HPAC consultants-conduct a minimal threshold review on new projects to ensure that projects meet minimum requirements as described below. Per guidance from HUD, all renewal projects will be assumed to meet the threshold requirements.

- Project type and population served is eligible for CoC funding
- Project serves CoC service area
- Project meets 25% match requirements
- Project meets HUD project eligibility and quality thresholds (as described in Section V.C.4.b & c of the HUD NOFO starting on page 47)

If a project does not meet the threshold requirements the Project Selection Subcommittee will be notified. Depending on the severity of the issue, the Subcommittee may reject the project for funding, or work with the applicant on addressing the issue.

#### **Distribution of Application Scoring Packets**

**8/31/22: The HPAC Consultants** prepare and distribute application packets to the members of the Project Selection Subcommittee.

#### **SCORING**

**9/1 – 9/5:** Members of the Project Selection Subcommittee independently review and score all renewal projects <sup>1</sup>and new projects<sup>2</sup> (out of 75 possible points). Separate scoring sheets will be used for renewal and new projects. Renewal projects that have been in operation for less than 1 year and have not completed an Annual Performance Report (APR), will be scored using the new project rubric. Victim service providers will be evaluated using the same scoring sheets as other projects but should submit APR data from a database comparable to HMIS.

- Permanent supportive housing projects dedicated to chronically homeless
- Permanent supportive housing projects meeting the definition of DedicatedPLUS
- Rapid re-housing projects
- Joint Transitional Housing and Rapid Re-Housing projects
- Supportive Services Only (SSO) projects for coordinated entry
- HMIS project (only HMIS lead can apply)
- Domestic Violence Bonus Projects

<sup>&</sup>lt;sup>1</sup> **Renewal Projects:** project that will be under grant agreement by December 31, 2022, and will have an expiration date in CY 2023

<sup>&</sup>lt;sup>2</sup> New Projects: Any new project proposal for:



FY 2022 Continuum of Care (CoC) Competition Project Reallocation, Ranking, and Selection Process Adopted 08/24/2022

### **REALLOCATION, RANKING AND PROJECT SELECTION**

9/6/22-9/9/22: Members of the Project Selection Subcommittee meet to complete the following tasks:

- Interview project applicants to address any outstanding questions
- Assign a cumulative score to each new and renewal project
- Consider reallocation of funds from under-performing projects
- Select new projects
- Assign a rank to each project application

Minutes will be recorded at the meetings, provided at the subsequent HPAC meeting with the ranking results, and made available to the public.

#### **Cumulative Scoring of Renewal and New Projects**

The Subcommittee will develop a cumulative score for each project by aggregating the scores assigned to each project by each individual member of the Subcommittee.

#### **Reallocation of Under-Performing Projects**

Next, the Subcommittee will consider whether reallocation<sup>3</sup> of funds from under-performing renewal projects is necessary.

- The Subcommittee will recommend reallocation of any projects not meeting a minimum scoring threshold of 49 points (65% of total available points).
- The Subcommittee will recommend development of a Corrective Action Plan for any projects scoring between 49 to 56 points (65-75% of total available points).
  - ✓ Projects recommended for corrective action must develop and share a Corrective Action Plan with HPAC by December 15, 2022. The HPAC consultants will assist projects with development of the Plan and will provide technical assistance as needed. Additionally, HPAC's Performance and Monitoring Subcommittee will continually monitor the Plan and provide ongoing assistance with improvement efforts. If project has not demonstrated improvement before FY23 CoC process (as demonstrated by improved score), the project may be recommended for reallocation in the future.

#### **Selection of Renewal and New Projects**

After considering all renewal projects and determining the need for reallocation of under-performing projects the Project Selection Subcommittee will recommend all remaining renewal projects for funding in the FY22 CoC competition. After renewals have been reviewed and recommended for funding, the Subcommittee will determine the amount of funding available for new projects using the formula provided below.

<sup>&</sup>lt;sup>3</sup> Reallocation: When funds are shifted from an existing renewal project to create new projects



FY 2022 Continuum of Care (CoC) Competition Project Reallocation, Ranking, and Selection Process Adopted 08/24/2022

STEP 1:	+	\$595,924 \$31,724 \$63,442 <b>\$691,090</b>	Annual Renewal Demand CoC Bonus Domestic Violence Bonus <b>Total Available Funds</b>
STEP 2:	-	\$691,090 \$xxx,xxx <b>\$xxx,xxx</b>	Total Available Funds Cost of Recommended Renewals Balance Available for New Projects

The Subcommittee will review the new project proposals, consider the score of each project, the geographic disbursement of projects, and whether the project addresses a critical community need that is currently unmet. The Subcommittee will select projects for funding until the available funding is fully allocated. All remaining new projects will be rejected for funding.<sup>4</sup>

#### **Ranking of New and Renewal Projects**

Once the Subcommittee has selected all new and renewal projects that will be recommended for funding, the Subcommittee will assign a rank<sup>5</sup> and tier<sup>6</sup> to each project. Projects will be placed in order from highest to lowest based on cumulative score and assigned a rank in that order.

TIER 1:		\$566,128	95% of the CoC's Annual Renewal Demand (ARD)
TIER 2:	+	\$124,962	Difference between Tier 1 and max amount of renewal, reallocation, and CoC Bonus funds <sup>7</sup>
		\$691,090	Total Available Funding

The Subcommittee retains the right to alter the initial ranking and tier placement for strategic reasons if, for example, the initial scoring is likely to result in any critical services gaps, including lack of services in a community or lack of services for a priority population.

<sup>&</sup>lt;sup>4</sup> Projects **selected for funding** will be recommended to HUD for funding in the FY22 CoC competition. Projects **rejected for funding** will not be recommended to HUD for funding in the FY22 COC competition.

<sup>&</sup>lt;sup>5</sup> Project Rank: Once selected for funding, all projects must be placed in order of preference or "ranked".

<sup>&</sup>lt;sup>6</sup> **Project Tier:** Once ranked, projects must be placed in two tiers. Projects in tier 1 will be conditionally selected by HUD for funding. Projects in tier 2 will be selected by HUD in order of CoC score and project score until no more funds are available.

<sup>&</sup>lt;sup>7</sup> Bonus Funding: \$31,724 is available for CoC Bonus projects, and \$63,442 is available for DV Bonus projects.



FY 2022 Continuum of Care (CoC) Competition Project Reallocation, Ranking, and Selection Process Adopted 08/24/2022

### PUBLIC MEETING AND HPAC ADOPTION

**9/12/22**: The Project Selection subcommittee will bring its final recommendation regarding project reallocation, selection, rejection, and rank/tier to a HPAC special meeting of the full Board. The draft recommendation will be posted on the HPAC website and emailed to the HPAC affiliation list a minimum of 48-hours prior to the board meeting. The meeting will be publicly advertised via the HPAC distribution list. Non-conflicted Board members will review and finalize the list of recommended projects in ranked order.

### **NOTIFICATION TO APPLICANTS**

**9/13/22:** The HPAC Consultants will send an email to each project applicant stating whether its project was accepted or rejected. If rejected, the letter will explain the reason for the rejection. If accepted, the letter will state the rank and tier assignment. In addition, all applicants may request copies of the cumulative score associated with their project, or a debrief with the HPAC Consultants.

### SOLO APPLICATIONS TO HUD

Eligible project applicants that attempted to participate in the CoC planning process in the CA-521 Davis/Woodland/Yolo County Continuum of Care, who believe they were denied the right to reasonably participate, may submit a solo project application to HUD and may be awarded a grant. applicants must submit their solo project application in e-snaps to HUD by **8:00 PM EST, on September 30, 2022.** 



FY 2022 Continuum of Care (CoC) Competition Project Reallocation, Ranking, and Selection Process Adopted 08/24/2022

	Yolo CoC Scor	ing R	Rubric: Renewal Projects
PROGRAM DE	SIGN		
Type of Project	Does the type of project (PSH, RRH, TH, SSO, HMIS) meet HUD priorities as described in Section II.A of the HUD NOFO and demonstrate the ability to meet a local community need?	10	10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Housing First	Does the project plan to operate using a Housing First model, by minimizing service participation requirements and preconditions (meaning that they do not screen out potential participants based on clients possessing (1) too little income, (2) active or history of substance use, (3) criminal record, with exception of state mandated restrictions, and (4) history of domestic violence)?	10	10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Serving Priority and Vulnerable Populations	If PSH, does project serve exclusively the chronically homeless <sup>8</sup> , or prioritize the chronically homeless for beds as they turn over? If not PSH, does the project serve high rates of highly vulnerable populations (including veterans, people with a history of victimization or abuse, people with mental illness or substance use disorder, people with a criminal history, unaccompanied minors and/or transition aged- youth)?	5	<ul> <li>5 Pts: Prioritizes chronically homeless with bed turnover</li> <li>3 Pts: Demonstrates in recent APR that a minimum of 50% of clients were chronically homeless</li> <li>0 Pts: Does not prioritize chronically homeless</li> <li>Consider rates of each population served according to HMIS data. Also consider plan for outreach and engagement with vulnerable populations.</li> <li>5 Pts: Excellent</li> <li>4 Pts: Strong</li> <li>3 Pts: Acceptable</li> <li>2 Pts: Needs Work</li> <li>1 Pts: Poor</li> <li>0 Pts: Terrible</li> </ul>

<sup>8</sup> A person or household who is "chronically homeless" according to HUD includes an unaccompanied homeless individual with a disabling condition who has either (1) been homeless continuously for a year or more, or (2) has had at least four episodes of homelessness in the past three years. A disabling condition may include (1) a diagnosis of substance use disorder, (2) a serious mental illness, (3) a development disability, (4) a chronic physical illness, and (5) the co-occurrence of two or more of the previously mentioned conditions.



Points Sub-To	tal: 25		
PROGRAM PE	RFORMANCE (Answers should be base	ed on I	FY 20/21 HMIS data)
Housing Stability and Exits	If permanent supportive housing, do at least 80% of participants remain housed or exit to another permanent housing destination? If transitional housing, do at least 80% of homeless persons exit to permanent housing?	10	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding performance issues, Yolo County housing market, affordable housing availability and local vacancy rates. 10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Income	Does project demonstrate that at least 20% of participants experience an increase in financial resources at project exit, or from project entry to end of period measured?	10	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding performance issues. 10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Mainstream Benefits	Does the project demonstrate success in connecting participants with and ensuring participants mainstream resources (including Food Stamps, General Assistance, SSI, TANF, Unemployment, Veterans Benefits, Veterans Healthcare and Workforce Investment Act)?	10	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding performance issues. 10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Bed Utilization Points Sub-To	Does the project routinely operate at 85% capacity according to quarterly bed utilization reports from previous funding year?	5	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding performance issues. 5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible



<b>GRANT MANA</b>	GEMENT (20 Points)		
HPAC Participation	Did agency (or sub recipient) staff attend/participate in HPAC subcommittees during the past year?	5	Consider HPAC participation levels and supplemental responses. 5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible
Drawdown Rates and Fund Utilization	In the previous funding year, did the project draw down at least 95% of funds within 90 days of the project's expiration date? (Determined using supplemental information from HUD)	5	Consider data from HUD. Also consider supplemental responses from applicant regarding any performance issues. 5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible
Diversity and Racial Equity	Does the project plan reflect the CoC's policy on Diversity and Racial Equity? For example, does the program include opportunities for individuals from traditionally under- represented groups to participate in project planning and operations? Does it include outreach to underrepresented populations? Does it seek to remove barriers to equitable access to services? Does it have a continuous improvement process to address inequities in its programs?	5	5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible
Points Sub-Tot			
TOTAL AVAIL	ABLE POINTS: 75		



Yolo CoC So	coring Rubric: New Projects		
PROGRAM DE	SIGN		
Type of Project	Does the type of project (PSH, RRH, TH, SSO, HMIS) meet HUD priorities as described in Section II.A of the HUD NOFO and demonstrate the ability to meet a local community need?	10	10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Housing First	Does the project plan to operate using a Housing First model, by minimizing service participation requirements and preconditions (meaning that they do not screen out potential participants based on clients possessing (1) too little income, (2) active or history of substance use, (3) criminal record, with exception of state mandated restrictions, and (4) history of domestic violence)?	10	10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Serving Priority and Vulnerable Populations	If PSH, will project serve exclusively the chronically homeless, or prioritize the chronically homeless for beds as they turn over? If not PSH, does the project serve high rates of highly vulnerable populations (including veterans, people with a history of victimization or abuse, people with mental illness or substance use disorder, people with a criminal history, unaccompanied minors and/or transition aged- youth)?	5	5 Pts: Serves exclusively chronically homeless 3Pts: Prioritizes chronically homeless with bed turnover 0 Pts: Does not prioritize chronically homeless Consider rates of each population served according to HMIS data. Also consider plan for outreach and engagement with vulnerable populations. 5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible
			Points Sub-Total: 25
PROGRAM PE			
Housing Stability and Exits	If permanent supportive housing, how does the project plan to retain participants or ensure that they exit to permanent housing? HUD Standard: 80% of participants remain housed or exit to another permanent housing destination	10	Consider the information provided in the application to determine the likelihood that the project will meet the HUD standard: 10 Pts: Excellent



	If rapid re-housing, how does the project plan to rapidly move participants into permanent housing? HUD Standard: 80% of participants remain housed or exit to permanent housing		8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Income	How does the project plan to increase income for participants? HUD Standard: At least 20% of participants experience an increase in financial resources at project exit, or from project entry to end of period measured	10	Consider the information provided in the application to determine the likelihood that the project will meet the HUD standard: 10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Mainstream Benefits	How does the project plan to assist participants in accessing mainstream benefits (including Food Stamps, General Assistance, SSI, TANF, Unemployment, Veterans Benefits, Veterans Healthcare and Workforce Investment Act)? HUD Standard: At least 20% of participants experience an increase in financial resources at project exit, or from project entry to end of period measured	10	Consider the information provided in the application to determine the likelihood that the project will meet the HUD standard: 10 Pts: Excellent 8 Pts: Strong 6 Pts: Acceptable 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible
Bed Utilization	How does the project plan to quickly fill vacancies? HUD Standard: Projects operate at 85% capacity	5	Consider the information provided in the application to determine the likelihood that the project will meet the HUD standard: 5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible
GRANT MANA	GEMENT		Points Sub-Total: 35
HPAC Participation	Did agency (or sub recipient) staff participate in HPAC subcommittees meetings during the past year? If new to the community, has the agency demonstrated a commitment to HPAC participation and partner engagement in the future?	5	Consider HPAC participation levels and supplemental responses. 5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible



Experience & Readiness	Does the applicant have experience with managing similar projects and with successful grant administration for federal funds? Will the project be able to begin drawing funds in a timely manner?	5	5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible
Diversity and Racial Equity	Does the project plan reflect the CoC's policy on Diversity and Racial Equity? For example, does the program include opportunities for individuals from traditionally under-represented groups to participate in project planning and operations? Does it include outreach to underrepresented populations? Does it seek to remove barriers to equitable access to services? Does it have a continuous improvement process to address inequities in its programs?	5	5 Pts: Excellent 4 Pts: Strong 3 Pts: Acceptable 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible
			Points Sub-Total: 15
			TOTAL AVAILABLE POINTS: 75

		RENEWAL			
City of Wo	-	pe Scoring Rubric: Rea		022 (Conso	olidates 2
		CoC programs from 202	NOTES/WHERE	POSSIBLE	AWARDED
ΤΟΡΙϹ	QUESTION	INSTRUCTIONS	TO LOOK	SCORE	SCORE
Program De	sign		1	I	
Type of Project	Does the type of project (PSH, RRH, TH, SSO, HMIS) meet HUD priorities as described in Section II.A of the HUD NOFO and demonstrate the ability to meet a local community need?	10 Pts: Excellent 8 Pts: Strong 6 Pts: Fair 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible	This project is a permanent supportive housing project.	10	10
Housing First	Does the project plan to operate using a Housing First model, by minimizing service participation requirements and preconditions (meaning that they do not screen out potential participants based on clients possessing (1) too little income, (2) active or history of substance use, (3) criminal record, with exception of state mandated restrictions, and (4) history of domestic violence)?	10 Pts: Excellent 8 Pts: Strong 6 Pts: Fair 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible	See project application, Section 3B, Questions 3. May also consider project description (Section 3B, Question 1) and information from in-person interview.	10	10
Serving Priority Populations	If PSH, does project serve exclusively the chronically homeless , or prioritize the chronically homeless for beds as they turn over?	<b><u>5 Pts:</u></b> Prioritizes chronically homeless with bed turnover <b><u>3Pts:</u></b> Demonstrates in recent APR that a minimum of 50% of clients were chronically homeless <b><u>0 Pts:</u></b> Does not prioritize chronically homeless	Consider the project application, (Section 3C and/or Section 5B), and information from in-person interview.	5	5

	If not PSH, does the project serve high rates of highly vulnerable populations (including veterans, people with a history of victimization or abuse, people with mental illness or substance use disorder, people with a criminal history, unaccompanied minors and/or transition aged-youth)?	Consider rates of each population served according to HMIS data. Also consider plan for outreach and engagement with priority populations. <u>5 Pts:</u> Excellent <u>4Pts:</u> Strong <u>3Pts:</u> Fair <u>2 Pts:</u> Needs Work <u>1 Pts:</u> Poor <u>0 Pts:</u> Terrible		25	25
Program Pe	rformance	Program De	sign Sub-Total:	25	25
Housing Stability and Exits	If permanent supportive housing, do at least 80% of participants remain housed or exit to another permanent housing destination? If transitional housing, do at least 80% of homeless persons exit to permanent housing?	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding performance issues, Yolo County housing market, affordable housing availability and local vacancy rates. <u>10 Pts:</u> Excellent <u>8 Pts:</u> Strong <u>6 Pts:</u> Fair <u>4 Pts:</u> Needs Work <u>2 Pts:</u> Poor <u>0 Pts:</u> Terrible	Consider the APR Summary, Housing Stability and Exits boxes. May also consider information from in-person interview.	10	10
Income	Does project demonstrate that at least 20% of participants experience an increase in financial resources at project exit, or from project entry to end of period measured?	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding performance issues. <b>10 Pts:</b> Excellent <b>8 Pts:</b> Strong <b>6 Pts:</b> Fair <b>4 Pts:</b> Needs Work <b>2 Pts:</b> Poor <b>0 Pts:</b> Terrible	Consider the APR Summary, Income boxes. May also consider information from in-person interview.	10	10

Mainstream Benefits	Does the project demonstrate success in connecting participants with and ensuring participants mainstream resources (including Food Stamps, General Assistance, SSI, TANF, Unemployment, Veterans Benefits, Veterans Healthcare and Workforce Investment Act)?	Consider HMIS data, as compared to other local projects. May also consider interview responses from applicant regarding performance issues. <b>10 Pts:</b> Excellent <b>8 Pts:</b> Strong <b>6 Pts:</b> Fair <b>4 Pts:</b> Needs Work <b>2 Pts:</b> Poor <b>0 Pts:</b> Terrible	Consider the APR summary, Mainstream Benefits boxes. May also consider information from in-person interview.	10	8
Bed Utilization	Does the project routinely operate at 85% capacity according to quarterly bed utilization reports from previous funding year?	Consider HMIS data, as compared to other local projects. May also consider interview responses from applicant regarding performance issues. <u>5 Pts:</u> Excellent <u>4Pts:</u> Strong <u>3Pts:</u> Fair <u>2 Pts:</u> Needs Work <u>1 Pts:</u> Poor <u>0 Pts:</u> Terrible	Consider the APR summary, bed utilization boxes. May also consider information from in-person interview.	5	5
		Program Performa	ance Sub-Total:	35	33
Grant Mana	gement				
	Did agency (or sub	Consider HPAC participation levels and supplemental responses.			
HPAC Participation	recipient) staff attend/participate in HPAC subcommittees during the past year?	10 Pts: Excellent 8 Pts: Strong 6 Pts: Fair 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible	Fourth and Hope has staff on the HPAC Board.	5	5

to remove barriers to equitable access to services? Does it have a continuous improvement process to address	services? Does it have a
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		RENEWAL			
City of Wo	odland/Fourth and Ho	pe Scoring Rubric: R COC programs from 2		2022 (Con	solidates 2
			NOTES/WHERE	POSSIBLE	AWARDED
ΤΟΡΙϹ	QUESTION	INSTRUCTIONS	ΤΟ ΙΟΟΚ	SCORE	SCORE
Program De	sign	F			
Type of Project	Does the type of project (PSH, RRH, TH, SSO, HMIS) meet HUD priorities as described in Section II.A of the HUD NOFO and demonstrate the ability to meet a local community need?	10 Pts: Excellent 8 Pts: Strong 6 Pts: Fair 4 Pts: Needs Work 2 Pts: Poor 0 Pts: Terrible	This project is a permanent supportive housing project.	10	10

Program Pe	erformance				
		Program D	esign Sub-Total:	25	25
	youth)?	<u>0 Pts:</u> Terrible			
	and/or transition aged-	<u>1 Pts:</u> Poor			
	unaccompanied minors	<u>2 Pts:</u> Needs Work			
	criminal history,	<u>3Pts:</u> Fair			
	disorder, people with a	4Pts: Strong			
	illness or substance use	<u>5 Pts:</u> Excellent			
	abuse, people with mental	priority populations.			
	history of victimization or	engagement with			
	veterans, people with a	plan for outreach and	interview.		
	populations (including	data. Also consider	in-person		
Populations	project serve high rates of highly vulnerable	population served according to HMIS	Section 5B), and information from		
Priority	If not PSH, does the	Consider rates of each	(Section 3C and/or	5	5
Serving		homeless	application,		
		prioritize chronically	project		
		<u>0 Pts:</u> Does not	Consider the		
	over?	chronically homeless	Constitution		
	for beds as they turn	clients were			
	the chronically homeless	minimum of 50% of			
	homeless , or prioritize	recent APR that a			
	exclusively the chronically	<u><b>3Pts:</b></u> Demonstrates in			
	If PSH, does project serve	with bed turnover			
		chronically homeless			
		5 Pts: Prioritizes			
	domestic violence)?				
	and (4) history of				
	mandated restrictions,				
	exception of state		interview.		
	(3) criminal record, with		in-person		
	history of substance use,	<u>0 Pts:</u> Terrible	information from		
	income, (2) active or	<u>2 Pts:</u> Poor	Question 1) and		
First	possessing (1) too little	<u><b>4 Pts:</b></u> Needs Work	(Section 3B,	10	-
Housing	based on clients	<u>6 Pts:</u> Fair	project description	10	1
	out potential participants	<u>8 Pts:</u> Strong	Questions 3. May also consider		
	preconditions (meaning that they do not screen	10 Pts: Excellent	Section 3B,		
	requirements and		application,		
	service participation		See project		
	First model, by minimizing				
	operate using a Housing				

Housing	If permanent supportive housing, do at least 80% of participants remain housed or exit to another permanent housing destination?	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding	Consider the APR Summary, Housing Stability and Exits boxes. May also consider information from in-person interview.		10
Stability and Exits	andperformance issues, Yolo County housing market, affordable housing availability and local vacancy rates.10If transitional housing, do at least 80% of homeless persons exit to permanent housing?and local vacancy rates.X10 Pts: 6 Pts: Fair 4 Pts: 0 Pts: 0 Pts: 0 Pts: TerribleX	10	10		
Income	Does project demonstrate that at least 20% of participants experience an increase in financial resources at project exit, or from project entry to end of period measured?	Consider HMIS data, as compared to other local projects. For victim service providers, consider data for a comparable database. May also consider supplemental responses from applicant regarding performance issues. <u>10 Pts:</u> Excellent <u>8 Pts:</u> Strong <u>6 Pts:</u> Fair <u>4 Pts:</u> Needs Work <u>2 Pts:</u> Poor <u>0 Pts:</u> Terrible	Consider the APR Summary, Income boxes. May also consider information from in-person interview.	10	10

Mainstream Benefits	Does the project demonstrate success in connecting participants with and ensuring participants mainstream resources (including Food Stamps, General Assistance, SSI, TANF, Unemployment, Veterans Benefits, Veterans Healthcare and Workforce Investment Act)?	as compared to other local projects. May also consider interview responses from applicant regarding performance issues. <u>10 Pts:</u> Excellent <u>8 Pts:</u> Strong <u>6 Pts:</u> Fair <u>4 Pts:</u> Needs Work <u>2 Pts:</u> Poor <u>0 Pts:</u> Terrible Consider HMIS data,	Consider the APR summary, Mainstream Benefits boxes. May also consider information from in-person interview.	10	6
Bed Utilization	Does the project routinely operate at 85% capacity according to quarterly bed utilization reports from previous funding year?	as compared to other local projects. May also consider interview responses from applicant regarding performance issues. <b>5 Pts:</b> Excellent <b>4Pts:</b> Strong <b>3Pts:</b> Fair <b>2 Pts:</b> Needs Work <b>1 Pts:</b> Poor <b>0 Pts:</b> Terrible	Consider the APR summary, bed utilization boxes. May also consider information from in-person interview.	5	4
Program Performance Sub-Total:					30
Grant Mana	gement				
HPAC Participation	Did agency (or sub recipient) staff attend/participate in HPAC subcommittees during the past year?	Consider HPAC participation levels and supplemental responses. <u>10 Pts:</u> Excellent <u>8 Pts:</u> Strong <u>6 Pts:</u> Fair <u>4 Pts:</u> Needs Work	Fourth and Hope has staff on the HPAC Board.	5	5

Total Points:			Total Points:	75	65
	1	Grant Manage	ment Sub-Total:	15	10
Diversity and Racial Equity	Does the project plan reflect the CoC's policy on Diversity and Racial Equity? For example, does the program include opportunities for individuals from traditionally under- represented groups to participate in project planning and operations? Does it include outreach to underrepresented populations? Does it seek to remove barriers to equitable access to services? Does it have a continuous improvement process to address inequities in its programs?	5 Pts: Excellent 4Pts: Strong 3Pts: Fair 2 Pts: Needs Work 1 Pts: Poor 0 Pts: Terrible	Consider the projection application, Sections 3B and 4A, and information from the interview.	5	2
Drawdown Rates and Fund Utilization	In the previous funding year, did the project draw down at least 95% of funds within 90 days of the project's expiration date? (determined using supplemental information from HUD)	Consider data from HUD. Also consider interview responses from applicant regarding any performance issues. <u>5 Pts:</u> Excellent <u>4Pts:</u> Strong <u>3Pts:</u> Fair <u>2 Pts:</u> Needs Work <u>1 Pts:</u> Poor <u>0 Pts:</u> Terrible	No funds remained available for recapture by HUD for the most recently expired grant term related to this renewal project request. (See page 23 of application)	5	5